

Mission: Deliver an outstanding patient care experience driven by a passionate commitment to excellence

BOARD OF DIRECTORS

Thursday, May 06, 2021 VIA ZOOM: 1700 hours

IA ZOOM: 1700 hours Windsor, Ontario

(ZOOM link is included with the meeting invitation)

	TAB	TIME	ACTION
1. CALL TO ORDER (Paniccia)		1700	
2. DECLARATIONS OF CONFLICT OF INTEREST (Paniccia)		1702	
3. PREVIOUS MINUTES:			
April 01, 2021 (Paniccia)	Tab A	1703	MOTION (approve)
4. REPORT OF THE PRESIDENT & CEO (Musyj) Will be live presentation		1705	FYI
5. SCHULICH REPORT (Jacobs)		1730	FYI
6. FINANCIAL PRESENTATION & TREASURER'S REPORT – none for May Board meeting (Allen)		1735	MOTION (accept)
7. <u>CONSENT AGENDA</u> : Finance/Audit & Resources: April 26, 2021 – (Allen)	Tab B	1745	MOTION (accept)
8. CORRESPONDENCE/PRINTED MATTER: • Media Report – FYI only (Paniccia)	Tab C	1750	FYI
9. BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS (Paniccia)		1755	
10. <u>DATE OF NEXT REGULAR BOARD MEETING:</u> Thursday, June 03, 2021 – ZOOM		1800	FYI
11. ADJOURNMENT (Paniccia)		1802	MOTION

REGRETS ONLY TO CHERYLE CLARK, <u>Cheryle.clark@wrh.on.ca</u>, or (519) 254-5577 X56000



MINUTES of the BOARD OF DIRECTORS meeting held on Thursday, April 01, 2021, 17:00 hours, via ZOOM, live streamed on YouTube.

PRESENT VIA ZOOM:

Anthony Paniccia, Chair

Genevieve Isshak Dr. Laurie Freeman Dr. Wassim Saad (ex-officio, non-voting)
Paul Lachance Arvind Arya David Musyj (ex-officio, non-voting)
Michael Lavoie Dan Wilson Karen Riddell (ex-officio, non-voting)
Penny Allen Pam Skillings Dr. Larry Jacobs (ex-officio, non-voting)
Cynthia Bissonnette Dr. Anil Dhar (ex-officio, non-voting)

STAFF VIA ZOOM:

Executive Committee

REGRETS:

Patricia France

1. CALL TO ORDER:

The meeting was called to order at 1700 hours with Mr. Paniccia presiding as Chair, and Ms. Clark recording the minutes.

The 12th Annual Hats on For Healthcare launched yesterday. This will be a month long online campaign this year instead of the traditional one-day event. Go to the WRH website for more information.

Mr. Paniccia stated that Dr. Disc is selling T-shirts in their original nurse design for \$20.00 at their store, in support of the WRH Foundation's COVID-19 assistance fund.

2. PRESENTATION: Ms. Petrakos and Dr. M. McCaffrey and Jen Trkulja "Same Day Home Joints Plot Project"

Ms. Petrakos lead the presentation. Also joining were Dr. McCaffrey, Sub-Section Chief of Orthopaedics and Jen Trkulja, Director of Perioperative.

Hospitals in Ontario Health West had an opportunity to develop and present plans with the focus to decrease the backlog of surgical patients. In OH West, we decided on a regional approach instead of an individual hospital focus. The pilot project "SAME DAY HOME JOINT REPLACEMENT" project was initiated in 17 hospitals. With the financial support of OH West and ESC sub region WRH was able to access funds to purchase equipment to support this project. WRH will increase the volume of same day home shoulder and begin same day home hip/knee joint replacement surgeries.

This is evidence-based standard of care and increases access to care for patients needing a bed.

WRH implemented hip/knee surgeries on March 15 As of yesterday, we completed 6 hips and 10 knees, with an 83% success rate for hips (5/6 discharged home same day) and 90% success rate for knees (9/10 discharged home same day).

.From January 01 to Mach 31, we have completed 37 shoulders with a 100% success rate.

Dr. McCaffrey stated that COVID has made us look at different ways for access for our patients. Same day is not a new model; it has been used in the U.S., Hamilton, London and Toronto. We have had great success with excellent feedback from patients. We hope this is something we can expand into the future.

Board question: In discharge planning, do you have homecare arrangements or is that necessary?

Response: We do follow up calls with patients next day. Their plan of care is already set up when they go home. We have not had any issues so far.

Ms. Petrakos added with inclusion criteria, you have to hand pick the patients. They have to fit a certain criteria so they will be successful. They need to have support at home.

Dr. McCaffrey added that an anaethesiologist or physiotherapist can potentially take the patient out of the pathway if they feel the patient will not be successful. There has to be consensus that the patient is a good candidate.

When discharged, patients have a contact number if they get into crisis or they have any questions.

Their care partner has to be included in the pre-op appointment.

Dr. McCaffrey stated that wait lists have increased because we cannot get patients into the system. Out-patient surgery will be a huge benefit.

A copy of the presentation is appended to these minutes.

PRESENTATION: EVOLVE – update:

EVOLVE will standardize both campuses to the same system and replace two outdated systems. We will be going from paper to electronic. Regionalization of the hospital chart will be available across the system vs the current system of paper charting, which is slow and only one person can be in the chart at one time. We also have standardized order sets. We will be saving a lot of time. This will be more efficient for our staff. Having a connected patient record across the system is important.

Board question: Will physicians have to get EVOLVE in their offices?

Dr. Saad Response: All hospitals will be connected. Physicians have their own system in their offices. No one has this private EMR in their offices.

3. DECLARATIONS OF CONFLICT OF INTEREST:

None declared.

4. PREVIOUS MINUTES:

The minutes of the March 04, 2021 Board meeting had been previously circulated.

MOVED by Mr. M. Lavoie, **SECONDED** by Mr. P. Lachance and **CARRIED THAT** the minutes of the March 04, 2021 Board of Directors meeting be approved.

5. REPORT FROM THE PRESIDENT & CEO:

Mr. Musyj reported.

EVOLVE: any implementation of electronic health records is difficult. We will not make everyone happy and implementation will probably not go smoothly. There will be bumps/hurdles and weeks/months working out various issues. WRH will go last of the group of hospitals in our region, so that we can learn from the others. We did not count on the pandemic though. Everyone has done an amazing job. This implementation will be complicated. We have to recognize that as a team. Any hospital that has implemented this will tell you it will not be easy.

Announcement re: moving to Stage 2: \$9.8 million will be set aside for necessary planning. We have already had good discussions with the capital group at the Ministry of Health. We will put into words how the hospital should function and operate. We will then hand those words to an architect who will use them to design the hospital. The clinical teams are actively engaged in the functional programs. We will also engage the community in the areas/programs of interest.

The whole province as of 12:01 Saturday will go into a lockdown. Our numbers locally are lower on a daily basis. We have 8 current COVID patients in hospital as of today. But our residents are being grouped in with the rest of the province for the lockdown. You cannot isolate one part of the province because people from outside will travel into another community.

Mr. Musyj reflected on Wave 2. The overall inpatients continued to increase with a peak ICU census on January 15 (421 patients in ICU's).

We are in active discussions with respect to our role provincially to help across the province. We are one of the hospitals that can help and take patients. There is an IMS structure for the western region. The team speaks daily about how they can help. If we need to take patients from outside our region, we are ready.

Looking forward:

Mr. Musyj stated we are in an artificial bubble. One week ago, we had 8.7% variants of concern (VOC) of COVID; one of the lowest in the province.

Key findings:

The 3rd wave is here and is being driven by a VOC.

Outside W/E, younger residents are being admitted. The risk of death is 1.5 times higher for the B.1.1.7 variant.

COVID 19 hospitalizations and ICU occupancy are increasing.

COVID-19 patients admitted to ICU's continue to get younger. Currently, that number is 73, but in December 2020, it was 45. We do not want to see this in W/E like it is in the rest of the province. Hopefully the 28 day lockdown will help us <u>not</u> get to that point. The lockdown is being implemented across the province.

Dealing with surgical backlog:

We have been able to implement same day surgery. We can try to do more and more cases. The lockdown will not affect our surgeries, but if we have to take people from outside the region, that will have an effect.

Board question: A lot of this is predicated with the rollout of vaccines across the province. Any word on increasing that?

