

Report of the President & CEO to the Board of Directors

Date: June 2014

"Never say goodbye because goodbye means going away and going away means forgetting." J.M. Barrie, Peter Pan

Every June is when the Hospital holds its Annual General Meeting (AGM) to recognize its accomplishments for the previous fiscal year that ended on March 31 and review and vote upon the audited financial statements.

At the AGM, the Board of Directors also recognizes the Board members who are being appointed to another year and those that are leaving the organization due to the expiry of their term of office.

This AGM we recognize the significant contributions of one of our Board Members, Dr. Wilf Innerd, who is leaving the Board after serving a nine (9) year term or as I like to joke "sentence".



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For the past two years, Dr. Innerd has been serving as Past Chair. He served as Chair of the Board from June 2010 to June 2012. He served as Vice Chair from June 2008 to June 2010

I became CEO of Windsor Regional Hospital in November 2007. Dr Innerd was elected Vice Chair a few months after I became CEO.

As a result, I have spent a considerable amount of time with "Wilf". Unlike some CEOs, I do not draw a clear distinction between Board of Directors' governance and administration's operations. I support the concept of getting Boards involved in operations to gain their advice and guidance on operational issues. Generally Boards know when to step back and let administration operate the hospital. Their personal background and experiences are invaluable in the complex and forever evolving world of healthcare.

Wilf was a true partner of mine and his background in education administration was invaluable to me during his tenure as Vice-Chair, Chair and immediate Past Chair. During Wilf's tenure Windsor Regional Hospital has had 6 consecutive balanced budgets. This is a substantial achievement considering it only had 2 out of the previous 10 before his tenure. His leadership on both financial and patient safety and quality issues has been critical to the success of Windsor Regional Hospital.

Wilf was a leader for the organization on its journey to *Outstanding Care...No Exceptions!*

We have been truly blessed by having some amazing Vice-Chairs and Chairs to work with in the past few years and during my tenure as CEO. Brian Chillman, Mike Ray and Gay Wrye. Gay will be with us as Past Chair and I look forward to her ongoing support and dedication in that role. In addition, I welcome Robert Renaud as incoming Chair of the Board.

However, this year we celebrate Dr. Innerd and his hours upon hours of volunteer service to our Hospital and community.

Dr. Innerd will not be going far. He will be one of the volunteer community members on the Site Selection Committee for the new state-of-the-art acute care Hospital.

Cheers Wilf! Thank you!



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