



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, January 12, 2017**, 17:00 hours, Auditorium, Met Campus, 1995 Lens Avenue, Windsor, Ontario.

PRESENT:

Lynne Watts, Chair

Arvind Arya

Patricia France

Dr. Laurie Freeman-Gibb

Dr. Maureen Muldoon

Ruth Orton

Bob Renaud

Leanne Leech

Lisa Landry

Pam Skillings

Dan Wilson

Anthony Paniccia

Dr. Gary Ing (ex-officio, non-voting)

David Musyj (ex-officio, non-voting)

Dr. Gerry Cooper (ex-officio, non-voting)

Karen McCullough (ex-officio, non-voting)

Dr. Kristen Gyetvai (ex-officio, non-voting)

STAFF:

Executive Committee

REGRETS:

John Leontowicz

Yvan Poulin

Dr. Abdelrahman Elashaal (ex-officio, non-voting)

Dr. Minesh Singh (ex-officio, non-voting)

1. CALL TO ORDER :

The meeting was called to order at 1706 hours with Ms. Watts presiding as Chair, and Ms. Clark recording the minutes.

2. PRESENTATION: A Partnership – WRH and Maryvale

In attendance were:

- Connie Martin, Executive Director
- Dr. Janet Orchard, Director of the Program
- Dr. Yousha Mirza, Chief Child Psychiatrist

Ms. Martin stated that even though the partnership between WRH and Maryvale has existed for a long time, the government now wants to confirm their paperwork and to determine from their point of view legislatively, that the relationship is secure. There was an issue about 10 years ago when the paediatric program was transferred from HDGH to WRH, but the Ministry indicated they didn't need the paperwork then, but they do now.

Ms. Martin reviewed the presentation, which had been included in the Board package. She explained the type of facility that Maryvale is, and what it offers to the youth and families for whom it serves.

Dr. Mirza spoke about the symptoms of the children who are admitted, and about the complexity of the issues for those youth.

Ms. Martin finished by stating the Maryvale continues to have an excellent relationship with WRH.

Dr. Ing added that when the Maryvale beds are full, the patients have to be admitted to the WRH paediatric unit.

In answer to a query from the Board, Dr. Orchard stated the ages of the youth range from 14 years and older. Over a year, Maryvale may get a handful of younger children. The patient population is about 60% girls and 40% boys.

Dr. Mirza stated the diagnoses have remained the same over the years, but the severity has increased in recent years. Society is changing and teens are feeling different pressures from each other.

Ms. Martin added the number of youth entering into the program has definitely increased over the years, but that number has been static for the last few years.

Mr. Musyj stated that after we finalize current discussions with the Ministry, we will formalize increasing from six to nine beds. As an organization, there was a clear indication that those six beds are to be connected to the acute paediatric unit at WRH. If Maryvale ceased operations tomorrow, those six beds would be part of our paediatric unit. Mr. Musyj added that both he and Ms. Martin envision the program and the relationship between WRH and Maryvale continuing as we move to one acute care hospital. If we go to nine beds, any overflow would again go to the paediatric unit.

MOVED by Mr. A. Paniccia, **SECONDED** by Mr. A. Arya and **CARRIED**
IT WAS RESOLVED THAT Windsor Regional Hospital re-confirms its support for the operation of six acute care adolescent mental health beds at Maryvale,
AND THAT Windsor Regional Hospital supports the formal application pursuant to Section 4 (2) of the Public Hospitals Act to allow the continued operation of these acute care adolescent mental health beds at Maryvale.

3. DECLARATIONS OF CONFLICT OF INTEREST:

None noted.

4. PREVIOUS MINUTES – December 08, 2016

The minutes of the December 08, 2016 Board of Directors meeting had been previously distributed.

MOVED by Dr. M. Muldoon, **SECONDED** by Ms. L. Landry and **CARRIED**
THAT the minutes from the December 08, 2016 Board of Directors meeting be approved.

5. REPORT OF THE PRESIDENT & CEO:

Mr. Musyj referred to his written report and highlighted the following:

- The hospital is currently facing struggles with occupancy and volumes. There hasn't been a situation like this for the last few years, but this year is an anomaly – it is bad right now and projected to get worse. Right after Christmas, it wasn't too bad and it was quiet, but then it

started to escalate quickly. As of today, the hospital is at 35 overflow beds at both campuses to accommodate the influx of patients. At the same time, we are seeing LTC facilities also having outbreaks and we haven't hit the height of the influenza season yet. We are getting patients from the community and at same time, nursing homes and LTC homes residents are coming in, and their primary diagnosis is pneumonia; the average LOS is 5.2 days and these patients will be here much longer in the acute phase of their illness. At the same time, our ability to discharge people back to home is prohibited until the outbreak is clear. Unlike other facilities, we cannot refuse anyone. We have very few private rooms, so it is difficult to match patient to patient. This is happening right across the province, not only in Windsor.

