



Mission: Provide quality person-centred health care services to our community

WRH VALUES

We respectfully acknowledge that the Windsor Regional Hospital occupies the traditional, ancestral and contemporary lands of the Niswi Ishkodewan Anishinaabeg: The Three Fires Confederacy (Ojibwe, Odawa, and Potawatomi). We acknowledge the land and the surrounding waters for sustaining us and we are committed to protecting and restoring these lands and waters from environmental degradation.

**BOARD OF DIRECTORS
Thursday, March 5, 2026
1700 hours – ZOOM**

	TAB	TIME	ACTION
1. <u>CALL TO ORDER</u> (McLeod)		1700	
2. <u>DECLARATIONS OF CONFLICT OF INTEREST</u> (McLeod)		1701	
3. <u>PREVIOUS MINUTES:</u> February 5, 2026 (McLeod)	Tab A	1702	MOTION (approve)
4. <u>REPORT OF THE PRESIDENT & CEO / CNE</u> (Riddell)	Tab B	1703	FYI
5. <u>SCHULICH REPORT</u> – (Jacobs)	Tab C	1715	FYI
6. <u>FINANCIAL PRESENTATION</u> – (Lanoue)	Tab D	1720	
7. <u>CONSENT AGENDA:</u> <u>Finance/Audit & Resources:</u> February 23, 2026 and Operating Results (Lanoue)	Tab E	1730	MOTION (accept report)
8. <u>CORRESPONDENCE/PRINTED MATTER:</u> <ul style="list-style-type: none"> • Media Report – FYI only (McLeod) 	Tab F	1735	FYI
9. <u>BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS</u> (McLeod)		1736	
10. <u>DATE OF NEXT REGULAR BOARD MEETING:</u> Thursday, April 2, 2026 – Auditorium, MET		1737	FYI
11. <u>ADJOURNMENT</u> (McLeod)		1738	MOTION

REGRETS ONLY TO dawn.sutherland@wrh.on.ca, or (519) 254-5577, ext. 52517



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, February 5, 2026**, 1700 hours, VIA ZOOM and live streamed on YouTube.

PRESENT:

Ian McLeod, Chair	Linda Staudt	Karen Riddell (ex-officio, non-voting)
Mary Dawson	Patti France	Dr. Wassim Saad (ex-officio, non-voting)
Laura Copat	Cynthia Bissonnette	Dr. Larry Jacobs (ex-officio, non-voting)
Paul Lachance	Genevieve Isshak	
David Malian	Anna Kirby	
Chris Lanoue	Wes Vickers	
Nila Das		

STAFF:

Executive Committee

REGRETS:

Jamie Skutovich
Nadine Manroe-Wakerell
Dr. Irram Sumar (ex-officio, non-voting)
Dr. Kristen Demarco (ex-officio, non-voting)

1. CALL TO ORDER:

The meeting was called to order at 1700 hours with Mr. McLeod presiding as Chair and Ms. Sutherland recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None declared.

3. PREVIOUS MINUTES:

The minutes of the January 8, 2026 Board meeting had been previously circulated.

MOVED by Ms. G. Isshak, **SECONDED** by Mr. P. Lachance and **CARRIED**
THAT the minutes of the January 8, 2026 Board of Directors meeting be approved.

4. REPORT FROM THE PRESIDENT & CEO / CNE / COS

Ms. Riddell presented the latest hospital data for the week of January 25th onward relating to the respiratory season:

- 6 Covid
- 4 Influenza A
- 1 Influenza B (Paediatric)
- 4 RSV (1 ICU)

We are seeing a significant downward trend in Influenza cases. Provincially, respiratory virus indicators are low. Again, vaccination is still the best way to prevent influenza.

WRH, in partnership with Saint Elizabeth Health, has launched Hospital to Home (H2H) – an innovative approach to help patients transition safely from a hospital stay back into their homes. Funding for this new program, which provides wrap-around services for up to 16 weeks of care following discharge from WRH, comes from a province wide \$1.1 billion home care investment which was announced in advance of the government’s Fall Economic Statement. Since inception we have had 119 patients access the program and are expecting 230 patients by the end of March.

On January 28th we announced a major procurement milestone for The Fancsy Family Hospital. IO in partnership with WRH and the MOH, has announced a phased approach for delivering the project and issued a Request for Qualifications (RFQ) to prequalify construction teams that will compete to Design, Build, Finance, and Maintain (DBFM), the second and largest phase of the new hospital project. We are expecting shovels in the ground in the summer of this year to build phase 1, our Education and Administration Building, Parking Garage and site infrastructure. The Chair congratulated Mr. Bailey and his team for all of the work they have done on the new hospital project over past few years to get us to this stage. This is a very exciting milestone for the project.

Next week we will be celebrating our annual Dedicated Years of Service for staff who are reaching a milestone of 5, 10, 15, 20, 25, 30, 35, 40, 45 and even 50 years.

On November 3, 2025, WRH launched the QualtricsXM electronic patient satisfaction survey platform, enabling patients to provide feedback via email following their visit or stay. This initiative is part of a broader provincial effort, with over 100 hospitals across Ontario adopting the platform in partnership with the Ontario Hospital Association. Since implementation we have received over 1300 completed surveys.

Ms. Krywionek spoke to the launch of WRH’s Statement of Commitment to Psychological Health and Safety. This commitment outlines our plan to establish a Psychological Health and Safety Management System (PHSMS) and emphasizes a proactive approach to preventing harm, promoting mental health awareness, and supporting recovery. The Wellness Advisory Committee will guide this work through strategic planning, regular needs assessments and program oversight.

As part of our ongoing commitment to fostering a healthy and supportive workplace culture, leadership recently hosted a staff wellness event designed to promote awareness of the resources available to our teams. Leaders took the opportunity to reinforce awareness of ongoing wellness initiatives, including financial planning supports and the Employee Assistance Program (EAP). These resources remain central to our broader strategy to ensure staff feel supported both inside and outside the workplace.

5. REPORT FROM SCHULICH:

Dr. Jacobs provided the following highlights:

- This is the time of year when the medical students are completing interviews for their 4th year matches. They will know at the end of this month/ beginning of March where they will be doing for their residency. Reminder we have a number of full-time spots here, a total of 11 in Family Medicine, Internal Medicine and Psychiatry. We are very excited to welcome a new wave of residents in July.
- The Awards of Excellence is taking place on March 25, 2026. This event celebrates the commitment and dedication of faculty, staff and students.
- The Admissions cycle has had turnover once again and interviews for the medical school are taking place over the next couple of weeks. The Windsor cohort will remain at 46 students per year starting in September.

6. FINANCIAL PRESENTATION (December 31, 2025, Results):

Mr. Lanoue reported.

