



MOTION/ACTION SHEET
From the

BOARD OF DIRECTORS MEETING

Thursday, March 03, 2016

**RESOLUTION
NUMBER**

IT WAS RESOLVED THAT

16030301

Windsor Regional Hospital proceed with an outpatient clinic for cardiac surgery patients,
AND THAT the credentialing process begin in order to appropriately credential the physicians from London Health Sciences Centre in accordance with the Windsor Regional Hospital By-Law;
AND THAT a six (6) month and twelve (12) month review of this clinic be undertaken in order to gauge the impact to the organization.

MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, March 03, 2016**, 17:00 hours, Essex Room, Ouellette Campus, 1030 Ouellette Avenue, Windsor, Ontario.

PRESENT:

Lynne Watts, Acting Chair	Leanne Leech	Dr. Gary Ing (ex-officio, non-voting)
Lisa Landry	Arvind Arya	Dr. Gerry Cooper (ex-officio, non-voting)
Dr. Maureen Muldoon	Ruth Orton	David Musyj (ex-officio, non-voting)
Anthony Paniccia	Yvan Poulin	Dr. Kristen Gyetvai (ex-officio, non-voting)
Patricia France	Dan Wilson	Dr. Sowmil Mehta (ex-officio, non-voting)

STAFF:

Executive Committee

REGRETS:

Gay Wrye	John Leontowicz
Pam Skillings	Bob Renaud
Dr. Minesh Singh (ex-officio, non-voting)	
Karen McCullough (ex-officio, non-voting)	

1. CALL TO ORDER:

The meeting was called to order at 1702 hours with Ms. Watts presiding as Acting Chair, and Ms. Clark recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None noted.

3. PREVIOUS MINUTES –February 04, 2016

The minutes of the February 04, 2016 Board of Directors meeting had been previously distributed.

MOVED by Ms. P. France, **SECONDED** by Dr. M. Muldoon and **CARRIED** **THAT** the minutes of the February 04, 2016 Board of Directors meeting be approved.

4. REPORT OF THE PRESIDENT & CEO:

Mr. Musyj reported and asked Ms. Janice Dawson to speak about the proposed outpatient cardiac surgery clinic.

• Ms. Dawson stated that for many years, WRH has partnered with LHSC on this; 40% (approximately 400 surgeries annually) of the cardiac surgeries are from the Windsor/Essex area. We were approached by Dr. Bob Kiaii, Chief of Cardiac Surgery at LHSC about establishing a local clinic for pre-op and post-op patients. They would no longer have to travel to London for pre-op and post-op visits. There have been times when patients have had a full day of travel and sometimes have had to stay the night. The Clinic will be located at WRH in existing space on 4 East on the 4th floor of the Ouellette Campus. The patients would no longer have the travel time and we would supply pre and post-op care here. Sometimes we have in-patients who require a cardiac surgeon and we have to put them in an ambulance and send them to London; once again a disruption in their lives. Dr. Kiaii will come to Windsor once per month. It is anticipated the volume would be 12 – 15 patients per month at the

beginning. There would be no additional cost to the hospital. As well, the London physicians will be coming here at their own expense. Mr. Musyj stated that Dr. Kiaii said he was doing this for the patients. This has been reviewed, discussed and approved at MAC. WRH will begin to credential five cardiac surgeons from London and they will start at the beginning of April. The other advantage is for WRH to start this partnership to be the first step in cardiac services in our area as well as linking with Schulich for educational opportunities.

It will also be good to foster the relationship with Schulich. It will be important to have students see the program here.

MOVED by Ms. P. France, **SECONDED** by Mr. A. Paniccia and **CARRIED**

IT WAS RESOLVED THAT Windsor Regional Hospital proceed with an outpatient clinic for cardiac surgery patients,

AND THAT the credentialing process begin in order to appropriately credential the physicians from London Health Sciences Centre in accordance with the Windsor Regional Hospital By-Law;

AND THAT a six (6) month and twelve (12) month review of this clinic be undertaken in order to gauge the impact to the organization.

- Mr. Musyj stated in 2012, a Task Force report identified physical deficiencies at both Met and Ouellette Campuses.

About 10 years ago, there was an investment of approximately \$134 million among Met, Ouellette and LDMH. Looking 10 years into the future, \$100 million will not get us very much to take us 10 more years into the future. 10 years from now, our inpatient floors at Ouellette will be about 65 years old. The Cancer Centre cost \$18 million to build. If we don't do planning now, 10 years will not happen.

- We continue to standardize the process concerning the model of care delivery; there will be training at both campuses and for RPN's and RN's.
- In February on the 6th floor at Ouellette, there was a flood around a toilet. In fixing it, it exploded and water rushed out (please refer to the photo in the CEO report). We had to shut water off to the whole building when that happened, and Ouellette was without water for 30 minutes. We were on the verge of evacuating patients.
- WRH has been invited to two conferences: the Accreditation Canada Quality Conference, and the IHI International Forum on Quality and Safety in Healthcare. At the IHI conference, there will be a presentation on our success in reducing the wait time for hip surgeries.
- WRH will be engaging in strategic planning with LDMH next month. We want our two strategic plans to mesh together and we want to ensure they are consistent and not contrary as we move ahead as two organizations.

5. UPDATE – SHULICH SCHOOL OF MEDICINE & DENTISTRY:

Dr. Cooper referred to his written report.

- We are trying to give our students an appreciation for working beside our healthcare professionals. On March 28 we will have our Inter-professional Education Day.
- March 02 was CARMS match day. As students head into their last year of medicine, they have to decide on what type of medicine they want to do for the rest of their lives and that can be a difficult decision. Some training programs enable them to do a little of both. The students have to make that announcement around November and then interview with different schools around the country. Students rank order the schools and schools do that as well. CARMS puts together an algorithm which is shared across the country. For the full time Family Medicine training program here, 9 students matched yesterday out of 10 spots. There will be a second go-around next week. Last year we started a psychiatry training program but it didn't go as we planned. It was up yesterday and 2 students will be coming in for psychiatry this year.
- The Awards of Excellence evening will occur on April 12, 2016.
- PCCM 2 Surgery module was recently finished. We were able to place small groups of students in clinics and some hospital placements.
- Family Medicine Practice simulated office orals will occur for PGY1 and PGY 2 residents on March 09, 2016.

6. TREASURER'S REPORT:

Mr. Paniccia reported.

- The operating results for the first 10 months indicate a deficit of \$14.3 million, which is approximately \$2 million worse than budget. The majority is attributed to E.R. holds.
- There is a \$11.3 million negative hospital margin but we are working toward improving that number.

7. CONSENT AGENDA:

i) Finance/Audit & Resources – February 22, 2016

MOVED by Mr. A. Paniccia, **SECONDED** by Mr. A. Arya and **CARRIED**

THAT the report from the February 22, 2016 Finance/Audit & Resources Committee meeting be accepted.

8. NEW BUSINESS: None

9. BUSINESS ARISING:

10. CORRESPONDENCE/PRINTED MATTER:

- i) Media Report
- ii) "The Standard"
- ii) SOP Dashboard
- iii) February 05, 2016 letter from MAC to Minister of Health

11. BOARD member Questions, Comments or Notices of Motions: None

12. DATE OF NEXT MEETING:

Thursday, April 07, 2016, Auditorium, Met Campus

13. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Ms. L. Landry, **SECONDED** by Mr. Y. Poulin and **CARRIED**
THAT the March 03, 2016 Board of Directors meeting be adjourned at 1732 hours.

Lynne Watts, Acting Chair
Board of Directors

Cheryle Clark
Recording Secretary

/cc