



**MINUTES** of the **BOARD OF DIRECTORS** meeting held on **Thursday, March 01, 2018**, 17:00 hours, Auditorium, Met Campus, 1995 Lens Avenue, Windsor, Ontario.

**PRESENT:**

Lynne Watts, Chair  
Arvind Arya  
Pam Skillings  
Dr. Laurie Freeman

Lisa Landry  
Cynthia Bissonnette  
Patricia France  
Anthony Paniccia

Dr. Gary Ing (ex-officio, non-voting)  
David Musyj (ex-officio, non-voting)  
Dr. Gerry Cooper (ex-officio, non-voting)  
Dr. Abdelrahman Elashaal (ex-officio, non-voting)  
Karen McCullough (ex-officio, non-voting)

**STAFF:**

Executive Committee

**REGRETS:**

Dr. Minesh Singh (ex-officio, non-voting)  
Dr. Roland Mikhail (ex-officio, non-voting)  
Dr. Maureen Muldoon  
Dan Wilson

John Leontowicz  
Bob Renaud  
Leanne Leech  
Michael Lavoie

**1. CALL TO ORDER :**

The meeting was called to order at 17:14 hours with Ms. Watts presiding as Chair, and Ms. Clark recording the minutes.

**2. DECLARATIONS OF CONFLICT OF INTEREST:**

None noted.

**3. PREVIOUS MINUTES –February 01, 2018**

The minutes of the February 01, 2018 Board of Directors meeting had been previously distributed.

**MOVED** by Dr. L. Freeman, **SECONDED** by Mr. A. Arya and **CARRIED**

**THAT** the minutes from the February 01, 2018 Board of Directors meeting be approved.

**4. REPORT OF THE PRESIDENT & CEO:**

Mr. Musyj highlighted the following:

- Mr. Musyj stated that this had been a good news day. WRH will be getting the PET Scanner. He had a press conference earlier in the day announcing this new equipment. Cancer Care Ontario, through the MOH, will be taking responsibility for PET's in Ontario. Previously, that equipment would have been secured through hospital operations or donations. It will cost about \$3.1 million. There is currently a PET in the community but it has been breaking down quite a bit and only servicing about 60% of the community needs. Patients have had to travel to London or Hamilton for services. The MOH spoke with Dr. Kevin Tracey this morning about

the new PET CT in this community. We want Dr. Tracey to lead the program for us. We expressed concerns that the existing PET had issues. The funding letter for the equipment came in at \$3.5 million. The Cancer Centre Foundation will cover the installation costs. So, we must now go to tender quickly. Vendors will be coming in on March 09 to look at the area where it will be housed. The PET will be built in a modular unit similar to what we did with the MRI years ago. Our goal is to get vendors in, have them develop a proposal and once the vendor is chosen, we will be able to proceed. Now we do not have to make it part of the new hospital costs.

Mr. Musyj referred to his report, where he outlined various statistics concerning the volume we faced this year vs last year. This past December, January and February, we saw 350 more patients than for the same period last year. Our patient days for January are the largest ever, over 14,000 patient days. On top of that, influenza and the LTC facilities are feeding our volumes. Mr. Musyj spoke about the bay beds at both campuses and the admitting process from the Emergency Department. We only have 20% private rooms. It takes time to get patients up to the rooms because of cleaning etc. that must occur after a patient is discharged from that room. When we can put patients in the bays, it relieves pressure in the ED. We have seen a lot of success from that.

Mr. Musyj spoke about a non-malignant brain tumor patient who was an in-patient and was delayed for surgery for 3 days and finally had the surgery on 4<sup>th</sup> day. When it came to the surgery, other things happened where other cases were more serious and were taken before the brain tumor patient. Unfortunately that delay can happen in the middle of June and is not surge dependent. There are many patient stories coming out from all over Ontario.

Even though pressures are far greater this year, changes we put in place leading into this season, have helped greatly. We will examine surgery and surgical bed needs to ensure we can accommodate patients.

#### **5. UPDATE – SCHULICH SCHOOL OF MEDICINE & DENTISTRY:**

Dr. Cooper referred to his submitted report and highlighted the following:

- Recently the Windsor Star had a few articles about the medical campus.
- The Awards of Excellence is coming up on March 19. Dr. Carol Herbert is coming in from Vancouver for the evening. She had been Dean responsible for the Windsor Campus' creation.
- Within last month, Schulich had an exploratory meeting with Dr. Michelle Nevett from St. Clair College regarding future research collaborations.
- The City of Windsor physician recruitment video is on the City of Windsor website.

#### **6. TREASURER'S REPORT & FINANCIAL SUMMARY:**

Mr. Paniccia reported in the absence of Ms. Leech and highlighted the following:

- i) This report is for the period ending January 31, so the fiscal year is almost over.

Salaries & wages show a 1.2% variance.

Most important is the surplus or deficit/revenue line at the bottom of the first slide that shows we are off by .61%. The organization is sticking to our budget and doing a great job.

- **YTD results:**

- i) Negative hospital margin – \$7.3 million
- ii) Deficit from Hospital operation – \$8.8 million
- iii) Bottom line deficit – \$10.2 million

WRH received an additional \$2 million in one-time funding.

- **Financial Results:**

There is a significant change in monthly acute patient days from January 2017 to January 2018. As noted on the slide, in the summer months, our numbers drop.

- **Revenue:**

- i) YTD positive variance – \$1.6 million

- **Expenses:**

- i) Salaries – 1.19% over budget
- ii) Benefits - \$126,000 over
- iii) Med Staff fees – \$820,000 favourable to budget
- iv) Drugs – \$770,000 unfavourable to budget
- v) Med Surg supplies – \$645,000 unfavourable
- vi) Other supplies and expenses – \$1 million unfavourable

- **LOS:**

LOS at both campuses is favourable to the target

There is a negative variance for sick time at both campuses

## **7. CONSENT AGENDA:**

### **Finance/Audit & Resources – February 20, 2018**

**MOVED** by Mr. A. Paniccia, **SECONDED** by Mr. A. Arya and **CARRIED**

**THAT** the report from the February 20, 2018 Finance/Audit & Resources Committee meeting be accepted.

## **8. NEW BUSINESS: None**

## **9. BUSINESS ARISING: None**

## **10. CORRESPONDENCE/PRINTED MATTER:**

- i) Media Report
- ii) OHA letter to Premier Wynne on funding

**11. DATE OF NEXT MEETING:**

**Thursday, April 05, 2018, Met Auditorium**

**12. BOARD MEMBERS QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:**

None.

**13. ADJOURNMENT:**

There being no further business to discuss, it was

**MOVED** by Mr. A. Arya, **SECONDED** by Ms. P. France and **CARRIED**  
**THAT** the March 01, 2018 Board of Directors meeting be adjourned at 1757 hours.

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Lynne Watts, Chair  
Board of Directors

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Cheryle Clark  
Recording Secretary

/cc