Slide 2 – Financial Results – YTD December 2025

- The net deficit after building amortization is \$18,211,000 which is \$3,528,000 better than budget and an improvement since last month
- Hospital Margin is negative \$12,049,000 which is \$3,065,000 better than plan

Slide 3 – Significant Variances

Chart indicates expense variances and the offsetting revenue:

- Other Recoveries
 - Surpluses in retail pharmacies, Mohawk Medbuy rebates and investment revenue
- Salaries and Wages remain in surplus of \$672,000
 - % Surplus has declined compared to November YTD
- Benefits in a surplus of \$1,805,000 YTD, also a decline in the surplus
- Medical Staff Fees \$4,396,000 deficit
 - \$4,327,000 in offsetting funding (Emergency & NICU Alternate Funding) and patient services revenue for diagnostic services
- Medical/Surgical Supplies had a surplus of \$529,000, a decline compared to November YTD.
 - Surplus in Perioperative program is offset by deficit in Diagnostics primarily in Interventional Radiology
- Drugs \$1,086,000 surplus, decline from previous month
- Other Supplies \$1,906,000 deficit – no offsetting revenue, but slight improvement
 - Pressure points: contrast media, physician recruitment costs, building and equipment maintenance, patient transportation and legal and consulting
 - Some suppliers of Contrast Media for MRI and CT close their operations during the holidays requiring WRH to order additional supplies

Slide 4 – Sick and Overtime Benchmarks

Metric is Sick/Overtime Hours as a Percentage of Total Worked Hours

For the *month* of December – unionized staff

- Sick Percentage at both Campuses is above the target of 4.8% with both Met and Ouellette at 7.2%. Both have *declined* since last month
- Overtime Percentage at Met Campus is above the target 4.4% and Ouellette is 6.2% versus the target of 4.0%. Both have *declined* since last month

Slide 5 – Sick and Overtime Benchmarks

For the *month* of December – non-union staff

- Sick Percentage is 2.0% - below the target of 2.2%
- Overtime Percentage is 0.0% exactly on target

MOVED by Mr. C. Lanoue **SECONDED** by Mr. D. Malian and **CARRIED THAT** the January 8, 2026, Financial Presentation (as of December 31, 2025), be accepted.

7. CONSENT AGENDA:

MOVED by Mr. C. Lanoue, **SECONDED** by Ms. C. Bissonnette and **CARRIED THAT** the report from the January 26, 2026, Finance/Audit & Resources Committee meeting be accepted.

8. CORRESPONDENCE/PRINTED MATTER:

a) Media Report – FYI only.

9. BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None.

10. NEW BUSINESS:

None.

11. DATE OF NEXT REGULAR MEETING:

Thursday, March 5, 2026 - ZOOM

12. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Ms. G. Isshak, **SECONDED** by Mr. P. Lachance and **CARRIED THAT** the February 5, 2026 Board of Directors meeting be adjourned at 1720 hours.

Ian McLeod, Chair
Board of Directors

Dawn Sutherland
Recording Secretary



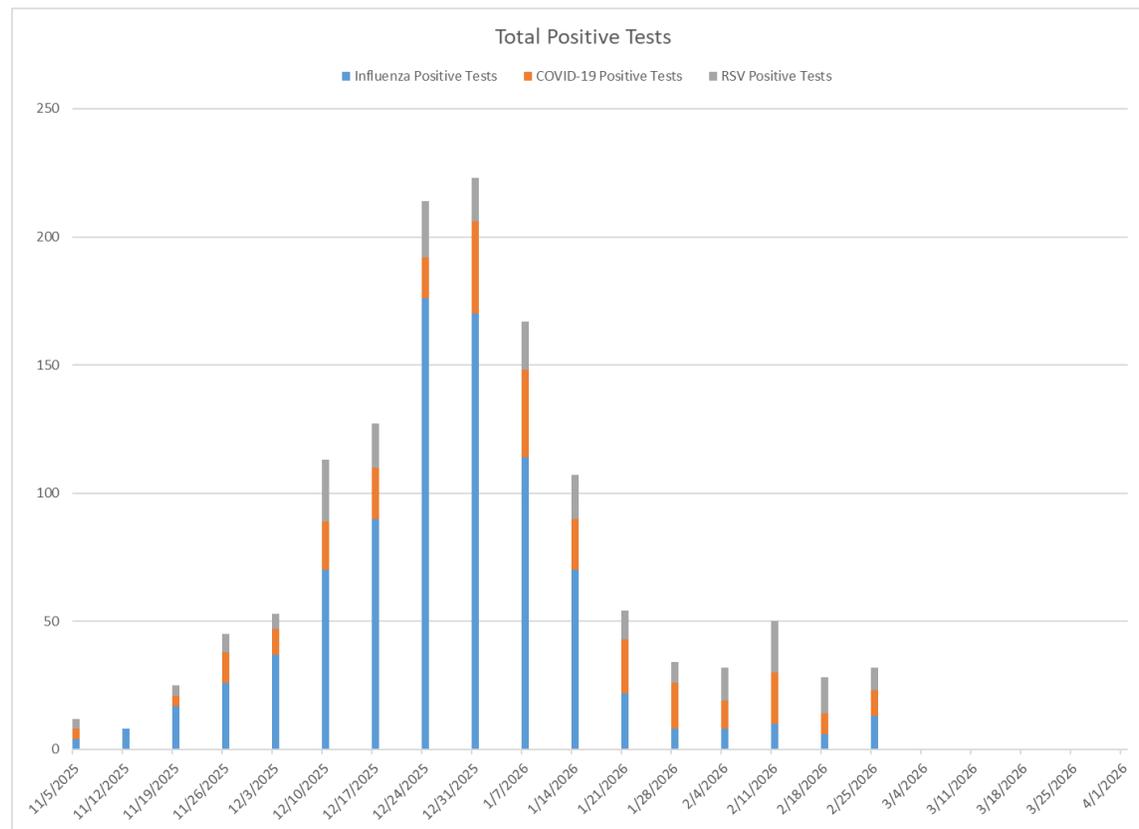
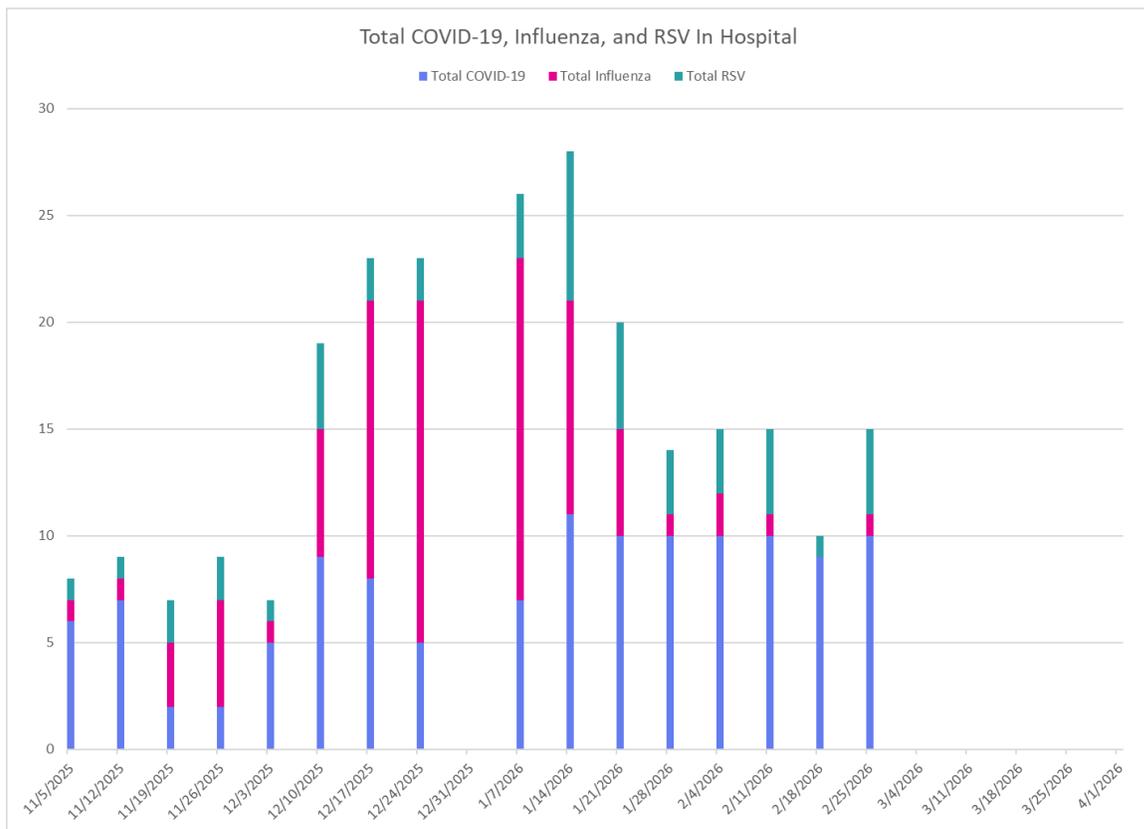
WINDSOR
REGIONAL
HOSPITAL