Mr. Musyj Response: We continue to try to promote ages 70+ to get the vaccine. There are many news stories re: Astra Zeneca which impacts opinions of other vaccines, plus the issue of delaying the 2nd dose to 4 months is being talked about. Our numbers are low in W/E, and some people think we are fine. We are actively promoting vaccines and trying to reduce the stigmas out there. There are active discussions about reducing the age group.

We are using up every vaccine in our freezers. We have put a lot of vaccines in a lot of arms compared with the rest of the province. It is easy to book your vaccination on-line. Call 226-773-2200 to book your vaccination. Please show up just 15 minutes before your appointment, or even go a little late. You will be in and out quickly.

6. REPORT FROM SCHULICH:

Dr. Larry Jacobs reported. Highlights are below:

The 4th year students are on target to graduate as expected. They will have Match Day on April 20.

Schulich is excited about Stage 2 of the new hospital. Dr. Jacobs added that Schulich is still hopeful about internationalizing their campus and hope in a couple of years to have U.S. students.

7. Financial Presentation – as of February 28, 2021.

Ms. Allen reported.

Slide 2 – Statement of Operations Overview:

- Y-T-D deficit for hospital operations: \$14,986,000
- Revenue: \$16.6 million favourable Y-T-D
- Total expenses: \$31.5 million unfavourable largest variance in salaries and wages
- COVID-19 unfunded expenses to date: \$14.4 million
- Deficit after building amortization: \$17,325,000
- If unfunded COVID-19 expenses had been funded as incurred, YTD deficit would have been \$2.9 million and a positive hospital margin of \$1,349.000

Slide 3 – COVID-19 Impact of Y-T-D Financial Results:

• Slide showed an overview of various revenue and expense lines indicating what has been funded and what has not.

Slide 4 – Y-T-D Revenue:

- Base and one-time funding:\$13.9 million favourable to date
 - WRH has received \$27.3 million in COVID-19 re-imbursements for period April to November 2020. These revenue are included in one-time funding.
 - In February, we recognized \$1,250.000 in one time funding for the 20% premium which is being paid for elective and cancer surgery QBP for volumes which exceeded 50% of funded volumes. This premium is part of a Ministry program to provide incentives where possible to catch up on elective volumes.
 - Volume-related funding shortfalls in Urgent/emergent QBP's: \$3.9 million and there is a \$820,000 shortfall for Complex Malignant Hematology (Leukemia) funding.

Slide 5 – Y-T-D Revenue (cont'd):

- Patient Services revenue is favourable Y-T-D: \$834,000 and \$217,000 in the month. To date, WRGH has received \$1,950,000 from the Ministry to cover uninsured services during April to October 2020.
- Drug Re-imbursements: favourable \$3.7 million, however these ar offset by increased drug expenses.
- Other recoveries: favourable \$304,000 Y-T-D. This includes Y-T-D Pharmacy recoveries which are \$3.2 million favourable. However, these are offset by the deficits in parking and retail food operations which total \$2.9 million to date.

Slide 6 – YTD Expenses:

- Salary & wages unfavourable:\$13.5 million Y-T-D
 - \$1.4 million unfavourable tin February and includes the following:
 - COVID-19 screening staff, patients and visitors, staffing of the Assessment Centres and the Vaccine Centre: \$693,000
 - o COVID-19 SICK and isolation pay: \$119,000 in the month
 - Higher inpatient Medicine and Critical Care staffing due to a surge in COVID-19 patients: \$478,000
- Medical staff remuneration: \$2.9 million unfavourable in the month due to \$2.5 million in COVID-19 physician payments. The majority of these payments have been funded by the Ministry.
- Med/Surg supplies unfavourable Y-T-D by \$2.3 million
 - Savings in perioperative programs, interventional radiology and Cardiac Cath Lab are \$3.89 million to date.
 - These savings are offset by incremental spending on PPE of \$3.7 million and \$4.1 million for N95 masks.

Slide 7 – Expenses (cont'd):

- Drugs are \$6 million unfavourable to date. Most of this variance has revenue recoveries either from our retail pharmacies or from the Ministry of Health in the chemotherapy and renal programs.
- Other Supplies \$759,000 unfavourable overall and \$627,000 unfavourable in the month. Major deficits are summarized:

\$199,000 for referred out cataract cases

\$147,000 building service equipment (COVID-19 related)

\$142,000 in higher laundry costs

\$130,000 in lab supplies

Slide 8 – Patient Access Measured by our LOS:

• Met and Ouellette acute care are over the expected LOS while psychiatry programs are under the expected LOS.

Slide 9 – Patient Volumes:

• Chart compares year over year to February and the difference which is below target.

Slide 10 – Sick/Overtime and FTE's:

- Sick and overtime are worse than target at both campuses.
- 9% of total paid sick hours to date are due to COVID-19
- If COVID-19 sick costs were removed, sick time percentages would be 5.5% at Met and 5.6% at Ouellette

MOVED by Ms. P. Allen, **SECONDED** by Mr. M. Lavoie and **CARRIED THAT** the April 01, 2021 Financial Presentation (as of), be accepted.

Mr. Lachance departed the meeting at 1810 hours.

8. CONSENT AGENDA:

MOVED by Ms. P. Allen, **SECONDED** by Mr. M. Lavoie and **CARRIED THAT** the report from the March 22, 2021 Finance/Audit & Resources Committee meeting be accepted.

9. CORRESPONDENCE/PRINTED MATTER:

a) Media Report

10. BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None

11. DATE OF NEXT REGULAR MEETING:

Thursday, May 06, 2021, 1700 hrs VIA: ZOOM

12. ADJOURNMENT:

There being no further business to discuss, it was

· ·	DED by Mr. D. Wilson and CARRIED rectors meeting be adjourned at 1816 hours
Anthony Paniccia, Chair Board of Directors	Cheryle Clark Recording Secretary

Same Day Home (SDH) **Total Joints**

April 1, 2021



Ontario West Surgical Efficiency Initiative

- Pilot Sites
- WRH Increase Volume Same Day Total/Reverse Shoulder Replacements
- WRH Implement Same Day Total Hip/Knee Replacements
- equipment to support the above orthopedic cases \$150,000 in Ontario Health funding to purchase

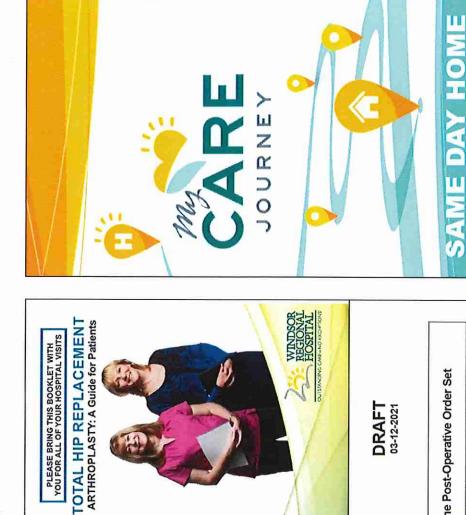


Same Day Home Process Highlights

- Inclusion / exclusion criteria
- First scheduled surgery of the day
- Standardized pre-op medication / anesthesia
- Standardized post-op order set & patient education
- Dedicated location & care team
- Standardized discharge criteria
- Outpatient physiotherapy & follow up phone call/survey







DRAFT 03-12-2021

perative Order Set	сш
oint Arthroplasty Same Day Home Post-Operative Order Set	kg Height:
Joint Arthr	Weight:
68	

Consults ☐ Thrombosis Service Consult on admission post op ☐ Thrombosis Service to reassess prior to discharge

 ∑ Prior to discharge: Physiotherapy. Assess and Treat (patient's "care partner" to be present) Diet: Slps to Regular Diet

A PREPARATION & RECOVERY GUIDE

LACEMEN

FOR YOU AND YOUR FAMILY

Benefits

- Regional approach to surgical backlog
- Evidence based standard of care
- Best practice
- Increase access to care same day patients & patients needing a bed
- Cases completed close to home
- Patient recovery in comfort of own home
- Conservable beds (2-3 Days per patient)
- Reduced inpatient hospital costs



Patient Volumes

Orthopedic Surgery	Funded Cases per year	GOAL: % of cases completed as Same Day	Projected total completed as same day (per year)
Total Hip	491 Patients	40%	196 Patients
Total Knee	900 Patients	40%	360 Patients
Total Shoulder	36 Patients	%08	30 Patients
Reverse Shoulder	10 Patients	%08	8 Patients
TOTAL	1,437 Patients		594 Patients



Successes

Hip/Knee - Implemented March 15th

6 hips / 10 knees (to date March 31)

5/6 = 83% success rate (Hips)

9/10 = 90% success rate (Knees)

** Target not met unrelated to Same Day Surgery, discharged by noon next day

Shoulder – Scaled March 15th

37 shoulders (Jan 1-Mar 31st)

37/37 = 100% success rate

Future: Regional standardization – dashboard, pre-surgical patient education & post surgical support/documentation





MOTION/ACTION SHEET

From The

FINANCE/AUDIT & RESOURCES COMMITTEE MEETING <u>General Session</u>

Monday, April 26, 2021

THERE ARE NO RECOMMENDATIONS FROM THE FINANCE/AUDIT & RESOURCES
COMMITTEE



MINUTES from the meeting of the **FINANCE/AUDIT & RESOURCES COMMITTEE** (*General Session*) held on Monday, April 26, 2021 Via Zoom (following the In-Camera Session).

