



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, June 2, 2022**, 17:00 hours, via ZOOM, live streamed on YouTube.

PRESENT VIA ZOOM:

Anthony Paniccia, Chair

Laura Copat

Paul Lachance

Cynthia Bissonnette

Ian McLeod

Mary Dawson

Dan Wilson

Dr. Laurie Freeman

Genevieve Isshak

Penny Allen

Patricia France

Dr. Wassim Saad (ex-officio, non-voting)

David Musyj (ex-officio, non-voting)

Karen Riddell (ex-officio, non-voting)

Dr. Maher Salbalbal

Dr. Larry Jacobs (ex-officio, non-voting)

STAFF VIA ZOOM:

Executive Committee

Guest: Paul Landry

REGRETS:

Michael Lavoie

1. CALL TO ORDER:

The meeting was called to order at 1705 hours with Mr. Paniccia presiding as Chair and Ms. Sutherland recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None declared.

3. PREVIOUS MINUTES:

The minutes of the May 5, 2022 Board meeting had been previously circulated.

MOVED by Ms. P. France, **SECONDED** by Ms. L. Copat and **CARRIED THAT** the minutes of the May 5, 2022 Board of Directors meeting be approved.

The Chair provided a couple of updates:

- Welcome to Malissa Gauthier, CFO and VP, Corporate & Laboratory Services.
- There are still tickets available for Sail into Summer being held on June 25th at Windsor Yacht Club, hosted by the WRH Foundation. Tickets can be purchased through the Foundation website.
- Reminder of the WRH AGM to be held on June 23, 2022 at 5:00 p.m.

4. REPORT FROM THE PRESIDENT & CEO:

Mr. Musyj did not provide a report this month.

5. CNE REPORT

Ms. Riddell's report this month focused on the international contrast dye shortage. Iodinated contrast dye is used in imaging such as CT scans and angiography to help delineate areas of interest and help radiologists assess disease. It is also used to help guide therapeutic interventions by interventional radiologists and cardiologists. WRH uses a product supplied by GE Healthcare. Highlights from the presentation are as follows:

- Two (2) of the predominately used agents in North America have been impacted due to the main manufacturing site in Shanghai, China. Production has been reduced due to COVID lockdown measures in addition to supply chain issues.
- GE Healthcare is working with local authorities to enable increasing numbers of operators to return to the plant in line with COVID protocols. It will take weeks before production is restored to full capacity. GE is also looking to expand production at its Cork, Ireland manufacturing plant as well as switching logistics routes where possible from sea to air from both Shanghai and Cork.
- WRH is in active discussions with MOH and suppliers.
- Canada is expecting its first shipment from Shanghai at the end of June by ship.
- Starting on May 30th, WRH initiated prioritization of CT scans, cardiac angiography and other diagnostic studies and interventions to those patients with major trauma, strokes, cardiac issue, bowel blockages and critical care patients. Those patients impacted will be contacted to reschedule, defer or in some cases change the type of imaging procedures, i.e. from a CT scan with contrast to a MRI.
- WRH is working with Ontario West and provincial bodies to prioritize the use of contrast dye.
- We are in contact every day with our suppliers, providing daily updates to all clinicians and tracking our inventory.

6. PLANNING UPDATE – NEW WINDSOR-ESSEX ACUTE CARE HOSPITAL

The Chair welcomed Mr. Paul Landry, Project Director for the New W/E Acute Care Hospital Project.

Mr. Landry referred to his report and presentation. The two (2) main items for discussion were the MOH's new Capital Planning Manual and why it takes so long to plan, design and build a new Hospital in Ontario.

This year the government released a revised process for capital planning condensing the 5 stages into 3 phases. The goal is to streamline the planning and delivery process. Mr. Landry indicated that the process follows a similar path and will not impact the timetable of the New Windsor/Essex Acute Care Hospital Project. The procurement process will begin in 2025 with ground-breaking expected in the spring of 2027.

Functional programming continues and is nearing completion of the document and on schedule to have a final draft by the end of June. The 38 functional programming teams have been working with Agnew Peckham and this work is unfolding well. Mr. Landry also confirmed that the RFP for the Planning, Design and Conformance Team has proceeded well and there seems to be a considerable amount of interest in the project.