OUTSTANDING CARE – NO EXCEPTIONS!

March 2026

CEO/CNE Report
Board of Directors
Open Meeting

Respiratory Season – Latest Hospital Data



Provincially, respiratory virus indicators are low. Influenza is low and higher than last week, COVID-19 is low and similar to last week, RSV is moderate and similar to last week.

<https://www.publichealthontario.ca/en/Data-and-Analysis/Infectious-Disease/Respiratory-Virus-Tool>

Strategic Direction #3 – Maintain a Responsive and Sustainable Corporate Financial Strategy

Motivated by personal experiences with heart and lung health concerns, members of two Collavino families have made a \$1-million gift toward the Fancsy Family Hospital to support vital equipment and technologies needed at the future acute care facility.

The Collavino Family Cardio-Pulmonary Diagnostic Lab at the Fancsy Family Hospital will commemorate their generous contribution to the new hospital.

In addition to ongoing needs at Windsor Regional Hospital, Windsor Regional Foundation is raising funds to support equipment and technology at the Fancsy Family Hospital. The campaign for the Fancsy Family Hospital will be largest fundraising campaign in the history of the Windsor-Essex region. Support from families like the Collavinos and other generous donors will be critical to ensuring that the new hospital has state-of-the-art equipment and technology.



Strategic Direction #3 – Maintain a Responsive and Sustainable Corporate Financial Strategy

The 17th Annual Hats on for Healthcare, presented by Greg Monforton & Partners, is taking place March 1st to March 31st, 2026. Hats On For Healthcare is now in its 17th year and has raised more than \$700,000 for programs and services at Windsor Regional Hospital.

This year, you get to decide what program your donations go to -Hats On teams can choose from 40 different programs.

Go to this link for all the details and to register [Hats on for Healthcare 2026](#)

HAT DAY - March 11, 2026! Wear a HAT - SHARE IT - DONATE to Hats On For Healthcare!

RADIOTHON - MARCH 5, 2026, 6 AM - 6 PM

HOCKEY HELPS HATS ON FOR HEALTHCARE- Join the Windsor Spitfires and our community in supporting Hats On For Healthcare.

HATSQUERADE HAPPY HOUR - April 16, 2026 at St Clair Centre for the Arts 5:30-8:30 pm Presented by London Hospital Linen Services Inc., where fun meets philanthropy, you can leave your hat on for this one!



Hats on for Healthcare 2026



presented by
Greg Monforton
AND PARTNERS
INJURY LAWYERS

HATS ON FOR HEALTHCARE 2026 SUPPORTING WINDSOR REGIONAL HOSPITAL FOUNDATION	
17 People have registered	Register Your Team
8 Teams have registered	Individual Registration
\$2,515 CAD Raised	Make a Donation
26 Donations	

Strategic Direction #5 – Enhance an equitable workplace culture that establishes WRH as an employer of choice

Volunteers are an integral part of the Windsor Regional Hospital team!

With a mission to provide support, comfort and assistance to patients, families and staff, our enthusiastic and devoted volunteers contribute hundreds of hours each month serving many departments across our hospital campuses

This month we highlighted Nicole Belanger-Smith who has been volunteering at WRH since 2019. She is a retired nurse and enjoys working with the staff, other volunteers and students, while helping patients and their families.

A special thank you to Nicole and all of our volunteers for their commitment to WRH and the community we serve.



Volunteer  beat

Strategic Direction # 6- Design and Deliver a New State of the Art Acute Care Facility with the Community for our Region

Following last month's announcement of a phased delivery approach for the Fancsy Family Hospital Project, the redevelopment team has been focused on two key priorities: getting shovels in the ground for Phase 1 – The Enabling Works, and ensuring the tendering documents for Phases 2 and 3 support a seamless connection between these builds.

The phased approach to building the new hospital was selected to increase market participation and price competition, while relieving pressure on labour, materials and trade availability, and mitigating procurement risks.

A Request For Qualifications (RFQ) for subcontractors to start construction closed in late January, and a short list of qualified bidders has been invited to participate in the Request For Proposals (RFP) process which is actively underway.