PRESENT:

Penny Allen
Arvind Arya
Dianne Aziz
Dr. Laurie Freeman
Paul Lachance
Beth Yeh
Dianne Aziz
Ian McLeod
Sandra Boglitch

Anthony Paniccia, Chair of the Board

STAFF:

Mark Fathers Kevin Marshall Heidi Zimmer Mary Macera

REGRETS:

Dr. Larry Jacobs

1.0 CALL TO ORDER

Mrs. Allen called the meeting to order at 5:42 p.m.

The proceedings were recorded by Mary Macera.

2.0 APPROVAL OF AGENDA

MOVED by Ian McLeod, SECONDED by Beth Yeh that the General Finance/Audit & Resources Committee Agenda of Monday, April 26, 2021 be approved.

CARRIED.

3.0 CONFLICT OF INTEREST

No "Conflict of Interest" was declared.

4.0 PRESENTATIONS

There were No Presentations.

5.0 FOR APPROVAL / RECOMMENDATION

5.1 Minutes of Previous Meeting – Monday, March 22, 2021

The Finance/Audit & Resources Committee Minutes of the **General** Meeting of **Monday**, **March 22**, **2021** were previously circulated to all members.

MOVED by Paul Lachance, SECONDED by Laurie Freeman that the General Meeting Minutes from the Finance/Audit & Resources Committee of Monday, March 22, 2021 be approved.

CARRIED.

6.0 FOR DISCUSSION

6.1 2021-2022 Budget (Verbal Report)

Mr. Fathers reminded the committee members that there are no financial statements released this month due to the year-end close currently underway.

A budget would have normally been brought forward by now, although we are still waiting for confirmation of funding letters. It is difficult to predict what could be realized. Once we have those funding letters, a budget will be shared with the Finance/Audit & Resources Committee.

Mr. Fathers concluded by indicating that the Hospital is close to balancing its Hospital Margin target.

7.0 FOR INFORMATION

7.1 President's Report – January 2021

Mr. Musyj's report is available to all community members via YouTube.

8.0 DATE OF NEXT MEETING

The Finance/Audit & Resources Committee will meet on **Tuesday, May 25, 2021 at 4:00 p.m. Via Zoom.**

9.0 ADJOURNMENT

Mrs. Allen indicated that there was no further business.

MOVED by Paul Lachance, SECONDED by Arvind Arya that the General Meeting from the Finance/Audit & Resources Committee of Monday, April 26, 2021, be adjourned at 5:46 p.m.

CARRIED.

Mrs. Penny Allen, Chair & Treasurer FinAudit&Resources_Minutes 20210426

Mary Macera Recorder



Media Report to the Board of Directors - May 2021

The following is a summary of WRH in the news since the last report:

Jarvis: Locking down money for the new hospital

Windsor Star, Mah 23, 2021

https://windsorstar.com/news/local-news/jarvis-locking-down-money-for-the-new-hospital

75 and older and trying to book a vaccination? Be patient

Blackburn News, March 23, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/23/75-older-trying-book-vaccination-patient/

Health unit launches new COVID-19 vaccine booking system

AM800, March 23, 2021

https://www.iheartradio.ca/am800/news/health-unit-launches-new-covid-19-vaccine-booking-system-1.14825217

Please be patient: WECHU new vaccine booking system is available for 75+

CTV Windsor, March 23, 2021

https://windsor.ctvnews.ca/please-be-patient-wechu-new-vaccine-booking-system-is-available-for-75-1.5358627

8 in 10 seniors 80+ vaccinated in Windsor-Essex: health unit

CBC Windsor, March 23, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-march23-1.5960215

Locals frustrated as vaccine supply at Windsor-Essex pharmacies begins to dry up

CBC Windsor, March 23, 2021

https://www.cbc.ca/news/canada/windsor/pharmacy-pilot-update-1.5960843

Health unit's new online registration system goes live as region records 21 new COVID-19 cases

Windsor Star, March 23, 2021

https://windsorstar.com/news/local-news/covid-19-13

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www.wrh.on.ca







21 new COVID-19 cases reported in Windsor-Essex NO EXCEPTIONS!

CTV Windsor, March 23, 2021

https://windsor.ctvnews.ca/21-new-covid-19-cases-reported-in-windsor-essex-1.5358480

Essential workers need access to mental health services

Blackburn News, March 24, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/03/24/essential-workers-need-access-mental-health-services/$

New Windsor-Essex hospital getting \$9.8 million in provincial budget

CTV Windsor, March 24, 2021

 $\underline{\text{https://windsor.ctvnews.ca/new-windsor-essex-mega-hospital-getting-9-8-million-in-provincial-budget-1.5360548}$

Ontario green lights Windsor's new hospital in provincial budget

Windsor Star, March 24, 2021

https://windsorstar.com/news/local-news/ontario-green-lights-windsors-new-hospital-in-provincial-budget

Ontario budget supports next step in Windsor-Essex hospital

Blackburn News, March 24, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/03/24/ontario-budget-supports-next-step-windsor-essex-hospital/}$

Mega funding for mega-hospital: Ford budget allocates \$9.8M for new hospital in Windsor-Essex | CBC Windsor, March 24, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-funding-hospital-budget-1.5962377

Dilkens: Doug Ford delivered big for the City of Windsor

AM800, March 24, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/dilkens-doug-ford-delivered-big-for-the-city-of-windsor-1.14834988}$

New mega hospital moving forward as province pledges \$9.8 million for planning

AM800, March 24, 2021

 $\frac{https://www.iheartradio.ca/am800/news/new-mega-hospital-moving-forward-as-province-pledges-9-8-million-for-planning-1.14833462}{million-for-planning-1.14833462}$

Jarvis: Want to get a COVID-19 vaccination downtown? No thank you

Windsor Star, March 24, 2021

 $\underline{https://windsorstar.com/news/local-news/jarvis-want-to-get-a-covid-19-vaccination-downtown-no-thank-you}$



Hours being reduced at WRH COVID 19 assessment centre EXCEPTIONS!

AM800, March 24, 2021

https://www.iheartradio.ca/am800/news/hours-being-reduced-at-wrh-covid-19-assessment-centre-1.14832127

WRH shortens hours for COVID-19 assessment centre

Blackburn News, March 24, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/24/windsor-regional-hospital-shortens-hours-covid-19-assessment-centre/

As vaccination eligibility widens, here's how you can get a shot in Windsor-Essex

CBC Windsor, March 24, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-vaccine-rollout-1.5956384

Successful launch of new COVID-19 vaccine booking system

AM800, March 24, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/successful-launch-of-new-covid-19-vaccine-booking-system-1.14832180}$

New website provides vaccination information for Windsor-Essex

AM800, March 24, 2021

 $\frac{https://www.iheartradio.ca/am800/news/new-website-provides-vaccination-information-for-windsor-essex-1.14832139$

City and health partners launch COVID vaccine awareness campaign

CTV Windsor, March 24, 2021

https://windsor.ctvnews.ca/city-and-health-partners-launch-covid-vaccine-awareness-campaign-1.5360479

Residents told to check back daily for vaccine appointments

Blackburn News, March 24, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/24/residents-told-check-back-daily-vaccine-appointments/

Over 70,000 COVID-19 vaccine shots have been given in Windsor-Essex

CBC Windsor, March 24, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-march24-1.5961633

Windsor-Essex's hot spot designation to have an upside vaccine priority

CTV Windsor, March 24, 2021

 $\underline{\text{https://windsor.ctvnews.ca/windsor-essex-s-hot-spot-designation-to-have-an-upside-vaccine-priority-} 1.5360724}$



Teacher unions happy to be in phase 2 vaccine rollout but say it's not soon enough