Mr. Landry spoke to the design process and upcoming work including Part A – Indicative Design and Part B – RFP & Working Drawings and RFQ. Work on the indicative design is expected to begin in November 2023 and take approximately 18 months. The working drawings phase represent 75% of the overall design process and this work is expected to start in 2026 and take 12 – 18 months to complete. The final slide in Mr. Landry’s presentation was an outline of the summary of design workload. WRH is following Infrastructure Ontario’s detailed planning for all major infrastructure projects. Mr. Landry noted that hospitals are among the most complex architectural and engineering projects to design and construct.

WRH and the University of Windsor are exploring a potential partnership around a new health and innovation park on lands purchased for the new Hospital. This will provide physical space for students from all health disciplines to collaborate. This will position Windsor-Essex as a leading region for education, training and research for the healthcare sector for many years to come.

7. REPORT FROM SCHULICH:

Dr. Jacobs gave a verbal report. Graduation is scheduled for tomorrow for the 4th year class. With respect to the Windsor Campus 4th year matching, all students were successful in finding a position in their residency of choice. Some positive news is that many chose to do family medicine and stay in Windsor-Essex. The Psychiatry residency program has also been successful with 1 - 2 residents planning to set up shop locally. Mr. Jacobs added that the year was successful and they are quite proud of what the students have been able to accomplish.

International stream has been approved by Western and the Windsor Campus will be accepting applications this summer for September 2023. These international positions will be supernumerary positions and the proposal allows expansion up to 50 students over 4 years.

8. FINANCIAL PRESENTATION (March 2022 Results):

Ms. Allen reported.

Slide 2 – Statement of Operations Overview:

- Year-end surplus for hospital operations \$1,227,000
- Largest variance is in other supplies and expense and includes referred out expenses to operate the vaccination centre
- Salary and wage variance is due to the costs of screening, operating the assessment and vaccination centres and the payments to the Nursing Externs
- These are all funded through various streams
- Medical staff remuneration is funded through Temporary COVID-19 physician funding or offset by increased patient services revenues

Slide 3 – Ministry/Ontario Health Support of COVID-19 Extraordinary Costs:

The Ministry/Ontario Health has provided funding support for COVID-19 expenses as follows:

- Incremental COVID-19 operating expenses \$38.5 million
- Assessment & Testing Centre revenue (\$38/swab) \$2.3 million

- Uninsured patient Funding \$1.9 million
- Utilization of Unearned Volume-Based Funding to remaining Fund Type 1 cost pressures \$6.4 million
- Temporary physician funding \$8.5 million
- **Total \$57.6 million**

Slide 4 – Application of Unearned Funds:

The Ministry of Health has mandated the following process to apply the funding available to ensure that hospitals balance their books:

- Step 1 – Determine the amount of unearned volume-based revenue – the difference between what is funded and what was achieved
- Step 2 – Determine surplus/deficit before application of unearned funds
- Step 3 – Apply unearned funds up to the pressures to achieve a balanced position

Slide 5 – Comparative Volume Data:

Volumes for fiscal 2022 compared to prior year actuals

- Volumes have increased when compared to the prior year

MOVED by Ms. P. Allen, **SECONDED** by Mr. D. Wilson and **CARRIED** **THAT** the April 7, 2022 Financial Presentation (as of February 28, 2022) be accepted.

9. CONSENT AGENDA:

MOVED by Ms. P. Allen, **SECONDED** by Mr. I. McLeod and **CARRIED** **THAT** the report from the May 24, 2022 Finance/Audit & Resources Committee meeting be accepted.

10. CORRESPONDENCE/PRINTED MATTER:

- a) Media Report – FYI only.

11. BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None

12. NEW BUSINESS:

None

13. DATE OF NEXT REGULAR MEETING:

Thursday, September 8, 2022, 1700 hrs VIA: ZOOM

14. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by Mr. P. Lachance, **SECONDED** by Ms. M. Dawson and **CARRIED** **THAT** the June 2, 2022 Board of Directors meeting be adjourned at 1740 hours.

Anthony Paniccia, Chair
Board of Directors

Dawn Sutherland
Recording Secretary/ds