For more information on the project including the full PMO report for this month go to [Windsor Regional Hospital - About the Project](#)



Update to the Medical Advisory Committee

February 23, 2026

Windsor Update:

- The Windsor Campus Awards of Excellence is scheduled for March 25, 2025. This event honours the outstanding contributions of faculty and staff at the Schulich School of Medicine & Dentistry and provides an opportunity to recognize and encourage the ongoing development of outstanding talent. Please join us for the celebration. Tickets can be purchased:
 - [Windsor Campus Awards of Excellence Dinner - Schulich School of Medicine & Dentistry - Western University](#)
- Match Day is March 3, 2026. This year, we are hoping to welcome 11 Family Medicine, 4 Psychiatry, and 4 Internal Medicine residents to Windsor.
- Accreditation for all the PGME offerings is scheduled for 2027. The preparatory work is ongoing. The steering committee will have formal representation locally with Dr. Richa Parihar (Endocrinology)
- Locally, an academic mentorship committee is being chaired by Dr. Caroline Hamm. Interested faculty members that are looking to grow in their academic roles are encouraged to join
- Faculty Development Workshops
 - Continuing Professional Development for a list of upcoming workshops and grant opportunities.
 - [Faculty Development - Faculty Development - Western University](#)

Respectfully submitted,

Lawrence Jacobs, MD, FRCPC, FACP
Associate Dean, Windsor Campus
Schulich School of Medicine & Dentistry, Western University.



Board of Directors
March 5, 2026

Financial Results - Hospital Operations (1,000's of dollars)

January 31, 2026

	Current Year Actual	Current Year Budget	\$ Variance Fav/(Unfav)	% Variance Fav/(Unfav)
Revenue	\$ 623,738	\$ 617,476	\$ 6,262	1.0%
Expenses				
Salaries and Wages	\$ 277,582	\$ 277,630	\$ 48	0.0%
Employee benefits	70,231	71,870	1,639	2.3%
Employee future benefits	2,262	2,262	-	0.0%
Medical staff remuneration	54,416	51,142	(3,274)	(6.4%)
Medical & Surgical supplies	44,118	44,676	558	1.2%
Drugs	91,637	92,793	1,156	1.2%
Supplies & other expenses	76,831	74,855	(1,976)	(2.6%)
Long term Interest	5,635	5,688	53	0.9%
Equipment lease / rental	2,313	2,673	360	13.5%
Equipment amortization	17,754	17,270	(484)	(2.8%)
Total Expense	\$ 642,779	\$ 640,859	\$ (1,920)	(0.3%)
Surplus / (Deficit) From Hospital Operations	\$ (19,041)	\$ (23,383)	\$ 4,342	
Other Votes (net)	\$ (26)	\$ (82)	\$ 56	
Other Recoveries/(Expense)	\$ -	\$ -	\$ -	
Net Building Amortization	\$ (1,308)	\$ (1,675)	\$ 367	
Net Surplus (Deficit)	\$ (20,375)	\$ (25,140)	\$ 4,765	
Hospital Margin	\$ (13,432)	\$ (17,777)	\$ 4,345	

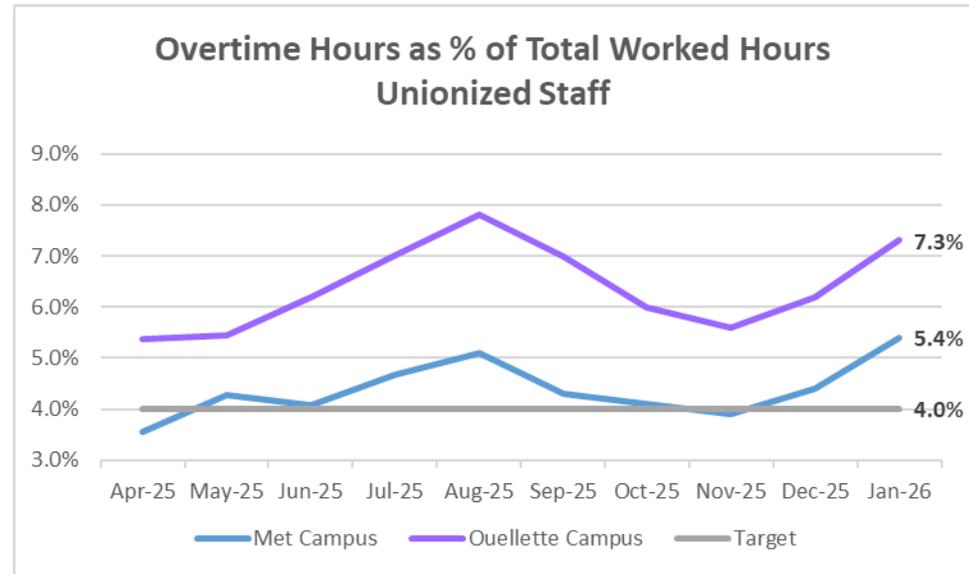
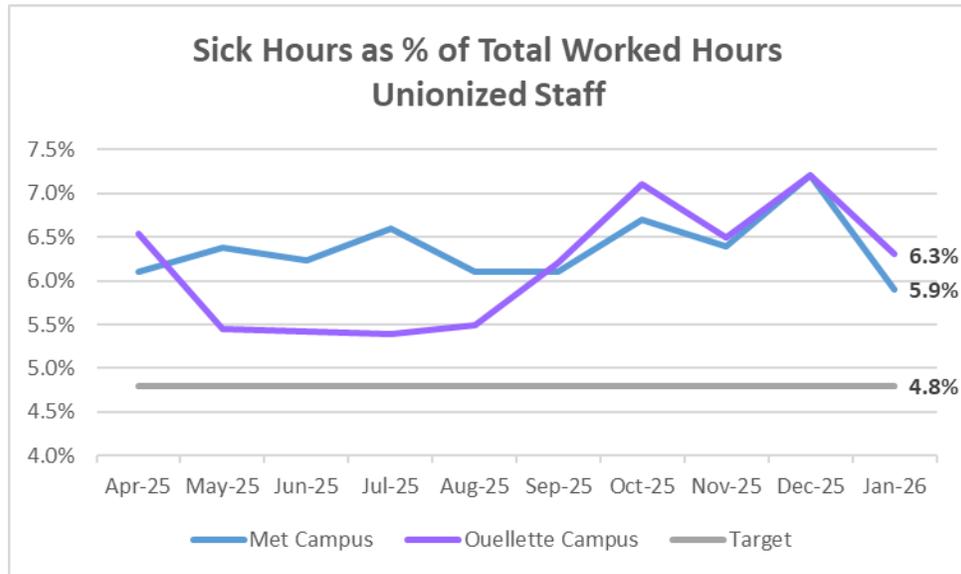
Financial Results