CTV Windsor, March 24, 2021

https://windsor.ctvnews.ca/teacher-unions-happy-to-be-in-phase-2-vaccine-rollout-but-say-it-s-not-soon-enough-1.5360300

Health unit announces new COVID-19 cases in Windsor-Essex

AM800, March 24, 2021

https://www.iheartradio.ca/am800/news/health-unit-announces-19-new-covid-19-cases-in-windsor-essex-1.14831330

WECHU reports 19 new COVID-19 cases in Windsor-Essex

CTV Windsor, March 24, 2021

https://windsor.ctvnews.ca/wechu-reports-19-new-covid-19-cases-in-windsor-essex-1.5360021

How a Canadian device aims to help COVID-19 patients breathe with ease

CBC Windsor, March 24, 2021

https://www.cbc.ca/news/canada/windsor/canada-hood-covid-ventilation-1.5962226

Jarvis: Landing the new hospital

Windsor Star, March 25, 2021

https://windsorstar.com/news/local-news/jarvis-landing-the-new-hospital

Mixed feelings about the budget for area MPP

AM800, March 25, 2021

https://www.iheartradio.ca/am800/news/mixed-feelings-about-the-budget-for-area-mpp-1.14839270

New campaign aims to clear confusion over COVID-19 vaccines

Blackburn News, March 25, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/25/new-campaign-aims-clear-confusion-covid-19-vaccines/

When can we stop talking about COVID-19?

CTV Windsor, March 25, 2021

https://windsor.ctvnews.ca/when-can-we-stop-talking-about-covid-19-1.5361968

Windsor-Essex region seeing positive trends

Blackburn News, March 25, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/25/windsor-essex-region-seeing-positive-trends/



Windsor-Essex expected to remain in red control level

AM800, March 25, 2021

https://www.iheartradio.ca/am800/news/watch-windsor-essex-expected-to-remain-in-red-control-level-1.14840303

Ontario wants to see agriculture workers vaccinated on arrival in Canada

CBC Windsor, March 25, 2021

https://www.cbc.ca/news/canada/windsor/ontario-migrant-workers-covid19-vaccines-1.5964285

Dr. Ahmed stresses importance of kindness on 1st day back after leave

CBC Windsor, March 25, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-march24-1.5963532

Medical officer of health returns, thanks community for support

Windsor Star, March 25, 2021

https://windsorstar.com/news/local-news/health-unit-3

Dr. Wajid Ahmed returns, thanks community for its support

AM800, March 25, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/dr-wajid-ahmed-returns-thanks-community-for-its-support-}}{1.14838251}$

'Truly a humbling experience': Windsor-Essex medical officer of health officer returns to work after leave

CTV Windsor, March 25, 2021

 $\underline{https://windsor.ctvnews.ca/truly-a-humbling-experience-windsor-essex-medical-health-officer-returns-to-work-after-leave-1.5361894}$

Chatham-Kent expected to remain in red zone for another week

CTV Windsor, March 25, 2021

https://windsor.ctvnews.ca/chatham-kent-expected-to-remain-in-red-zone-for-another-week-1.5362137

Health unit changes age group for COVID-19 vaccine booking system

AM800, March 26, 2021

https://www.iheartradio.ca/am800/news/health-unit-changes-age-group-for-covid-19-vaccine-booking-system-1.14845989



Windsor-Essex reports 30 new COVID-19 cases, no new deaths

CBC Windsor, March 27, 2021

 $\underline{\text{https://www.cbc.ca/news/canada/windsor/windsor-essex-reports-30-new-covid-19-cases-no-new-deaths-1.5967416}$

30 new COVID-19 cases, no new deaths in Windsor-Essex: WECHU

CTV Windsor, March 28, 2021

https://windsor.ctvnews.ca/30-new-covid-19-cases-no-new-deaths-in-windsor-essex-wechu-1.5365586

New health unit adds 30 new cases of COVID-19 Sunday

AM800, March 28, 2021

https://www.iheartradio.ca/am800/news/health-unit-adds-30-new-cases-of-covid-19-sunday-1.14859988

WECHU reports 59 new COVID-19 cases, one additional death

CTV Windsor, March 27, 2021

https://windsor.ctvnews.ca/wechu-reports-59-new-covid-19-cases-one-additional-death-1.5364964

COVID-19 cases shoot up as the region records another death attributable to the virus

Windsor Star, March 27, 2021

https://windsorstar.com/news/local-news/health-unit-covid-19

Windsor-Essex COVID-19 case rate trending down

Blackburn News, March 26, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/26/windsor-essex-covid-19-case-rate-trending/

Reader letter: Should be greater concerns of new hospital being too small

Windsor Star, March 27, 2021

 $\underline{https://windsorstar.com/opinion/letters/reader-letter-should-be-greater-concerns-of-new-hospital-being-\underline{too-small}}$

COVID-19 vaccine booking times still available for seniors 70 and older

AM800, March 29, 2021

 $\frac{https://www.iheartradio.ca/am800/news/covid-19-vaccine-booking-times-still-available-for-seniors-70-and-older-1.14870583$

Possibility of Easter gatherings has hospital CEO concerned

Blackburn News, March 29, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/29/possibility-easter-gatherings-hospital-ceo-concerned/



Wastewater COVID-19 testing of UWindsor residence discovers asymptomatic case

CTV Windsor, March 29, 2021

https://windsor.ctvnews.ca/wastewater-covid-19-testing-of-uwindsor-residence-discovers-asymptomatic-case-1.5366437

One COVID-19 case detected at Alumni Hall

Blackburn News, March 29, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/29/one-covid-19-case-detected-alumni-hall/

WRH Chief of Staff recommends getting the AstraZeneca vaccine

AM800, March 30, 2021

https://www.iheartradio.ca/am800/news/wrh-chief-of-staff-recommends-getting-the-astrazeneca-vaccine-1.14876271

The benefit outweighs the risk: Medical Officer of Health urges calm over new AstraZeneca vaccine restriction

CTV Windsor, March 30, 2021

https://windsor.ctvnews.ca/the-benefit-outweighs-the-risk-moh-urges-calm-over-new-astrazeneca-vaccine-restriction-1.5368203

Funerals causing COVID-19 clusters in Windsor-Essex

AM800, March 30, 2021

https://www.iheartradio.ca/am800/news/funerals-causing-covid-19-clusters-in-windsor-essex-1.14876356

COVID-19 clusters linked to funerals

Blackburn News, March 30, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/30/covid-19-clusters-linked-funerals/

Multiple COVID clusters associated with post-funeral gatherings

Windsor Star, March 30, 2021

https://windsorstar.com/news/local-news/multiple-covid-clusters-associated-with-post-funeral-gatherings

Three funerals in Windsor-Essex result in COVID-19 clusters: Health unit

CBC Windsor, March 30, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-march30-1.5969490

Funerals linked to three clusters and 30 COVID-19 cases in Windsor-Essex: WECHU

CTV Windsor, March 30, 2021

 $\underline{\text{https://windsor.ctvnews.ca/funerals-linked-to-three-clusters-and-30-covid-19-cases-in-windsor-essex-wechu-1.5368072}$



Variants increase, 28 new COVID-19 cases reported in Windsor-Essex TIONS!

CTV Windsor, March 30, 2021

 $\underline{\text{https://windsor.ctvnews.ca/variants-increase-}28-\text{new-covid-}19-\text{cases-reported-in-windsor-essex-}1.5367846}$

Health unit announces 28 new COVID-19 cases, one additional death reported

AM800, March 30, 2021

 $\underline{https://www.iheartradio.ca/am800/news/health-unit-announces-28-new-covid-19-cases-one-additional-death-reported-1.14875594}$

Windsor's Isolation and Recovery Centre for migrant workers gets \$17.8M from Ottawa to stay open

CBC Windsor, March 30, 2021

https://www.cbc.ca/news/canada/windsor/windsor-isolation-recovery-migrant-workers-1.5969675

Windsor gets roughly 18 million for COVID-19 agri-worker isolation and recovery centre AM800, March 30, 2021

https://www.iheartradio.ca/am800/news/windsor-gets-roughly-18-million-for-covid-19-agri-worker-isolation-and-recovery-centre-1.14877644

COVID-19 case at EJ Lajeunesse Catholic school

AM800, March 30, 2021

https://www.iheartradio.ca/am800/news/covid-19-case-at-e-j-lajeunesse-catholic-high-school-1.14876320

Two COVID-19 cases reported at area high school

AM800, March 30, 2021

https://www.iheartradio.ca/am800/news/two-covid-19-cases-reported-at-area-high-school-1.14876225

