

Standardization & Optimization Process



Friday, August 3, 2018

## **Benefits of Daily Care Rounds**

Each day, the Medical/Surgical multidisciplinary teams meet to discuss patient care plans during care rounds. Dr. Ian Mazzetti, BSc, MD, FRCPC (Internal Medicine, Critical Care) shares his perspective on care rounds as he rounds on the inpatient units at Windsor Regional.

"Care rounds are very high yield for patient care because they get all the members of the patient care team in the same room, to review/update daily. It is a very efficient way for us all to get together and share information that is key to patient-centered care. Particularly from a physician perspective it gives me a greater insight into some of the dispositional issues that at times can be outside of the usual 'medical expert' realm. As we all know there is more to the patient's journey than successful diagnosis and treatment!"

While covering the Clinical Teaching Unit (CTU) he commented on one day in particular, "Care rounds ran very smoothly, the unit today wasn't as busy as it can be, but the smooth workings of our unit during less busy times can be applied to the times when things do get hairy. As well I find the rounds are useful for the senior residents; sometimes on the CTU the house staff lose sight of the overall picture, focusing solely on the medical diagnostic/ treatment part."

As an added bonus to the rounds Dr. Mazzetti says it is also a great way to get to know the nurses, especially for someone who doesn't attend all that often on the CTU. "From my perspective, on day one taking over a new patient list, it is very high yield in terms of learning about the patients."



Dr. lan Mazzetti







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## **Patient Flow Metrics Report - Medicine Only**



rporate targets already existed

| Reporting for the week of July 20 - July 26  |  |                      |      |              | Met Campus             |                         |                              | Ouellette Campus       |                         |                              | Results YTD (June 1st- 30th)   |
|--|--|----------------------|------|--------------|------------------------|-------------------------|------------------------------|------------------------|-------------------------|------------------------------|--|
| Metric   | Admission (A)<br>Discharge (D)<br>Lead | FY 16/17             | Goal | Target       | This Week              | Last 4 Weeks            | Since Launch<br>(Oct. 23/17) | This Week              | Last 4 Weeks            | Since Launch<br>(Oct. 23/17) | Improvement Since Launch for June  |
| Admit to Bed Times (in hours)*   | A - Janice N                           | 11.0                 | 0    | M: 3<br>O: 5 | 2.3                    | 2.4                     | 3.8                          | 4.0                    | 6.3                     | 7.2                          | Admitted patients wait 5.3 hours less for an inpatient bed   |
| # of Patients Beyond EDD by 5 Days or More (avg.<br>per day)+                                    | D - Michele/Marie                      | N/A                  | 0    | 24%          | 31 out of 122<br>(25%) | 25 out of 122<br>(21%)  | 33 out of 122<br>(27%)       | 50 out of 126<br>(40%) | 43 out of 126<br>(34%)  | 36 out of 126<br>(29%)       | Met: 14 less patients beyond EDD >5 avg./day Oue: 4 less patients beyond EDD >5 avg./day 44 week average - since Oct 23,2017   |
| # of Patients Admitted Off Service (total for the week)***                                       | N/A                                    | 38                   | 0    | M: 3<br>O: 4 | 0                      | 0                       | 3                            | 3                      | 4                       | 5                            | 34 less patients admitted off service  |
| # of ALC patients (avg. per day - 2N ALC patients in brackets)~                                  | D - Michele/Marie                      | M:18<br>O:30         | 0    | M:18<br>O:26 | 7                      | 9                       | 13                           | 23(8)                  | 20                      | 22                           | M: 5 less alternate level of care patients/wk O: 8 less alternate level of care patients/wk                                    |
| # of Admit No Beds (avg. at 7am)   | A - Debbie R                           | M:8<br>O:16          | 0    | M:2<br>0:3   | 1                      | 1                       | 1                            | 2                      | 4                       | 4                            | M: 6 less admitted pts without a bed at 700<br>O: 12 less admitted pts without a bed at 700                                    |
| Discharge by 11:00   | D - Monica S                           | M:31%<br>O:16%       | 32%  | 32%          | 44%                    | 41%                     | 31%                          | 21%                    | 20%                     | 16%                          | D/C 11:Met 1% decrease, Oue remains the same<br>D/C 14:Met 4% decrease, Oue 3% increase  |
| Discharge by 14:00   | D - Monica S                           | M:72%<br>O:54%       | 70%  | 70%          | 75%                    | 73%                     | 69%                          | 66%                    | 60%                     | 57%                          |  |
| Weekend Discharges<br>(avg. # discharged on: Weekdays/Saturday/Sunday)                           | D - Dr. Seski                          | M:13/7/6<br>O:13/8/6 | TBD  | TBD          | 12/9/6<br>75%/50%      | 14.4/7/5.8<br>49%/40%   | 14.3/7.3/7.6<br>51%/53%      | 14/6/9<br>43%/64%      | 15.9/8.5/7.3<br>54%/46% | 16.5/9.2/7.3<br>56%/44%      | M: Sat 1 /Sun 2 increase in patient discharges<br>O: Sat 2/ Sun 1 increase in patient discharges<br>*Improvement since FY16/17 |
| # of Patients to Assessment Bays (medicine only)   | A - Emily C                            | N/A                  | 100% | 100%         | 75 out of 79<br>(95%)  | 299 out of 314<br>(95%) | 2811 out of<br>2973 (95%)    | 36 out of 39<br>(92%)  | 176 out of 211<br>(83%) | 1890 out of<br>2167 (87%)    | M:95% of pts in assessment bays (since launch) O: 87% of pts in assessment bays (since launch)                                 |
| # of Grey Days (weekly total, weekly avg. for last 4 weeks, weekly avg. since data collected )** | TBD                                    | NA                   | 0    | TBD          | 1(1)                   | 6                       | 6                            | 19(8)                  | 21                      | 21                           |  |

Data source changed from Core Round Boards to Mechanics on July 20th, 2018





## Patient Flow Update - August 3, 2018

As a part of the continuous improvement process to support efficient patient flow at WRH attention is being focused on the 10:30am and 2:30pm patient flow huddles conducted at both campuses. In the past month, a revised patient flow huddle question set was trialed on one medical unit at each campus in an effort to support patient discharge. This pilot test resulted in a favourable outcome, and together with the efforts and commitment of staff on the trial units, the collected data showed a reduction in the number of patients who were still in our hospital 5 days or more beyond their estimated date of discharge. Given the positive outcome, this revised question set has been deployed across all medicine units at both campuses. SOP looks forward to supporting our medical unit staff as together we continue to refine this process where necessary, for the benefit of the patients in our care at WRH; honoring our commitment to them that "we will not waste a day of your life."



This metric measures how long a patient walls from the time the decision-to-admit is made in the limergency Dept. to the time the patient reaches the bed. This includes bed cleaning and availability

<sup>\*\*</sup>Total 8 of gray days for current week displayed, with the 8 of Impacted patients in brackets. 4 week weekly any, and weekly any, since start of data collection also display
\*\*\*As of March 2017, this metric does not include overflow areas 524 & 7

<sup>&</sup>quot;As of March 2017, this metric does not include overflow area "Avg. of 25 ALC this week at WWD, of which 8 patients are on 2N