January 31, 2026

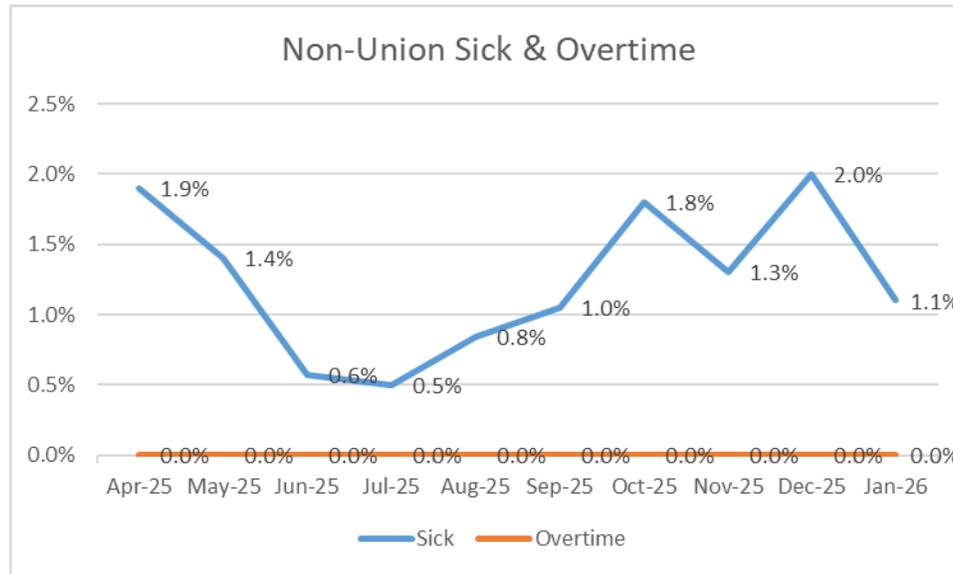
Significant Variances (\$1,000's of dollars)

Year-to-Date January 2026 Net Variances					
Category	Year-to-Date Expense Variance	Year-to-Date Revenue Variance	YTD Net Variance	Prior Period YTD Net Variance	Comment
Other Recoveries	-	3,774	3,774	3,758	Surpluses in retail pharmacies, MMC rebates and investment revenue.
Salaries & Wages	48	-	48	672	% Variance Declined
Benefits	1,639	-	1,639	1,805	% Variance due to one time surplus distribution, variance % declined as January benefits at 27% of wages
Medical Staff Fees	(3,274)	3,323	49	(69)	Deficit offset by increased Patient Services revenue and Emergency & NICU Alternate Funding
Medical/Surgical Supplies	558	-	558	529	% Variance declined from previous month. Perioperative surplus offset by deficit in diagnostic services mainly Interventional Radiology
Drugs	1,156	-	1,156	1,086	% Variance declined
Other Supplies	(1,976)	-	(1,976)	(1,906)	Deficits in contrast media, physician recruitment costs, building service equipment & maintenance, patient transport and legal and consulting, % variance declined

Sick & Overtime Benchmarking January 31, 2026

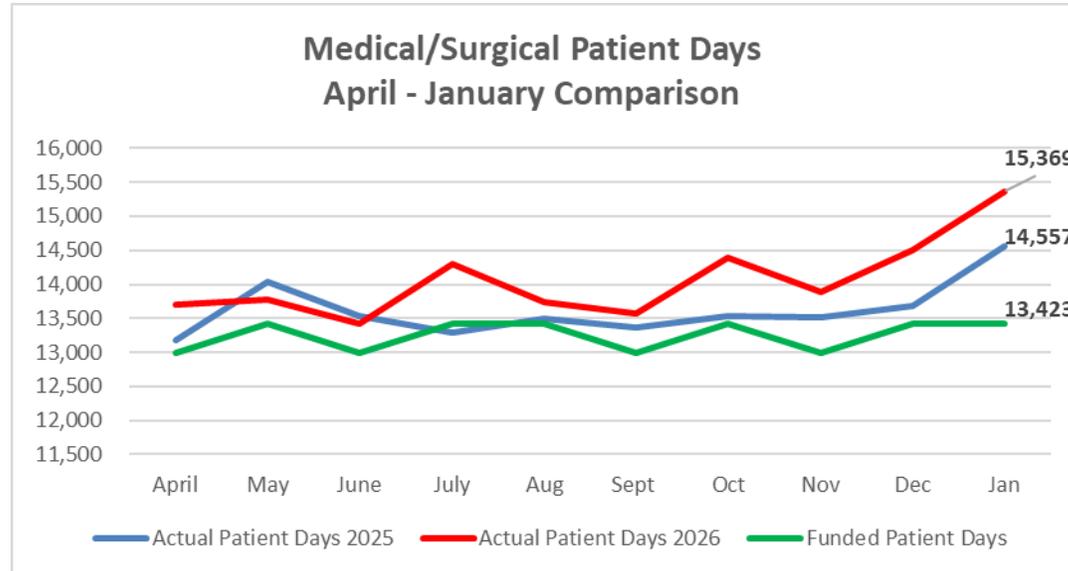


Sick & Overtime Benchmarking Non-Union January 31, 2026



Targets at Median:
Sick 2.2%
Overtime 0.0%

Medical/Surgical Volumes January 31, 2026



WRH has 433 funded medical/surgical beds. At 100% capacity this equates to 132,498 patient days year-to-date January 31, 2026. Actual medical/surgical patient days for this period is 140,640 patient days - an additional 8,142 days.



MOTION/ACTION SHEET

From The

FINANCE/AUDIT & RESOURCES COMMITTEE MEETING ***General Session***

Monday, February 23, 2026

THERE ARE NO RECOMMENDATIONS FROM THE FINANCE/AUDIT & RESOURCES COMMITTEE.



MINUTES from the meeting of the **FINANCE/AUDIT & RESOURCES COMMITTEE (FAR)** (*General Session*) held on Monday, February 23, 2026 (following the In-Camera Session).

PRESENT:

Chris Lanoue (Chair & Treasurer)
Jamie Skutovich
Mary Dawson
Paul Lachance

COMMUNITY MEMBERS:

Trevor Chapman
Robert Klein
Marc Jones
Katherine Pham
Joe Milicia

STAFF:

Karen Riddell
Todd Bested
Brandon Bailey
Heidi Zimmer
Mary Macera

Malissa Gauthier
Nicole Krywionek
Angela D'Alessandro
Kevin Douglas

REGRETS:

Anna Kirby
Dr. Kristen DeMarco
Ian McLeod
Chair of the WRH Board of Directors

1.0 CALL TO ORDER

Mr. Chris Lanoue, Chair & Treasurer called the meeting to order at 6:11 p.m.