Feds to fund Windsor's temporary foreign agri-food workers isolation centre, reversing earlier decision

CTV Windsor, March 30, 2021

https://windsor.ctvnews.ca/feds-to-fund-windsor-s-temporary-foreign-agri-food-workers-isolation-centre-reversing-earlier-decision-1.5368183

Chatham-Kent residents 65 and older can now book COVID-19 vaccine appointments

CTV Windsor, March 30, 2021

 $\frac{https://windsor.ctvnews.ca/chatham-kent-residents-65-can-now-book-covid-19-vaccination-appointments-1.5368595}{1.5368595}$



Looming lockdown: Windsor-Essex top-doctor hopes region is spared in third wave

CTV Windsor, March 31, 2021

 $\underline{https://windsor.ctvnews.ca/looming-lockdown-windsor-essex-top-doctor-hopes-region-is-spared-in-third-wave-1.5369997}$

As cases rise in province, local top doc hopes Windsor-Essex keeps 3rd wave at bay

CBC Windsor, March 31, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid-19-march-31-1.5970852

Head of HDGH worried about ICU COVID-19 cases

AM800, March 31, 2021

https://www.iheartradio.ca/am800/news/head-of-hotel-dieu-grace-healthcare-worried-about-icu-covid-19-cases-1.14886563

City slapped with aggressive Health Canada orders for distributing free hand sanitizer

Windsor Star, March 31, 2021

https://windsorstar.com/news/local-news/city-slapped-with-aggressive-health-canada-orders-for-distributing-free-hand-sanitizer

Health unit monitoring effect of lighter bar, restaurant restrictions

Windsor Star, March 31, 2021

 $\frac{https://windsorstar.com/news/local-news/health-unit-monitoring-effect-of-lighter-bar-restaurant-restrictions}{}$

Increase in new COVID-19 cases reported in Windsor-Essex

CTV Windsor, March 31, 2021

https://windsor.ctvnews.ca/increase-in-new-covid-19-cases-reported-in-windsor-essex-1.5369504

Windsor-Essex records 54 new cases of COVID-19

AM800, March 31, 2021

https://www.iheartradio.ca/am800/news/windsor-essex-records-54-new-cases-of-covid-19-1.14885064

WECHU reports 54 new cases of COVID-19

Blackburn News, March 31, 2021

https://blackburnnews.com/windsor/windsor-news/2021/03/31/wechu-reports-54-new-cases-covid-19/

133 coronavirus variant cases found in Lambton County

CBC Windsor, March 31, 2021

https://www.cbc.ca/news/canada/windsor/variant-concern-cases-spike-1.5971017



https://www.iheartradio.ca/am800/news/covid-19-case-at-coronation-public-school-1.14885811

WINDSOR REGIONAL HOSPITAL

12th annual Hats On For Healthcare goes virtual CTV Windsor, March 31\$2021 DING CARE-NO EXCEPTIONS!

https://windsor.ctvnews.ca/12th-annual-hats-on-for-healthcare-goes-virtual-1.5370315

Guest column: Community effort remains vital as hospital project moves forward

Saturday, April 3, 2021

https://windsorstar.com/opinion/letters/guest-column-community-effort-remains-vital-as-hospital-project-moves-

forward?utm_term=Autofeed&utm_medium=Social&utm_source=Facebook&fbclid=IwAR3Xg2fXl6Yw5gC441kyMxNr_gsV2OAfsUSBeXUPxzFqYhI5PSueyV2J4fg#Echobox=1617481337

184 students dismissed from local Catholic schools due to COVID-19

Sunday, April 4, 2021

 $\underline{https://www.iheartradio.ca/am800/news/update-184-students-dismissed-from-local-catholic-schools-due-to-covid-19-1.14917200}$

Several students dismissed at Windsor-Essex Catholic schools

Sunday, April 4, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/04/several-students-dismissed-windsor-essex-catholic-schools/}$

100-plus students dismissed after COVID-19 case reported at four separate schools

Sunday, April 4, 2021

 $\underline{https://windsor.ctvnews.ca/100-plus-students-dismissed-after-covid-19-case-reported-at-four-separate-schools-1.5374099}$

Lockdown won't shut down vaccination clinics

Monday, April 5, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/05/lockdown-wont-shutdown-vaccination-clinics/

COVID-19 vaccination appointments now available for people 60 plus

Friday, April 2, 2021

 $\underline{https://www.iheartradio.ca/am800/news/covid-19-vaccination-appointments-now-available-for-people-60-plus-1.14903512}$

COVID-19 vaccines now available for Windsor-Essex residents 60 and over

Friday, April 2, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/02/covid-19-vaccines-now-available-windsor-essex-residents-60/



https://www.iheartradio.ca/am800/news/health-unit-sees-100-new-covid-19-cases-friday-and-saturday-1.14908362 WINDSOR REGIONAL HOSPITAL

100 new COVID-19 cases over two days, WECHT reports EXCEPTIONS!

Saturday, April 3, 2021

https://www.cbc.ca/news/canada/windsor/100-new-covid-19-cases-over-two-days-wechu-reports-1.5975525

WECHU reporting 100 new COVID-19 cases over past two days

Saturday, April 3, 2021

https://windsorstar.com/news/local-news/wechu-reporting-100-new-covid-19-cases-over-past-twodays?utm_term=Autofeed&utm_medium=Social&utm_source=Facebook&fbclid=IwAR2kCcHR9HL2z YtkWG2wxj1X2gPdzI9zOGSVrolVU0wy5cqLG5TI87MevMw#Echobox=1617463279

Windsor-Essex sees 100 new COVID-19 cases over two days

Saturday, April 3, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/03/windsor-essex-sees-100-new-covid-19cases-two-days/

Two-day case counts total 100 COVID-19 cases in region

Saturday, April 3, 2021

https://windsor.ctvnews.ca/two-day-case-counts-total-100-covid-19-cases-in-region-1.5373318

WECHU encourages self care for residents during long weekend

Friday, April 2, 2021

https://windsor.ctvnews.ca/wechu-encourages-self-care-for-residents-during-long-weekend-1.5372705

WRH to join paperless hospital chart system

CTV Windsor, April 5, 2021

https://windsor.ctvnews.ca/windsor-regional-to-join-paperless-hospital-chart-system-1.5375157

Video: https://windsor.ctvnews.ca/video?clipId=2174680

So far so good for same day surgeries at WRH

AM800, April 5, 2021

https://www.iheartradio.ca/am800/news/so-far-so-good-for-same-day-surgeries-at-windsor-regionalhospital-1.14909518

Screaming at the top of our lungs: Essential workers call for vaccinations

CTV Windsor, April 5, 2021

https://windsor.ctvnews.ca/screaming-at-the-top-of-our-lungs-essential-workers-call-for-vaccinations-1.5375280



New initiative on Windsor buses and at vaccination clinics aims to inspire CTV Windsor, April 5, 2021 ANDING CARE—NO EXCEPTIONS!

https://windsor.ctvnews.ca/new-initiative-on-windsor-buses-and-vaccination-clinics-aims-to-inspire-1.5375267

Municipalities making adjustments due to province wide shutdown

Blackburn News, April 5, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/05/municipalities-making-adjustments-due-province-wide-shutdown/

This is what the emergency and stay-at-home order means for Windsor-Essex

CTV Windsor, April 7, 2021

 $\underline{https://windsor.ctvnews.ca/this-is-what-the-emergency-and-stay-at-home-order-means-for-windsor-essex-1.5377878}$

'We have to do this' - Windsor mayor reacts to new provincial stay-at-home order

Windsor Star, April 7, 2021

https://windsorstar.com/news/local-news/we-have-to-do-this-windsor-mayor-reacts-to-new-provincial-stay-at-home-order

Jarvis: I'm eligible for a COVID-19 vaccination but I'm not a priority

Windsor Star, April 7, 2021

https://windsorstar.com/news/local-news/jarvis-im-eligible-for-a-covid-19-vaccination-but-im-not-a-priority

More than 105,000 COVID-19 vaccine doses administered in Windsor-Essex

AM800, April 7, 2021

 $\frac{https://www.iheartradio.ca/am800/news/more-than-105-000-covid-19-vaccine-doses-administered-in-windsor-essex-1.14938032}{}$

COVID-19 vaccines have reached 66% of those 60 and older in Windsor-Essex, health officials say CBC Windsor, April 7, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-april7-1.5977799

Health unit gives update on phase 2 vaccination plan in Windsor-Essex

Blackburn News, April 7, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/07/health-unit-gives-update-phase-2-vaccination-plan-in-windsor-essex/

