



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, June 22, 2023**, 17:00 hours, Auditorium, MET Campus and live streamed on YouTube.

PRESENT VIA ZOOM:

Anthony Paniccia, Chair

Laura Copat

Paul Lachance

Cynthia Bissonnette

Ian McLeod

Mary Dawson

Michael Lavoie

Chris Lanoue

Dr. Laurie Freeman

Genevieve Isshak

Penny Allen

Patricia France

Nila Das

Dr. Wassim Saad (ex-officio, non-voting)

David Musyj (ex-officio, non-voting)

Karen Riddell (ex-officio, non-voting)

STAFF VIA ZOOM:

Executive Committee

REGRETS:

Dr. Larry Jacobs (ex-officio, non-voting)

Dr. Danielle Soulliere (ex-officio, non-voting)

Dr. Maher Sabalbal (ex-officio, non-voting)

Jamie Skutovich

1. CALL TO ORDER:

The meeting was called to order at 1705 hours with Mr. Paniccia presiding as Chair and Ms. Sutherland recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None declared.

3. PREVIOUS MINUTES:

The minutes of the May 4, 2023 Board meeting had been previously circulated.

MOVED by Mr. P. Lachance, **SECONDED** by Mr. M. Lavoie and **CARRIED THAT** the minutes of the May 4, 2023 Board of Directors meeting be approved.

4. REPORT FROM THE PRESIDENT & CEO:

Mr. Musyj provided the following highlights:

- Mr. Musyj recalled the last time he stood in this Auditorium back in March 2020, preparing the staff for what was coming with respect to COVID-19. You could feel the intensity amongst the staff after hearing what was taking place in the emergency rooms in Detroit. We had to come together to help our community. Our staff did this and led by example doing a tremendous job and they continue to do so.

- There are many positive things to focus on now over three years later, one being our third MRI which will be up and running in the next few days adding thousands of additional scans for patients on an annual basis.

In December 2022, the Provincial Government announced funding for 27 new magnetic resonance imaging (MRI machines) across Ontario, including one at WRH's Ouellette Campus. Just over 22,000 MRI scans have been performed annually at WRH with the use of two machines. The addition of a third machine will bring that number to nearly 33,000 scans annually, which will largely help address wait times for non-urgent Priority 4 patients on our wait list for an MRI. There are approximately 5,400 Priority 4 patients with less severe ailments waiting for a scan, which most commonly involve chronic but non-critical ailments such as sore knees and shoulders.

Mr. Musyj spoke to wait times. Currently, the average wait time across the Province for a Priority 4 patient to get a MRI is 73 days, but at WRH, Priority 4 patients waited an average of 157-163 days. However, Priority 3 patients wait only 10-17 days as compared to a provincial average of 26. Priority 2 patients have no wait time locally as compared to 3 days provincially. ESHC will have their MRI up and running in 2024 and this will double the MRIs in our region and help with wait times.

A contributing factor to wait times has been patients not showing up to their appointments without any advance notice to the hospital. Last year, 1,291 appointments went unfilled because patients did not notify the hospital they were unable to attend. Mr. Musyj asked for help from the public - if you have a booked appointment and cannot make it please give WRH 24-hours' notice allowing staff to fill your spot with a patient currently on our wait list. To reschedule your MRI or any diagnostic imaging appointment you can call MRI at 519-254-5577 ext. 52863 7-days a week between 7:00a.m. - 11:00 p.m.

5. REPORT FROM SCHULICH:

Dr. Jacobs was unable to attend the meeting however he did provide a written report for information purposes.

6. FINANCIAL PRESENTATION (March 2023 Results):

Mr. McLeod reported.

Slide 2 – Financial Results – YTD March 2023

- \$20,166,000 deficit for hospital operations year to date which is \$24,572,000 worse than budget
- The net deficit after building amortization is \$21,351,000 which is \$24,398,000 worse than budget

Slide 3 – Covid-19 Impact on Expenses

- This slide shows the breakdown of \$29.4 million in COVID-19 expenses and unearned revenue
- Unfunded COVID-19 expenses total \$5,830,000 due to
 - The wage differential for the Nursing Externs & S-PEP
 - Expenses no longer funded via incremental expense reimbursement (after June 2022)
 - Sick and isolation costs and additional staffing in the perioperative program
 - Incremental PPE
 - Additional shuttle costs, storage of equipment
- \$2,207,000 Pandemic Prevention and Containment funding has been applied to these expenses

Revenue shortfalls in the following three categories are not funded:

- Volume-based for Quality-Based Procedures (QBP), Neuro, Cardiac and Wait Time. When compared to the budgeted volumes there is a \$7.9 million shortfall
- \$3.3 million revenue loss in Patient Services
- \$720,000 revenue loss in Other Recoveries

Slide 4 – Significant Variances

Chart indicates expense variances and the offsetting revenue

- Salaries & Wage \$38,151,000 deficit
 - Partially offset by TRIN (Temporary Retention Incentive for Nurses) funding \$3,254,000
- Medical Staff Fees \$12,053,000 deficit
 - \$6,284,000 is funded through COVID-19 Temporary Physician Funding
 - \$7,782,000 offsetting favourable Patient Services Revenue variance
- Medical/Surgical Supplies \$4,605,000 deficit
 - Partially offset by Pandemic Prevention and Containment funding
- Drugs \$5,192,000 deficit
 - Offset by \$5,538,000 revenue in retail pharmacies

Slide 5 – Significant Variances continued

- Other Supplies \$9,498,000 deficit
 - \$1,623,000 settlement of Western Redevelopment Project
 - \$1,515,000 building and grounds maintenance and service contracts
 - \$902,000 minor equipment purchases
 - \$574,000 physician recruitment
 - \$544,000 referred out cataracts (these earn QBP funding)
 - \$543,000 patient transportation costs
 - \$431,000 food costs
 - \$229,000 additional employee shuttle costs

MOVED by Mr. I. McLeod, **SECONDED** by Mr. P. Lachance and **CARRIED**
THAT the June 22, 2023 Financial Presentation (as of May 31, 2023) be accepted.

7. CONSENT AGENDA:

MOVED by Mr. I. McLeod, **SECONDED** by Dr. L. Freeman and **CARRIED**
THAT the report from the June 6, 2023 Finance/Audit & Resources Committee meeting be accepted.

8. CORRESPONDENCE/PRINTED MATTER:

a) Media Report – FYI only.

9. BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None

10. NEW BUSINESS:

None

11. DATE OF NEXT REGULAR MEETING:

Thursday, September 7, 2023, 1700, Auditorium, MET Campus

12. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Ms. L. Staudt, **SECONDED** by Mr. D. Malian and **CARRIED**
THAT the June 22, 2023 Board of Directors meeting be adjourned at 1720 hours.

Anthony Paniccia, Chair
Board of Directors

Dawn Sutherland
Recording Secretary/ds