The proceedings were recorded by Mary Macera.

2.0 APPROVAL OF AGENDA

MOVED by Jamie Skutovich, SECONDED by Trevor Chapman that the General Finance/Audit & Resources (FAR) Committee Agenda of Monday, February 23, 2026, be approved

CARRIED.

3.0 CONFLICT OF INTEREST

No "Conflict of Interest" was declared.

4.0 FOR APPROVAL / RECOMMENDATION(S)

4.1 Minutes of Previous Meeting – Monday, January 26, 2026

The Finance/Audit & Resources Committee Minutes of the **General Meeting of Monday, January 26, 2026** was previously circulated to all members.

MOVED by Robert Klein, SECONDED by Paul Lachance that the General Meeting Minutes from the Finance/Audit & Resources Committee of Monday, January 26, 2026, be approved

CARRIED.

5.0 BUSINESS ARISING FROM PREVIOUS MEETING

There was No Business Arising from the previous meeting.

6.0 NEW BUSINESS / FOR DISCUSSION

6.1 Monthly Operating Results Report – January 31, 2026 (As Appended)

Ms. Zimmer provided the following highlights:

- Ten months ended January 31, 2026, the deficit after net building amortization amounts to \$20,375,000 (which is \$4,765,000 better than plan). Represents a negative Ministry of Health margin of \$13,775,000.

Highlights include:

- Other recoveries – positive relative to budget.
- Surpluses in retail pharmacies, rebates from Mohawk Medbuy and investment income.
- salaries and wages – variance declined significantly.
- Surge seen in January; patient volumes were extremely high (decline in that variance compared to previous year-to-date).
- Increase in benefits with higher wages.
- Medical staff fees, year-to-date expense variance of \$3.3 million, offset by revenues. This has improved since the prior month; revenue comes from patient services, emergency and NICU alternative funding.
- Medical surgical supplies, decline in the variance from the previous month. Surplus in peri-operative which relates to the surgical volumes less than planned.
- Drugs - variance has declined slightly.
- Other supplies (same group of expenses as in the previous month). Deficits in contrast media, physician recruitment costs, building service equipment and maintenance, patient transport, legal and consulting.
- Sick and overtime benchmarking compared to target of 4.8% in sick; both campuses are above target with Ouellette at 6.3% and Met at 5.9%.

- Overtime, same trend. Target is 4% with Ouellette at 7.3% and Met at 5.4%. Part of overtime relates to the surging volumes; having to call in additional staff to meet volume challenges.
- Sick and overtime for non-union has improved since the previous month. Still good, better than target. Target for sick is 2.2%; below at 1.1% and no overtime for non-union staff.
- Patient volumes are trending the same. Acute slight variance positive to prior year-to-date with mental health lower than plan or lower than previous month to date and year-to-date; emergency patient days lower, although visits higher.

Ms. Zimmer referenced a graph with respect to the surging volumes and data in regards to medical surgical volumes, funding associated with beds, patient days and provided the committee with a detailed explanation as to what is actually occurring; how hospital is contending in comparison to funding.

A general discussion ensued amongst the committee.

7.0 FOR INFORMATION

7.1 President's Report – February 2026

A link was provided to the committee members for viewing.

7.2 The Project Management Office Report – February 2026

A link was provided to the committee members to read through.

8.0 DATE OF NEXT MEETING

The Finance/Audit and Resources Committee will meet:

**Monday, March 23, 2026
Via Teams**

9.0 ADJOURNMENT

Mr. Lanoue indicated that there was no further business.

MOVED by Joe Milicia, SECONDED by Paul Lachance that the General Meeting from the Finance/Audit & Resources Committee of Monday, February 23, 2026 be adjourned at 6:37 p.m.

CARRIED.

Mr. Chris Lanoue, Chair & Treasurer
FinAudit&Resources_Minutes
20260223

Mary Macera
Recorder

WRH Board of Directors – Media Report – February 2026

Facebook Overview

Performance summary over the last month:

January 29 to February 26, 2026

Views:

289.2k

-52% over previous month

Interactions:

4.1k

-46% over previous month

Clicks:

1.7k

-44% over previous month



Top-Performing Posts



Post re: Super Bowl babies - Feb. 8

165k

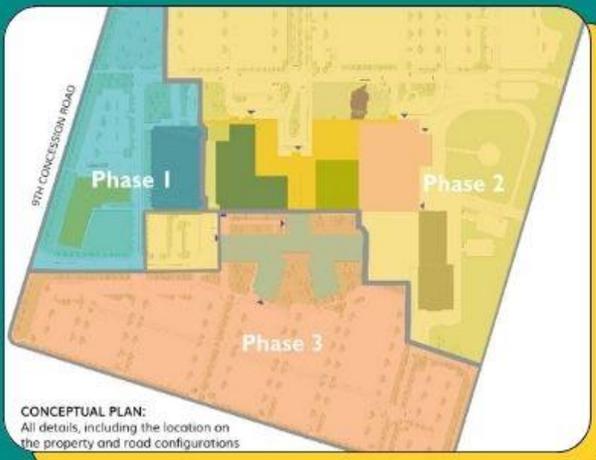
Views

89k

Interactions

1.7k

Clicks



Post re: Major milestone construction of Fancy Family Hospital - Jan. 27

32k

Views

18k

Interactions

103

Clicks

Instagram Overview

Performance summary over the last month:
January 29 to February 26, 2026

Views:

103k

+45% over previous month

Reach:

20.5k

-2% over previous month

Interactions:

2.9k

+98% over previous month



Top-Performing Posts



Post re: Super Bowl babies - Feb. 8

34k

Views

18k

Reach

1,594

Interactions



Post re: St. Clair College's Esthetician program providing free services to WRH staff - Feb. 5

14k

Views

5k

Reach

181

Interactions

WRH News Clippings – January 29 to February 25, 2026

CTV WINDSOR

ISO: Company willing to build the ‘heart and soul’ of Windsor’s new hospital

CTV Windsor, January 28, 2026

<https://www.ctvnews.ca/windsor/article/iso-company-willing-to-build-the-heart-and-soul-of-windsors-new-hospital/>

Grow On Windsor raises \$375K in support of Windsor Cancer Centre Foundation

CTV Windsor, February 1, 2026

<https://www.ctvnews.ca/windsor/article/grow-on-windsor-raises-375k-in-support-of-windsor-cancer-centre-foundation/>

WECHU encourages ‘dry(er) February’ as alcohol causes more ER visits

CTV Windsor, February 2, 2026

<https://www.ctvnews.ca/windsor/article/wechu-encourages-dryer-february-as-alcohol-causes-more-er-visits/>