Mass vaccination sites to offer jab to 50-plus from hot spot postal codes

Windsor Star, April 7, 2021

 $\frac{https://windsorstar.com/news/local-news/mass-vaccination-sites-to-offer-jab-to-50-plus-from-hot-spot-postal-codes}{}$



WINDSOR REGIONAL HOSPITAL 'Hot spot' COVID-19 areas in Windsor-Essex also have low vaccination rate CBC Windsor, April 7, 2021 ANDING CARE - NO EXCEPTIONS!

https://www.cbc.ca/news/canada/windsor/windsor-essex-hot-spot-areas-1.5978338

Health unit says essential workers in Windsor-Essex could be vaccinated by end of April

CBC Windsor, April 7, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-wajid-ahmed-1.5977739

Health Canada issues recall on Hiram Walker hand sanitizer

AM800, April 7, 2021

 $\underline{https://www.iheartradio.ca/am800/news/health-canada-issues-recall-on-hiram-walker-hand-sanitizer-\underline{1.14942059}$

JP Wisers hand sanitizer on list of recalled brands

Blackburn News, April 7, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/07/jp-wisers-hand-sanitizer-list-recalled-brands/

Health Canada recalls Hiram Walker hand sanitizer over ingredient linked to skin irritation

CBC Windsor, April 7, 2021

https://www.cbc.ca/news/canada/windsor/hand-sanitizer-windsor-health-canada-recalled-1.5978391

Experts want accessibility in mind when vaccinating migrant workers

AM800, April 7, 2021

 $\frac{https://www.iheartradio.ca/am800/news/experts-want-accessibility-in-mind-when-vaccinating-migrant-workers-1.14941867}{}$

'It's just really disturbing' – swastika sign found on hospital property

CTV Windsor, April 7, 2021

https://windsor.ctvnews.ca/it-s-just-really-disturbing-swastika-sign-found-on-hospital-property-1.5377824

Windsor police investigate placement of hate symbols

Blackburn News, April 7, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/07/windsor-police-investigate-placement-hate-symbols/}$

WRH ready to return to favour of opening door to out of town patients

CTV Windsor, April 9, 2021

 $\underline{https://windsor.ctvnews.ca/windsor-regional-hospital-ready-to-return-favour-of-opening-door-to-out-of-town-patients-1.5381029}$



WRH ramping down elective surgeries and non-urgent procedures EPTIONS!

AM800, April 9, 2021

 $\underline{https://www.iheartradio.ca/am800/news/windsor-regional-hospital-ramping-down-elective-surgeries-and-non-urgent-procedures-1.14950357}$

Jarvis: On call in Windsor

Windsor Star, April 10, 2021

https://windsorstar.com/news/local-news/jarvis-on-call-in-windsor

Windsor-Essex hospitals to pause non-urgent, elective surgeries and diagnostic scans

CBC Windsor, April 9, 2021

https://www.cbc.ca/news/canada/windsor/windsor-regional-hospital-ramp-down-1.5981624

WRH postpones non-urgent elective surgeries

Blackburn News, April 9, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/09/windsor-regional-hospital-postpones-non-urgent-elective-surgeries/$

COVID-19 assessment centre at WRH Met campus reopens for targeted testing

CTV Windsor, April 10, 2021

https://windsor.ctvnews.ca/covid-19-assessment-centre-at-wrh-met-campus-reopens-for-targeted-testing-1.5382429

Met campus COVID-19 assessment centre reopening

AM800, April 10, 2021

https://www.iheartradio.ca/am800/news/met-campus-covid-19-assessment-centre-reopening-1.14952181

WRH reopens Met campus testing site for asymptomatic students, staff

CBC Windsor, April 9, 2021

https://www.cbc.ca/news/canada/windsor/windsor-regional-hospital-met-campus-covid-19-1.5982177

Asymptomatic testing of school communities continues

Blackburn News, April 9, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/09/asymptomatic-testing-school-communities-continues/

WRH to launch digital records program

AM800, April 11, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/windsor-regional-hospital-to-launch-digital-records-program-1.14922023}$

A COVID-19 vaccination milestone for Windsor-Essex

AM800, April 10, 2021

https://www.iheartradio.ca/am800/news/a-covid-19-vaccination-milestone-for-windsor-essex-1.14954765



Windsor-Essex reaching major vaccination milestone

Blackburn News, April 9, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/09/windsor-essex-reaching-major-vaccination-milestone/

$\hbox{`Big achievement'}-Windsor\hbox{-}Essex\ to\ surpass\ 100,000\ vaccinated\ against\ COVID-19$

CBC Windsor, April 9, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-april9-1.5981114

People under 30 driving majority of new COVID-19 cases in Windsor-Essex

AM800, April 9, 2021

 $\frac{https://www.iheartradio.ca/am800/news/people-under-30-driving-majority-of-new-covid-19-cases-in-windsor-essex-1.14950309$

36 new COVID-19 cases, zero deaths in Windsor-Essex: WECHU

CTV Windsor, April 11, 2021

https://windsor.ctvnews.ca/36-new-covid-19-cases-zero-deaths-in-windsor-essex-wechu-1.5382960

Health unit reporting 36 new cases of COVID-19 Sunday

AM800, April 11, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/health-unit-reporting-36-new-cases-of-covid-19-sunday-1.14964248}$

Windsor-Essex sees 36 new COVID-19 cases

Blackburn News, April 11, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/11/windsor-essex-sees-36-new-covid-19-cases/

More new cases, another death related to COVID-19

Windsor Star, April 10, 2021

https://windsorstar.com/news/local-news/more-new-cases-another-death-related-to-covid-19

One death and 45 new cases of COVID-19 reported Saturday

AM800, April 10, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/one-death-and-45-new-cases-of-covid-19-reported-saturday-1.14955454}$

Windsor-Essex logs 45 additional COVID-19 cases, one new death

Blackburn News, April 10, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/10/windsor-essex-logs-45-additional-covid-19-cases-one-new-death/}$



People under 30 driving majority of new COVID-19 cases in Windsor-Essex

AM800, April 9, 2021

https://www.iheartradio.ca/am800/news/people-under-30-driving-majority-of-new-covid-19-cases-in-windsor-essex-1.14950309

Class of students dismissed at FJ Brennan due to COVID-19 case

AM800, April 9, 2021

https://www.iheartradio.ca/am800/news/class-of-students-dismissed-at-f-j-brennan-due-to-covid-19-case-1.14951843

Class dismissed at Brennan high school due to COVID-19

Blackburn News, April 9, 2021

 $\underline{\text{https://blackburnnews.com/windsor/windsor-news/2021/04/09/class-dismissed-brennan-high-due-covid-19/}$

WECHU reports 70 new COVID-19 cases

Blackburn News, April 9, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/09/wechu-reports-70-new-covid-19-cases/

Hand sanitizer given to public by city not recalled

Blackburn News, April 9, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/09/hand-sanitizer-given-public-city-not-recalled/

Reader letter: Cross border nurse not allowed to help with vaccinations

Windsor Star, April 12, 2021

https://windsorstar.com/opinion/letters/reader-letter-cross-border-nurse-not-allowed-to-help-with-vaccinations?utm_term=Autofeed&utm_medium=Social&utm_source=Facebook&fbclid=IwAR3CULB3fAOYdAqnfW7ESz9uX0LbZ0BwZMzfR4rL-5p4oXGCNp1tBC80bzg#Echobox=1618222965

Another potential COVID-19 exposure point

AM800, April 9, 2021

https://www.iheartradio.ca/am800/news/another-potential-covid-19-exposure-point-1.14950445

Exposure notice issued pharmacy

Blackburn News, April 9, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/09/exposure-notice-issued-pharmacy/



Downtown clinic seeks to fift gaps for those struggling to overcome addictions S!

