



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, June 07, 2018**, 17:00 hours, Auditorium, Met Campus, 1995 Lens Avenue, Windsor, Ontario.

PRESENT:

Lynne Watts, Chair

Arvind Arya

Cynthia Bissonnette

Michael Lavoie

Anthony Paniccia

Dr. Laurie Freeman

Leanne Leech

Dan Wilson

Lisa Landry

John Leontowicz

Dr. Gary Ing (ex-officio, non-voting)

David Musyj (ex-officio, non-voting)

Dr. Abdelrahman Elashaal (ex-officio, non-voting)

Karen McCullough (ex-officio, non-voting)

Dr. Joslyn Warwaruk (ex-officio, non-voting)

Dr. Gerry Cooper (ex-officio, non-voting)

Dr. Anil Dhar (ex-officio, non-voting)

STAFF:

Executive Committee

REGRETS:

Bob Renaud

Patricia France

Dr. Maureen Muldoon

Pam Skillings

1. CALL TO ORDER :

The meeting was called to order at 17:09 hours with Ms. Watts presiding as Chair, and Ms. Clark recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None noted.

3. PREVIOUS MINUTES – May 03, 2018

The minutes of the May 03, 2018 Board of Directors meeting had been previously distributed.

MOVED by Ms. L. Landry, **SECONDED** by Ms. C. Bissonnette and **CARRIED**

THAT the minutes from the May 03, 2018 Board of Directors meeting be approved.

4. REPORT OF THE PRESIDENT & CEO:

Ms. Watts stated that Mr. Musyj recently received the Paul Harris Award from the Rotary Club.

Mr. Musyj highlighted the following:

- CIHI released updates to its various organizational clinical and non-clinical outcomes for WRH and compared these to local, provincial and national comparators. We have been tracking those back to 2012-13 when it was Met

Campus only, as well as since 2013 when we had the re-alignment of both campuses.

- We have had sustained high performance for the most part. Mr. Musyj highlighted the following departments/programs:
- Obstetrical patients re-admission rate to hospital is one of the best in Canada.
- The MORE OB Program is now in its 13th year, which is the program of team work focusing on patient quality and patient satisfaction.
- Low risk C-sections. The team has done a lot of work to reduce that number.
- Administrative expense has always been relatively low at 5.2%.
- The cost of a standard hospital stay continues to decrease at WRH.
- Cardiac mortality is one of the lowest in Canada. We do have a wait time. We only have one cath table and are running it 24/7. We send to the US or to London if our table is down for service.
- 30 day re-admission rate is low as well.
- We still have work to do in our ER. The LHIN lead for primary care has said it is tough in our community. We can still improve on that but until there is change in primary care, we will have this issue.
- HSMR – Dr. Dhar and his team have done a tremendous amount of work.
- Moving forward, CIHI is testing indicators on sensitive nursing events. Even if there was an event where there was an error that didn't necessarily affect the patient's care, if a nurse reports it, it is documented. There has been a lot of discussion with CIHI but hospitals need to report.
- We are now starting the optimization review in collaboration with the LHIN. As we move toward a new hospital, we will set a new budget and review whether or not, post the 5 year re-alignment, if our funding is adequate. We are performing better than cost per weighted case and we should have a report in September from the optimization team, which will be sent to the MOH.
- 2017 data shows a dramatic increase in opioid deaths from 2016 to 2017. Accessibility to narcotics is easy. In our ICU, when an opioid patient is able to walk out, they do so. Our addictions re-admission rate is about 45%

5. SCHULICH UPDATE:

Ms. Watts thanked Dr. Cooper for keeping our Board in touch with activities at Schulich. This is Dr. Cooper's last Board meeting with us, as he will be retiring in August.

Dr. Cooper highlighted the following:

- Recently, Schulich had a couple of key physicians in London leave.
- Mr. Dave Cormier has been hired to replace Nicole Sbrocca who is on maternity leave. He will start his work on July 09 and will be here for one year.
- Schulich is trying to finalize the lease renewal for the medical arts building.
- Convocation recently took place. To date, 239 physicians have graduated and they have had the majority of their training here in Windsor. Both Drs. Cooper and Jacobs recently received prestigious awards.
- Family Medicine residents had their first wellness day.
- The OB/GYN team came down from London. There is a collaborative spirit between London and Windsor.

- Hopefully an announcement will be made soon on Dr. Cooper's successor.

6. CONSENT AGENDA: None

7. FINANCIAL PRESENTATION:

8. REPORTS:

i) Finance/Audit & Resources – May 28, 2018

Leanne Leech reported.

Ms. Leech stated that the FAR Committee met with the auditors, and KPMG has issued a clean audit opinion. She offered kudos to Mark Fathers and his team.

- WRH ended the year with a deficit of \$11.5 million, which is where we were expecting to be.
- Our total revenue was \$495 million.
- We had overages in some of our expense lines.
- Hopefully the optimization review will help with this.
- We have an accumulated deficit from over the years, of \$64 million but we are watching that number closely. FAR reviewed all of this in detail.

MOVED by Ms. L. Leech, **SECONDED** by Mr. A. Arya and **CARRIED**
IT WAS RESOLVED THAT the “**DRAFT**” audited Financial Statements of **Windsor Regional Hospital** for the fiscal year 2017/18, be approved.

MOVED by Ms. L. Leech, **SECONDED** by Mr. A. Paniccia and **CARRIED**
IT WAS RESOLVED THAT the Board of Directors approves the appointment of KPMG as the Auditors for Windsor Regional Hospital for the 2018/19 fiscal year.

MOVED by Ms. L. Leech, **SECONDED** by Dr. L. Freeman and **CARRIED**
THAT the report from the May 28, 2018 Finance/Audit & Resources Committee meeting be accepted.

9. NEW BUSINESS: None

10. BUSINESS ARISING: None

11. CORRESPONDENCE/PRINTED MATTER:

- i) Media Report

12. DATE OF NEXT REGULAR MEETING:

Thursday, September 06, 2018, Met Auditorium

13. BOARD MEMBERS QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None.

14. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Mr. A. Paniccia, **SECONDED** by Ms. L. Landry and **CARRIED**
THAT the June 07, 2018 Board of Directors meeting be adjourned at 1758 hours.

Lynne Watts, Chair
Board of Directors

Cheryle Clark
Recording Secretary

/cc