In 2014/15, we had to open nine beds and the funding formula does not capture that activity until two years after the fact. Technically, we do not have the funding in 2016/17 to have the beds open. We are trying to work with the LHIN to receive money or to consider the concept of having HDGH if possible, open beds to take some of the patients who are ALC. Mr. Musyj said WRH is trying to work that through. This is a difficult time because the patients are acutely ill. In the past year, we reduced the number of ALC patients; we had only 30 in the summer. We are now up to approximately 53 ALC patients, which generally we are at 100 this time of year. There is only so much ability in the system to face this situation. Mr. Musyj spoke about a computer "App" created locally, and if you type in the city, the App will identify clinics, pharmacies, and the number of open beds. The system is stressed right now and it is in any city and hospital across Ontario. If the situation gets worse, we may have to cancel surgeries.

The hospital sent a letter to the LHIN, estimating our costs to be \$876.67 per bed per day.

There are many clinics in the city now, but Mr. Musyj stated when patients are facing a severity of symptoms, such as the elderly, they come to the hospital. Clinics close around 21:00 hours, and they take their last patient at 18:00 or 19:00 hours. But, patients cannot use the hospital as their primary care. The province is trying to mandate same day appointments or late day appointments for patients to see their physician.

A Board member asked if the E.R. staff asks patients when they come in if they have had the flu shot. That could be an opportunity for education.

- Mr. Musyj referred to the Canswers Centre Live, which can be seen Live or later on the WRH Facebook every 3rd Wednesday of the month. Staff and cancer patients participate and they address issues. It is an informative session.
- Mr. Musyj gave an update to the Bell Building construction which will accommodate thirty out-patient nephrology stations, and is scheduled to open May 01 2017. This program will stay at the Ouellette Campus permanently.
- The hospital has limited space for clinical research and medical education. An expanded focus on this will put W/E County in a better position to recruit top physicians, professional healthcare staff and medical leaders.

6. UPDATE – SCHULICH SCHOOL OF MEDICINE & DENTISTRY:

Dr. Cooper referred to his written report.

- The UME Associate Dean Dr. Gary Tithecott, was in town December 12 to discuss plans to reform our curriculum for the undergrad medical education program. It is always being updated but Schulich is looking at a fairly major overhaul. One of the big areas is competency based medical education, which is time based. This way, a medical student wouldn't move on until he/she shows that they have competence in a wide number of domains. That is a big process.
- Drs. Cooper and Jacobs recently met with the Met Campus Dept. of Anaesthesia. There are different teams at Met and Ouellette, and as such the two team learners are not being educated the same at both locations. The Chief, Dr. Liolli was involved in the discussions.
- Dr. Copper attended a research event on December 13, looking at the future of research in the hospital system.
- A study will begin to explore the socio economic impact of having a medical campus in Windsor. Some of the Board may be interviewed by our students.
- The Dean will be in town a couple times in the next couple of months, having an open door with our physician faculty.
- The Year 4 students are writing a high stakes exam tonight, after which they go and engage in interviews across the country. During the first part of the year they did electives around the country.

7. FINANCIAL SUMMARY & TREASURER'S REPORT:

Ms. Leech reported, referring to power point presentation and Treasurer's Report, which had been included in the Board package. She highlighted the following:

- We are close to what we budgeted.
- "Other supplies" are 7% over budget.
- We have a YTD negative hospital margin of \$3.9 million.
- Salaries are slightly over budget.
- Utilities are \$171,000 over budget.
- The acute average length of stay is good.
- We have yet to receive the \$5 million one-time funding promised by the Ministry.
- MDRD costs continue to be tracked.

8. CONSENT AGENDA:

i) Finance/Audit & Resources – December 19, 2016

MOVED by Ms. L. Leech, **SECONDED** by Mr. A. Paniccia and **CARRIED**

THAT the report from the December 19, 2016 Finance/Audit & Resources Committee meeting be accepted.

9. NEW BUSINESS: None

10. BUSINESS ARISING: None

11. CORRESPONDENCE/PRINTED MATTER:

i) Media Report

- ii) “The Standard”
- iii) SOP Dashboard

12. BOARD member Questions, Comments or Notices of Motions: None

13. DATE OF NEXT MEETING:

Thursday, February 02, 2017, Met Auditorium

14. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Ms. L. Landry, **SECONDED** by Mr. A. Arya and **CARRIED**

THAT the January 12, 2017 Board of Directors meeting be adjourned at 1809 hours.

Lynne Watts, Chair
Board of Directors

Cheryle Clark
Recording Secretary

/cc