Windsor Star, April 12, 2021

 $\underline{https://windsorstar.com/news/local-news/downtown-clinic-seeks-to-fill-gaps-for-those-struggling-to-overcome-addictions}$

Hospital CEO stressing COVID-19 variants could change things quickly

AM800, April 13, 2021

 $\frac{https://www.iheartradio.ca/am800/news/hospital-ceo-stressing-covid-19-variants-could-change-things-quickly-1.14979673}{\text{covid-19-variants-could-change-things-quickly-1.14979673}}$

indsor's mayor sounding the alarm over a lack of COVID-19 vaccines

AM800, April 14, 2021

https://www.iheartradio.ca/am800/news/windsor-s-mayor-sounding-the-alarm-over-a-lack-of-covid-19-vaccines-1.14985742

Thousands of doses allotted to Windsor-Essex pharmacies given to COVID vaccine tourists

Windsor Star, April 14, 2021

 $\underline{\text{https://windsorstar.com/news/local-news/thousands-of-doses-allotted-to-windsor-essex-pharmacies-given-to-covid-vaccine-tourists}$

Vaccination rates climb but not fast enough

Blackburn News, April 14, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/14/vaccination-rates-climb-not-fast-enough/

Ontario has 1.1 million doses of undistributed COVID-19 vaccine

AM800, April 15, 2021

https://www.iheartradio.ca/am800/news/listen-ontario-has-1-1m-doses-of-undistributed-covid-19-vaccine-1.14989847

WRH keeps COVID-19 assessment centre open longer

Blackburn News, April 15, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/15/windsor-regional-hospital-keeps-covid-19-assessment-centre-open-longer/$

Local healthcare system not addressing needs of COVID-19 long haulers

Blackburn News, April 15, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/15/local-healthcare-system-not-addressing-needs-covid-19-long-haulers/$

Increased demand keeps Windsor Regional Hospital Met campus COVID-19 testing site open for extra day

CBC Windsor, April 14, 2021

https://www.cbc.ca/news/canada/windsor/windsor-regional-hospital-met-covid-19-assessment-1.5988289



COVID-19 testing at Met campus extended ARE - NO EXCEPTIONS!

AM800, April 15, 2021

https://www.iheartradio.ca/am800/news/covid-19-testing-at-met-campus-extended-1.14994570

High number of opioid overdoses reported in Windsor area prompts alert

CTV Windsor, April 14, 2021

 $\underline{\text{https://windsor.ctvnews.ca/high-number-of-opioid-overdoses-reported-in-windsor-area-prompts-alert-} 1.5387602$

Windsor-Essex reports spike in opioid overdoses; alert issued

Blackburn News, April 14, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/14/windsor-essex-reports-spike-opioid-overdoses-alert-issued/

Health unit issues alert after spike in drug-related ER visits — 4th overdose alert this year

CBC Windsor, April 14, 2021

https://www.cbc.ca/news/canada/windsor/health-unit-drug-visits-1.5987764

Vaccination not enough to prevent local surge

Blackburn News, April 15, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/15/vaccination-not-enough-prevent-local-surge/

Vaccination under way for special education workers, those with high-risk medical conditions

Windsor Star, April 15, 2021

https://windsorstar.com/news/local-news/vaccination-underway-for-special-education-workers-those-with-high-risk-medical-conditions

Met Campus Assessment Centre to stay open next week amid increased demand for COVID testing

Windsor Star, April 16, 2021

https://windsorstar.com/news/local-news/met-campus-assessment-centre-to-stay-open-next-week-

amid-increased-demand-for-covid-testing/wcm/d82cd430-4de5-4cf1-ab47-

9251271c098e/amp/#click=https://t.co/m8C6UI41Ug

WRH keeps COVID-19 assessment centre open longer

Blackburn News, April 15, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/15/windsor-regional-hospital-keeps-covid-19-assessment-centre-open-longer/

Pop-up vaccine clinic offers COVID-19 shots in Wheatley — a first for the region

CBC Windsor, April 15, 2021

https://www.cbc.ca/news/canada/windsor/wheatley-vaccine-clinic-1.5989179



WRH accepts five patient transfers in the last week

CTV Windsor, April 19, 2021

https://windsor.ctvnews.ca/windsor-regional-hospital-accepts-five-patient-transfers-in-the-last-week-1.5393954

Hospitals dispute primary care memo that says Windsor-area LHIN to get 60 patients from Toronto

CBC Windsor, April 19, 2021

https://www.cbc.ca/news/canada/windsor/windsor-patients-intake-1.5993723

Testing, isolation rules change as variant cases grow in Windsor-Essex

CBC Windsor, April 19, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-april19-1.5993047

WECHU using stricter protocols to contain COVID variants

Blackburn News, April 19, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/19/wechu-using-stricter-protocols-contain-covid-variants/

Quarantine rules toughened amid rise in variant cases

Windsor Star, April 19, 2021

https://windsorstar.com/news/local-news/quarantine-rules-toughened-amid-rise-in-variant-cases

COVID-19 variants increase in Windsor-Essex, testing protocols change

CTV Windsor, April 19, 2021

 $\underline{\text{https://windsor.ctvnews.ca/covid-}19\text{-variants-increase-in-windsor-essex-testing-protocols-change-}}{1.5393348}$

Windsor-Essex residents 40+ can get COVID-19 vaccine at local pharmacies

CTV Windsor, April 19, 2021

https://windsor.ctvnews.ca/windsor-essex-residents-40-can-get-covid-19-vaccine-at-local-pharmacies-1.5393495

Chamber of Commerce launches transportation program to aid vaccinations

Windsor Star, April 19, 2021

https://windsorstar.com/news/local-news/chamber-of-commerce-launches-transportation-program-to-aid-vaccinations



WINDSOR REGIONAL HOSPITAL Windsor Police team up with HDGH for better mental health response

AM800, April 1902 TSTANDING CARE – NO EXCEPTIONS

 $\underline{https://www.iheartradio.ca/am800/news/windsor-police-team-up-with-hdgh-for-better-mental-health-response-1.15027251}$

Windsor-Essex grassroots mask makers seek feedback on fit and comfort

CTV Windsor, April 19, 2021

 $\underline{\text{https://windsor.ctvnews.ca/windsor-essex-grassroots-mask-makers-seek-feedback-on-fit-and-comfort-1.5393777}$

Workplace COVID-19 cases on the rise in Windsor-Essex, health unit says

CBC Windsor, April 21, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-april21-1.5996173

Top doctor warns of rising COVID spread in workplaces

Windsor Star, April 21, 2021

https://windsorstar.com/news/local-news/top-doctor-warns-of-rising-covid-spread-in-workplaces

Locals say multilingual vaccine awareness campaign will fight misinformation, encourage action CBC Windsor, April 21, 2021

https://www.cbc.ca/news/canada/windsor/health-officials-vaccine-language-1.5996516

Indigenous culturally aware vaccine clinics under way across Southwestern Ontario

CTV London, April 21, 2021

https://london.ctvnews.ca/indigenous-culturally-aware-vaccine-clinics-underway-across-southwestern-ontario-1.5396758

WEVax develops multilingual COVID-19 vaccination education campaign

CTV Windsor, April 21, 2021

https://windsor.ctvnews.ca/wevax-develops-multilingual-covid-19-vaccination-education-campaign-1.5397113

AstraZeneca vaccine in short supply at Windsor-Essex pharmacies

Windsor Star, April 21, 2021

 $\underline{\text{https://windsorstar.com/news/local-news/astrazeneca-vaccine-in-short-supply-at-windsor-essex-pharmacies}$

New campaign answer vaccination questions in 10 languages

Blackburn News, April 22, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/22/new-campaign-answer-vaccination-questions-ten-languages/



WINDSOR REGIONAL HOSPITAL

Jarvis: Now we've really entered uncharted territory
Windsor Star, April 21, 2021 ANDING CARE - NO EXCEPTIONS!

https://windsorstar.com/news/local-news/jarvis-now-weve-really-entered-uncharted-territory

WEEDC defends recent spending on hospital campaign to council

Windsor Star, April 21, 2021

https://windsorstar.com/news/local-news/weedc-defends-recent-spending-on-hospital-campaign-to-council

Windsor Regional Hospital to accept 40 GTA patients to help with overcapacity in Toronto area CBC Windsor, April 22, 2021

https://www.cbc.ca/news/canada/windsor/windsor-regional-hospital-gta-patients-1.5998388

WRH to accept more COVID-19 patients from Toronto area

CTV Windsor, April 22, 2021

 $\underline{https://windsor.ctvnews.ca/windsor-regional-hospital-to-accept-more-covid-19-patients-from-toronto-area-1.5398466}$

WRH to accept 40 patients from GTA

AM800, April 22, 2021

 $\underline{\text{https://www.iheartradio.ca/am800/news/windsor-regional-hospital-to-accept-40-patients-from-gta-1.15049128}$

WRH accepting 40 patients from GTA

Blackburn News, April 22, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/22/wrh-accepting-40-patients-gta/

Jarvis: I got the shot that 54% of Canadians are uncomfortable getting

Windsor Star, April 22, 2021

https://windsorstar.com/news/local-news/jarvis-i-got-the-shot-that-54-per-cent-of-canadians-are-uncomfortable-getting

