WINDSOR-ESSEX REGIONAL Chamber of Commerce

December 10, 2015

David Musyj, President and CEO Windsor Regional Hospital 1995 Lens Ave. Windsor, ON N8W 1L9

Janice Kaffer, President and CEO Hotel-Dieu Grace Healthcare 1453 Prince Rd. Windsor, ON N9C 3Z4

Re: Economic Impact Assessment Study: New Windsor-Essex Hospitals System

Dear David and Janice,

Thank you for sharing the Economic Impact Assessment Study: New Windsor-Essex Hospitals System with our office for review and comments.

On behalf of the Windsor-Essex Regional Chamber of Commerce, we want to indicate our support for the Windsor-Essex Hospitals System that was announced in July, 2015. One of the Windsor-Essex Regional Chamber's strategic directions is to "provide leadership that advances the global competitiveness, economic prosperity and quality of life of the Windsor Essex region."

The plan that was announced in July which includes not only a new regional state-of-the-art acute care hospital but, an urgent care centre at the former Grace Hospital site, additional investments in the Tayfour Campus and, investments in the Ouellette Campus meets this strategic direction. In addition, having the Province of Ontario pay for 90% of the proposed \$2B dollar investment has to be moved forward and commenced as quickly as possible. The creation of some 600 plus jobs for over a three-year period with a maximum of some 1100 jobs at its peak is desperately needed in our community, let alone the spin off investment this system will create.

The Windsor-Essex Regional Chamber of Commerce wants to thank the Program and Services Steering Committee and the Site Selection Sub-Committee for their leadership, transparency and community engagement they have shown throughout this process.

Sincerely,

Matt Marchand, President & CEO Janice Forsyth, PhD Chair, Board of Directors