



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, October 04, 2018**, 17:00 hours, Auditorium, Met Campus, 1995 Lens Avenue, Windsor, Ontario.

PRESENT:

Dan Wilson, Chair	Lynne Watts	
Arvind Arya	Leanne Leech	Dr. Gary Ing (ex-officio, non-voting)
Cynthia Bissonnette	Anthony Paniccia	David Musyj (ex-officio, non-voting)
Michael Lavoie	Genevieve Isshak	Dr. Abdelrahman Elashaal (ex-officio, non-voting)
Penny Allen	John Leontowicz	Dr. Anil Dhar (ex-officio, non-voting)
Paul Lachance	Dr. Laurie Freeman	Dr. Joslyn Warwaruk (ex-officio, non-voting)
Pam Skillings	Dr. Maureen Muldoon	
Patricia France		

STAFF:

Executive Committee

REGRETS:

Karen McCullough (ex-officio, non-voting) Dr. Larry Jacobs (ex-officio, non-voting)

1. CALL TO ORDER :

The meeting was called to order at 17:07 hours with Mr. Wilson presiding as Chair, and Ms. Clark recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None noted.

3. PREVIOUS MINUTES – September 06, 2018

The minutes of the September 06, 2018 Board of Directors meeting had been previously distributed.

MOVED by Mr. A. Arya, **SECONDED** by Ms. C. Bissonnette and **CARRIED**

THAT the minutes from the September 06, 2018 Board of Directors meeting be approved.

4. REPORT OF THE PRESIDENT & CEO:

Mr. Musyj reported.

- He stated that in May of this year, the Business Program from the University of Saskatchewan reached out and wanted to know more about the things we were doing at WRH. The Business Program has been showing the students the Fifth Estate video of an interview with Mr. Musyj from a few years ago, and in May one of the students called him. Mr. Musyj spoke with them for one hour today. Mr. Wilson was also in the room to hear that conversation with David and the students. The class would like to speak with Mr. Musyj again in April, 2019. The next conversation will centre on measurements.

- Mr. Musyj referred to the announcement from the government that the province will be receiving an additional \$90 million this year to address hallway medicine. Last year we opened 20 additional surge beds. We placed ALC patients into those beds, which then opened 20 acute care beds in the system. We have been told we will have funding to open 28 beds. Our financial portion of that will be determined. The government will be opening 6,000 more LTC beds in the province and our share of that would be approximately 300 beds. Once we open the 28 surge beds, we will then have used up all the spaces in the hospital where we can open up beds to put patients in. If there is additional funding, it would be great for that to go to other places in the community such as Assisted Living or HDGH. The way the system works presently, is if you have a block of beds, you have to manage them but included in those, are a number of ALC patients. Our ALC's have gone down over the last five years, and the only change we had was when we opened up the 20 beds in January. In any given day, if things were running perfectly, we would have only 10 ALC patients between our two campuses.

5. SCHULICH REPORT:

Dr. Jacobs was absent but submitted a report.

6. FINANCIAL PRESENTATION & TREASURER'S REPORT:

Mr. Lavoie reported. Highlights of his submitted reported are reflected below:

- This report is for the period ending August 31, 2018.

Revenue

- Our revenue is ahead of budget by 1.3%.
- Salaries & wages are 1% unfavourable to budget, and following that are employee benefits, which are 1.1% unfavourable.
- Drugs costs are up \$2.1 million.
- The deficit from hospital operations is approximately \$2 million.
- We have a ytd positive variance of \$2,700K.
- Drug revenues are exceeding budget by \$1,844K.
- Base and One Time revenue is \$2176K above budget.
- Patient Services revenue is \$267K favourable.

Year to Date Results

- Negative Hospital margin is (\$6,447).
- Deficit from Hospital Operations is (\$7,171).
- Bottom Line Deficit is (\$7,885).
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Base and One time Revenue Reserves

- CCO and funded QBP's (endo) are at \$206K.
- Cardiac Services are at \$100K.
- Neuroservices – coil embolization is at \$222K.

Expenses

- Salaries are 1.0% over budget.
- Benefits are 1.0% over budget.

- Med Staff fees are \$123K unfavourable to budget.
- Drugs are \$2,159K unfavourable to budget.
- Med Surg supplies are \$644K unfavourable.
- Other supplies and expenses are \$357K unfavourable.
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Mr. Fathers added that when we opened the surge beds last year, some patients carried over into the new fiscal year, so we carried the associated costs over as well.

Patient Volume

- Total weighted cases for Met and Ouellette are ahead of last year.

Patient Access

- The LOS is on target except for the acute LOS at the Ouellette Campus.

Organizational Health

- Sick time and overtime are trending close to budget. Staffing over.

7. CONSENT AGENDA:

MOVED by Mr. M. Lavoie, **SECONDED** by Dr. L. Freeman and **CARRIED**

THAT the reports of the September 24, 2018 Finance/Audit & Resources Committee meetings be accepted.

8. NEW BUSINESS: None

9. BUSINESS ARISING:

- **Invitation from HDGH for October 26, 2018:**

Mr. Wilson also reminded the Board about the education afternoon with HDGH. Lunch at 11:30 in the Chrysler Room in the Emara Building, followed by the education session. Eight individuals from WRH will be participating.

- Mr. Wilson reminded the Board that the OHA Board Self-Assessment is due no later than November 01. At the October 06 Board meeting, we informed those Board members participating in the self-assessment, that they would receive a link to complete the survey, which did occur shortly thereafter. OHA has informed us that only four Board members have completed the self-assessment. We encourage everyone, including the physicians on the Board, to complete this as soon as you can.

10. CORRESPONDENCE/PRINTED MATTER:

- Media Report

11. DATE OF NEXT REGULAR MEETING:

Thursday, November 01, 2018, Met Auditorium

12. BOARD MEMBERS QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None.

13. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Mr. P. Lachance, **SECONDED** by Ms. C. Bissonnette and **CARRIED**
THAT the October 04, 2018 Board of Directors meeting be adjourned at 1730 hours.

Dan Wilson, Chair
Board of Directors

Cheryle Clark
Recording Secretary

/cc