New Windsor hospital program aims to keep patients at home, out of ER

CTV Windsor, February 3, 2026

<https://www.ctvnews.ca/windsor/article/new-windsor-hospital-program-aims-to-keep-patients-at-home-out-of-er/>

Hospital staff treated to TLC through St. Clair College partnership

CTV Windsor, February 4, 2026

<https://www.ctvnews.ca/windsor/article/hospital-staff-treated-to-tlc-through-st-clair-college-partnership/>

New EMS dispatch system in Windsor-Essex being fast-tracked

CTV Windsor, February 4, 2026

<https://www.ctvnews.ca/windsor/article/new-ems-dispatch-system-in-windsor-essex-being-fast-tracked/>

WECHU and Windsor Regional Hospital report decline in flu cases, RSV cases rising

CTV Windsor, February 6, 2026

<https://www.ctvnews.ca/windsor/article/wechu-and-windsor-regional-hospital-report-decline-in-flu-cases-rsv-cases-rising/>

Erie Shores HealthCare adding plastic surgery service as part of breast cancer care

CTV Windsor, February 7, 2026

<https://www.ctvnews.ca/windsor/article/erie-shores-healthcare-adding-plastic-surgery-service-as-part-of-breast-cancer-care/>

Super Bowl baby tradition continues at Windsor Regional Hospital

CTV Windsor, February 9, 2026

<https://www.ctvnews.ca/windsor/article/super-bowl-baby-tradition-continues-at-windsor-regional-hospital/>

Early data shows Windsor’s HART Hub beginning to move clients into housing

CTV Windsor, February 9, 2026

<https://www.ctvnews.ca/windsor/article/early-data-shows-windsors-hart-hub-beginning-to-move-clients-into-housing/>

Chatham Skin Clinic patients urged to test for HIV, hepatitis after sterilization lapses

CTV Windsor, February 11, 2026

<https://www.ctvnews.ca/windsor/article/chatham-skin-clinic-patients-urged-to-test-for-hiv-hepatitis-after-sterilization-lapses/>

CT scan capacity expanding at Windsor Regional Hospital with \$1-million investment

CTV Windsor, February 12, 2026

<https://www.ctvnews.ca/windsor/article/ct-scan-capacity-expanding-at-windsor-regional-hospital-with-1-million-investment/>

Unionized paramedics with Essex-Windsor EMS vote in favour of strike action

CTV Windsor, February 12, 2026

<https://www.ctvnews.ca/windsor/article/unionized-paramedics-with-essex-windsor-ems-vote-in-favour-of-strike-action/>

Hôtel-Dieu Grace Healthcare opens new donor-funded outpatient rehabilitation centre in Windsor

CTV Windsor, February 12, 2026

<https://www.ctvnews.ca/windsor/article/hotel-dieu-grace-healthcare-opens-new-donor-funded-outpatient-rehabilitation-centre-in-windsor/>

Windsor-Essex digital health company looks to increase access to care

CTV Windsor, February 12, 2026

<https://www.ctvnews.ca/windsor/article/windsor-essex-digital-health-company-looks-to-increase-access-to-care/>

Suspected homicide being investigated in Windsor

CTV Windsor, February 18, 2026

<https://www.ctvnews.ca/windsor/article/suspected-homicide-being-investigated-in-windsor/>

Collavino Families donating \$1-Million to new Fancsy Family Hospital

CTV Windsor, February 20, 2026

<https://www.ctvnews.ca/windsor/article/collavino-families-donating-1-million-to-new-fancsy-family-hospital/>

AM800

Major milestone reached in construction of Fancsy Family Hospital in Windsor-Essex

AM800 News, January 28, 2026

<https://www.am800cklw.com/news/major-milestone-reached-in-construction-of-fancsy-family-hospital-in-windsor-essex.html>

AUDIO: New Fancsy Family hospital update

AM800 News, January 28, 2026

<https://www.iheart.com/podcast/962-the-shift-with-patty-handy-100700683/episode/new-fancsy-family-hospital-update-319849558/>

Grow On Windsor raises \$375,000 for local cancer care

AM800 News, February 2, 2026

<https://www.am800cklw.com/news/grow-on-windsor-raises-375-000-for-local-cancer-care.html>

WECHU encourages 'Dry(er) February,' highlights alcohol's impact on local emergency departments

AM800 News, February 3, 2026

<https://www.am800cklw.com/news/wechu-encourages-dryer-february-highlights-alcohols-impact-on-local-emergency-departments.html>

'It made me feel like we weren't abandoned,' says husband of woman helped by WRH's Hospital to Home program

AM800 News, February 4, 2026

<https://www.am800cklw.com/news/it-made-me-feel-like-we-werent-abandoned-says-husband-of-woman-helped-by-wrhs-hospital-to-home-program.html>

Province speeds up rollout of new EMS dispatch system in Windsor-Essex

AM800 News, February 4, 2026

<https://www.am800cklw.com/news/province-speeds-up-rollout-of-new-ems-dispatch-system-in-windsor-essex.html>

WECHU and Windsor Regional Hospital report decline in flu cases, RSV cases rising

AM800 News, February 6, 2026

<https://www.am800cklw.com/news/wechu-and-windsor-regional-hospital-report-decline-in-flu-cases-rsv-cases-rising.html>

Erie Shores HealthCare adding plastic surgery service as part of breast cancer care

AM800 News, February 7, 2026

<https://www.am800cklw.com/news/erie-shores-healthcare-adding-plastic-surgery-service-as-part-of-breast-cancer-care.html>

Opioid alert issued by WECHU following 11 overdoses

AM800 News, February 10, 2026

<https://www.am800cklw.com/news/opioid-alert-issued-by-wechu-following-11-overdoses.html>

Dozens of people receiving full range of treatment from Windsor-Essex HART Hub

AM800 News, February 10, 2026

<https://www.am800cklw.com/news/dozens-of-people-receiving-full-range-of-treatment-from-windsor-essex-hart-hub.html>

Infection control lapses at Chatham Skin Clinic

AM800 News, February 11, 2026

<https://www.am800cklw.com/news/infection-control-lapses-at-chatham-skin-clinic.html>

CT scan hours extending at Windsor Regional Hospital

AM800 News, February 12, 2026

<https://www.am800cklw.com/news/ct-scan-hours-extending-at-windsor-regional-hospital.html>

Unionized paramedics with Essex-Windsor EMS vote in favour of strike action

AM800 News, February 12, 2026

<https://www.am800cklw.com/news/unionized-paramedics-with-essex-windsor-ems-vote-in-favour-of-strike-action.html>

