

# Report of the President & CEO to the Board of Directors

**Date:** December 2019



## HAPPY HOLIDAYS

Holiday season is already upon us. I am hopeful that all of you can spend some time with loved ones this Holiday season and celebrate the year. Celebrate all the good that has happened but also remember those who we have lost and help those who have had some struggles and those less fortunate.

## ONLINE 50/50 – SUPPORT NEW EQUIPMENT AND POSSIBLY WIN SOME MONEY – WRH5050.CA

Congratulations to the WRH Foundation. They are well on their way to meeting their 2.6million goal of raising funds for hospital equipment. By January 2020, we will have a new 3D Digital Mammography machine thanks to the efforts of these dedicated volunteers. The focus in the new year will to support equipment purchase in Critical Care, Surgical and Medicine programs.



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Special thanks is extended to WRH Family – employees, professional staff and volunteers who have given so generously to the recent family campaign. It is appreciated.

There is still a chance to win big – with the Foundation's online 50/50 draw. The take home prize is growing... visit <u>wrh5050.ca</u> for more information.



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### ACCREDITATION PRELIMINARY RESULTS

The Accreditation Canada on-site survey took place between Monday, November 25 through Friday, November 29, 2019.

All of you participated directly and/or indirectly in the Accreditation process. As stated at the debriefing by the Accreditation Team - you have a lot to be proud of at WRH. The care and compassion you are providing is being noticed, emulated and recognized. We will be receiving the formal decision of Accreditation Canada in a few weeks and will have more to say at that time. However, in the meantime an overall summary of the results is as follows:

### **BY THE NUMBERS – 99.8% of Criteria Met**

- $\Rightarrow$  # of Priority Processes: 27
- $\Rightarrow$  # Criteria: 2608
- $\Rightarrow$  # Met: 2578
- $\Rightarrow$  # Unmet:
- $\Rightarrow$  # Required Organizational Practices unmet: 0

### **OVERALL OBSERVATIONS: STRENGTHS**

 $\sqrt{}$  Outstanding care – No exceptions!

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- $\sqrt{}$  Knowledgeable and engaged Board members
- $\sqrt{}$  Caring and engaged staff and physicians
- $\sqrt{}$  Visible and responsive leadership
- $\sqrt{}$  Supportive Foundation and Volunteers
- √ Successful standardization across campuses: Standardization Optimization Process (SOP)
- $\sqrt{}$  Collaborative partnerships (...and Ontario Health Team Application)
- $\sqrt{}$  Command Centre
- $\sqrt{}$  Patient and family-centred care approaches

## **OVERALL OBSERVATIONS: OPPORTUNITIES**



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- $\sqrt{}$  Physical plant ongoing needs until new building
- $\sqrt{}$  Foster engagement of all staff in quality initiatives
- $\sqrt{}$  Continue advocating for financial right sizing
- $\sqrt{}$  Succession planning
- $\sqrt{}$  Physician specialty recruitment
- $\sqrt{}$  Change fatigue
- $\sqrt{}$  Paper-based documentation transition to HER

# Your patients and families told us...



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## ACCREDITATION CANADA PRIORITIES

# **PATIENT SAFETY:**

<u>STRENGTHS</u>	<b>OPPORTUNITIES</b>
<ul> <li>Patient flow results!!</li> <li>Patient Harm Index</li> <li>Incident reporting &amp; Just Culture</li> <li>Infection control practices</li> <li>Standardization of best practice</li> <li>Rounding and huddle strategies</li> </ul>	<ul> <li>Maintain momentum with ROPs</li> <li>Build on patient safety culture survey action plan</li> </ul>

WINDSOR REGIONAL HOSPITAL OUTSTANDING CARE - NO EXCEPTIONS

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# **ETHICS**

<u>STRENGTHS</u>	<b>OPPORTUNITIES</b>
<ul> <li>Access to ethical resources: Ethicist</li></ul>	Continue to use real cases and
& Ethics Facilitators <li>Ethical decision-making</li>	scenarios to discuss use of
tools/framework <li>Committee structure</li> <li>Education opportunities</li>	Framework

# **QUALITY IMPROVEMENT**

<u>STRENGTHS</u>	<u>OPPORTUNITIES</u>
<ul> <li>Command Centre wow!!</li> <li>Standardized Unit Bundles</li> <li>Performance metrics</li> <li>Lean methodology</li> <li>Electronic performance boards</li> <li>Focused projects based on strategic plan</li> <li>Reporting and accountability framework</li> <li>Engagement of frontline staff and PFACs in QI initiatives</li> </ul>	<ul> <li>Optimize surgical flow</li> <li>Review team-level indicators</li> <li>Publish your experiences</li> </ul>

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## **RISK MANAGEMENT**

<u>STRENGTHS</u>	<b>OPPORTUNITIES</b>
<ul> <li>Harm reduction index reviews</li> <li>Collaborative approach to risk,</li></ul>	<ul> <li>Prepare for transition from paper to</li></ul>
quality, safety <li>Enterprise Risk Management program</li> <li>Preventative maintenance and asset</li>	HER <li>Manage equipment/building needs</li>
management <li>Privacy and patient confidentiality</li> <li>Falls prevention program</li> <li>MDRD equipment tracking system</li>	until new build

# **CLIENT-AND FAMILY-CENTRED CARE**

<u>STRENGTHS</u>	<u>OPPORTUNITIES</u>
<ul> <li>Mission statement: Outstanding Care         <ul> <li>No exceptions!</li> </ul> </li> <li>Patient and Family Advisory Councils</li> <li>Patient and family direct involvement         <ul> <li>on teams</li> </ul> </li> <li>Existing culture-respect and dignity</li> <li>Various avenues for patient and         <ul> <li>family feedback</li> </ul> </li> <li>Family-centred care rounds in ICU</li> <li>WRHMyCare Journey app</li> <li>Ronald McDonald House</li> </ul>	<ul> <li>Continue education for staff &amp; PFAC</li> <li>Choosing appropriate projects for PFACs</li> <li>Review the governance structure of the committees</li> </ul>



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