What's changed?: Emergency response lessons learned during the pandemic

CBC Windsor, April 22, 2021

https://www.cbc.ca/news/canada/windsor/whats-changed-emergency-response-lessons-1.5996692

Health unit declares COVID-19 outbreak at Amherstburg public school

Blackburn News, April 22, 2021

 $\frac{https://blackburnnews.com/windsor/windsor-news/2021/04/22/health-unit-declares-covid-19-outbreak-amherstburg-public-school/$

Top doc warns rising local COVID count still a concern

Windsor Star, April 23, 2021

https://windsorstar.com/news/local-news/top-doc-warns-rising-local-covid-count-still-a-concern



Windsor-Essex almost half way to elusive herd immunity target CTV Windsor, April 23, 2021

https://windsor.ctvnews.ca/windsor-essex-almost-halfway-to-elusive-herd-immunity-target-1.5400111

Dr. Ahmed not anticipating return to in-person learning any time soon

AM800, April 23, 2021

https://www.iheartradio.ca/am800/news/listen-dr-ahmed-not-anticipating-return-to-in-person-learning-any-time-soon-1.15053851

Windsor mom says vaccine worth any risks to protect her unborn child

AM800, April 25, 2021

https://www.iheartradio.ca/am800/news/windsor-mom-says-vaccine-worth-any-risks-to-protect-her-unborn-child-1.15060498

COVID-19 rates climbing in Windsor-Essex amid shutdown, vaccine rollout

CBC Windsor, April 23, 2021

https://www.cbc.ca/news/canada/windsor/windsor-essex-covid19-april23-1.5999461

COVID-19 case rate per cent positivity increase in Windsor-Essex

CTV Windsor, April 23, 2021

https://windsor.ctvnews.ca/covid-19-case-rate-per-cent-positivity-increase-in-windsor-essex-1.5399437

Reader letter: Kudos to those organizing vaccination effort

Windsor Star, 25, 2021

https://windsorstar.com/opinion/letters/reader-letter-kudos-to-those-organizing-vaccination-effort

Saturday update: COVID-19 cases rise by 42

Windsor Star, April 25, 2021

https://windsorstar.com/news/local-news/covid-19-14

42 new COVID-19 cases, one additional death reported in Windsor-Essex

CTV Windsor, April 24, 2021

https://windsor.ctvnews.ca/42-new-covid-19-cases-one-additional-death-reported-in-windsor-essex-1.5400871

COVID-19 case rate still on rise in Windsor-Essex

Blackburn News, April 23, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/23/covid-19-case-rate-still-rise-windsor-essex/



Video: influx of coyid patients coming to WRH CTV Windsor, April 26, 2021 NOING CARE - NO EXCEPTIONS! https://windsor.ctvnews.ca/video?clipId=2189198

GTA COVID-19 patients have started arriving in Windsor — the first of dozens

CBC Windsor, April 26, 2021

https://www.cbc.ca/news/canada/windsor/windsor-regional-hospital-patient-intake-1.6002446

Health unit warns of reinfection among previously positive COVID-19 cases

CBC Windsor, April 26, 2021

https://www.cbc.ca/news/canada/windsor/covid-update-april-26-1.6002248

Boost to vaccine supply coming to Windsor-Essex next week

Blackburn News, April 26, 2021

https://blackburnnews.com/windsor/windsor-news/2021/04/26/boost-vaccine-supply-coming-windsor-essex-next-week/

Windsor-Essex to get increase supply of Pfizer vaccine

AM800, April 26, 2021

https://www.iheartradio.ca/am800/news/windsor-essex-to-get-increase-supply-of-pfizer-vaccine-1.15073446

Met Campus COVID-19 Assessment Centre to remain open

AM800, April 27, 2021

https://www.iheartradio.ca/am800/news/met-campus-covid-19-assessment-centre-to-remain-open-1.15068921

Met Campus Assessment Centre open this week

Blackburn News, April 26, 2021

 $\underline{https://blackburnnews.com/windsor/windsor-news/2021/04/26/met-campus-assessment-centre-open-week/}$

Gym owner offering service for those with disabilities (references WRH Renew program for cancer patients)

Chatham Daily News, April 26, 2021

https://www.chathamdailynews.ca/news/local-news/gym-owner-offering-service-for-those-with-disabilities

Health-care workers feel the strain as Michigan remains a national COVID-19 hot spot CBC Windsor, April 26, 2021

https://www.cbc.ca/news/canada/windsor/michigan-covid-19-nurses-speak-out-1.6002516



WINDSOR REGIONAL HOSPITAL Web and Social Media Analytics - April 2021 OUTSTANDING CARE - NO EXCEPTIONS!

MyWRH INTRANET:

Users: 3,500 users this month, +23.3% from last month

New Users: 1,900, down 34% Average view time: 3 m 41 s

How do people access the site?

Desktop: 80% Mobile: 19% Tablet: 6%

Top pages:

1) Home Page - 14,617views

- 2) Career Opportunities -5,122 views
- 3) Current Postings –4,168 views
- 4) Departments and Services 3, 543 views
- 5) Employee Corner 3,317 views
- 6) Physician On Call Schedule 2, 403
- 7) News and Announcements 2, 085
- 8) Organ Donation Be a Donor Month 1,959 views

WEB:

Users: 56,000 users this month, up 2% from last month

New Users: 73.1%

Average view time: 1 m 41 s

How do people access the site?

Mobile: 53%, Desktop: 43.7%, Tablet: 3.3 %,

Top pages:

- 1) Home Page 31,647 views
- 2) COVID Assessment Centre -17,902 views
- 3) Emergency Wait times –9,083 views
- 4) Coronavirus 7,823 views
- 5) Careers 6,642 views
- 6) Covid-19 Vaccination Centres 5,745 views
- 7) Visitation 4,662 views



- 5) Contact us 3/991 view NDING CARE NO EXCEPTIONS!
- 7) Pharmacy Department 3,086 views
- 8) Pharmacy Login 2,814 views
- 9) Search 2,501 views
- 10) Patient and Visitor Information 2,401

Top Languages other than English:

- 1) French 145
- 2) Chinese (zh.cn) 123

YOUTUBE:

Views: 5,423 views Watch Time: 531 hours Subscribers: 589, +19

Top videos internal:

- 1) Update on Hospital Operations -646 views
- 2) Fit Test demonstration 380 views
- 3) How to get the 6th dose out of Pfizer vaccine 257
- 4) Guidelines for basic neurological observation -208
- 5) Demonstrating Compassion 194

Top videos external:

- 1) Evolve-568 views
- 2) Shout out to the WRH team from Frenchy 337 views
- 3) Coping with COVID Long Haulers –331 views
- 4) Report from President and CEO 271 views
- 5) Patient Testimonial Gordon Martin 152 views

FACEBOOK: 9,678 followers +60

95,602 monthly reach – up 170%

 $38{,}128$ people "engaged" on our site - commented or liked our posts this month, up 58%

19,710 videos viewed, up 35%



- Top Posts:
 - 1) Dianne Delaurie Organ and Tissue Donation Month 13,027 reached, 1,248 reactions
 - 2) Vaccinations for those with high risk conditions -11,026 reached, 235 reactions
 - 3) Celebrating medical lab professionals 10,937 reach, 1,236 reactions
 - 4) Evolve launch-9,013 reached, 349 reaction
 - 5) Administrative Professionals Day 7,793 reached, 498 reactions

<u>INSTAGRAM – Followers: 3,428, +49</u>

Reach: 4,443 – up 41.9%

Top Posts:

1) E-VOLVE launch – reach 2,011

- 2) Vaccine available for "hot spot" postal codes reach 1,9046 likes, 62
- 3) Medical Laboratory Professionals week reach 1,877, likes 230
- 4) Pathologist Assistant writes children's book reach 1,840, likes 149
- 5) Administrative Professionals Day reach 1,646, likes 168

TWITTER:

Followers: 4,538, +59 this month Impressions: 153K up 38.9%

Tweets: 76 up 56%

Trending topics:

- 1) Vaccines available for high risk groups -17,465 impressions, 2,054 engagements
- 2) Vaccinations available for 60+ 16,850 impressions, 251 engagements
- 3) Retweet Dr. Saad discusses vaccine myths on AM800 8,062 impressions, 183 engagements
- 4) Windsor Star Story Accepting patients from outside region 7,749 impressions, 68 engagements
- 5) Celebrating Medical Laboratory Professionals -6,487 impressions, 266 engagements