New \$8.3 million Toldo Outpatient Rehabilitation Centre officially opened at Hotel-Dieu Grace Healthcare

AM800 News, February 13, 2026

<https://www.am800cklw.com/news/new-83-million-toldo-outpatient-rehabilitation-centre-officially-opened-at-hotel-dieu-grace-healthcare.html>

WRH Foundation and Spits launch new Hats On for Healthcare fundraising campaign

AM800 News, February 15, 2026

<https://www.am800cklw.com/news/wrh-foundation-and-spits-launch-new-hats-on-for-healthcare-fundraising-campaign.html>

WECHU urges provincial and federal action on tuberculosis supports

AM800 News, February 15, 2026

<https://www.am800cklw.com/news/wechu-urges-provincial-and-federal-action-on-tuberculosis-supports.html>

Union head representing paramedics at Essex-Windsor EMS says 'the system is falling apart'

AM800 News, February 15, 2026

<https://www.am800cklw.com/news/union-head-representing-paramedics-at-essex-windsor-ems-says-the-system-is-falling-apart.html>

Man found fatally injured outside hospital in suspected homicide

AM800 News, February 18, 2026

<https://www.am800cklw.com/news/man-found-fatally-injured-outside-hospital-in-what-police-believe-is-first-homicide-of-2026.html>

Collavino Families donating \$1-million to new Fancsy Family Hospital

AM800 News, February 21, 2026

<https://www.am800cklw.com/news/collavino-families-donating-1-million-to-new-fancsy-family-hospital.html>

BLACKBURN RADIO

A significant year expected for the Fancsy Family Hospital project

Blackburn Windsor, January 28, 2026

<https://windsornewstoday.ca/windsor/news/2026/01/28/a-significant-year-expected-for-the-fancsy-family-hospital-project>

Grow On Windsor raises \$375K

Blackburn Windsor, February 2, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/02/grow-on-windsor-raises-375k>

Health Unit encourages a dry(er) February

Blackburn Windsor, February 3, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/03/health-unit-encourages-a-dryer-february>

Essex Windsor EMS fast-tracked for new dispatch system

Blackburn Windsor, February 3, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/03/essex-windsor-ems-fast-tracked-for-new-dispatch-system>

Hospital-to-home initiative gets boost from Queen's Park

Blackburn Windsor, February 3, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/03/hospital-to-home-initiative-gets-boost-from-queens-park>

Hospital-to-home initiative gets boost from Queen's Park

Blackburn Windsor, February 4, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/03/hospital-to-home-initiative-gets-boost-from-queens-park>

St. Clair and WRH partner to offer relaxing spa day to employees

Blackburn News, February 7, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/06/st-clair-and-wrh-partner-to-offer-relaxing-spa-day-to-employees>

Spitfires, school groups wearing hats for healthcare

Blackburn Windsor, February 10, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/10/spitfires-school-groups-wearing-hats-for-healthcare>

Alert issued for high number of opioid overdoses

Blackburn Windsor, February 10, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/10/alert-issued-for-high-number-of-opioid-overdoses>

WRH receives one-time funding increase for CT scans

Blackburn Windsor, February 12, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/12/wrh-receives-one-time-funding-increase-for-ct-scans>

UHC forms new partnership to improve access to healthcare for vulnerable clients

Blackburn Windsor, February 13, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/13/uhc-forms-new-partnership-to-improve-access-to-healthcare-for-vulnerable-clients>

HDGH celebrates new outpatient rehab centre

Blackburn Windsor, February 13, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/13/hdgh-celebrates-new-outpatient-rehab-centre>

Fatally-injured man found outside Windsor Regional Hospital

Blackburn Windsor, February 18, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/18/fatally-injured-man-found-outside-windsor-regional-hospital>

Another major donation for new hospital

Blackburn Windsor, February 20, 2026

<https://windsornewstoday.ca/windsor/news/2026/02/20/another-major-donation-for-new-hospital>

CBC WINDSOR

New Windsor hospital seeking company to build 'the heart' of new facility

CBC Windsor, January 28, 2026

<https://www.cbc.ca/news/canada/windsor/new-windsor-hospital-seeking-company-to-build-the-heart-of-new-facility-9.7065739>

Windsor hospital staff get pampered by student estheticians

CBC Windsor, February 4, 2026

<https://www.cbc.ca/player/play/video/9.7074602>

Chatham-Kent Health Unit warns public of 16-month 'lapse' in infection control at a skin clinic

CBC Windsor, February 11, 2026

<https://www.cbc.ca/news/canada/windsor/chatham-kent-health-unit-alerts-public-to-infection-control-lapse-9.7084953>

Windsor police investigating city's first suspected homicide of 2026

CBC Windsor, February 18, 2026

<https://www.cbc.ca/news/canada/windsor/first-suspected-windsor-homicide-2026-9.7095552>

WINDSOR STAR

Next step: Windsor Regional Hospital requesting proposals for Phase 2 of new hospital construction

Windsor Star, January 28, 2026

<https://windsorstar.com/news/local-news/next-step-windsor-regional-hospital-requesting-proposals-for-phase-2-of-new-hospital-construction>

Windsor moustache, beard growers raise over \$375K for cancer care

Windsor Star, February 2, 2026

<https://windsorstar.com/news/local-news/windsor-moustache-beard-growers-raise-over-375k-for-cancer-care>

'We weren't abandoned' — Windsor hospital program moves care into patients' homes

Windsor Star, February 5, 2026

<https://windsorstar.com/news/local-news/we-werent-abandoned-windsor-hospital-program-moves-care-into-patients-homes>

Leamington hospital to begin offering breast reconstructive surgery

Windsor Star, February 11, 2026

<https://windsorstar.com/news/local-news/leamington-hospital-to-begin-offering-breast-reconstructive-surgery>

Province pledges \$1M to improve Windsor patient access to CT scans

Windsor Star, February 16, 2026

<https://windsorstar.com/news/local-news/province-pledges-1-million-to-improve-patient-access-to-ct-scans>

Windsor police investigate city's first homicide of the year

Windsor Star, February 18, 2026

<https://windsorstar.com/news/local-news/windsors-first-homicide-of-the-year>

No doctor? New partnership aims to virtually ease primary care shortage in Windsor-Essex

Windsor Star, February 20, 2026

<https://windsorstar.com/news/local-news/no-doctor-new-partnership-aims-to-virtually-ease-primary-care-shortage-in-windsor-essex>

'Incredible gift' — Local family donates \$1 million to new Windsor-Essex regional hospital

Windsor Star, February 20, 2026

<https://windsorstar.com/news/local-news/incredible-gift-local-family-donates-1-million-to-new-windsor-essex-regional-hospital>