

BUILDING
ON OUR  STRENGTHS

THE WINDSOR-ESSEX HOSPITALS SYSTEM IS WITHIN REACH

The New Windsor-Essex Hospitals System



November 30, 2012

Windsor Hospitals Study:

Final Report

A public conversation

on the future of hospital services

in Windsor-Essex

Respectfully Submitted by the Windsor Hospitals Study Task Force Co-Chairs

Dave Cooke
Teresa Piruzza, MPP
Tom Porter

New Windsor-Essex Hospitals System

By the Numbers

150+

Medical experts and community members directly involved in the Phase IA report.

By the Numbers

30+

**Town halls/community
speaking engagements in
2 years.**

By the Numbers

4 Radio phone-in/Town
Hall broadcasts on
AM 800 CKLW.

By the Numbers

594

**Residents provided
online feedback about
site-selection criteria.**

By the Numbers

100s

More shared their thoughts in person, through emails, phone calls and at public events.

By the Numbers

75

People submitted applications to be part of the voluntary site selection subcommittee.

By the Numbers

22 Property owners or groups submitted sites for consideration.

By the Numbers

10

volunteers spent 1500 hours reviewing 32 community-driven criteria for each of the 22 sites.

Result

WINDSOR-ESSEX HOSPITAL SYSTEM PLAN ANNOUNCED

which includes the site of a regional state-of-the-art acute care hospital selected through a process deemed “fair and commendable” by a Fairness Advisor.

New Single-Site Acute Care Hospital

THE PLAN:

- 1.6 million sq. feet, 10 story.
- State-of-the-art hospital with:
 - Emergency/Trauma Services
 - Cancer Centre
 - Obstetrics and Paediatrics
 - Regional Cardiac Services
 - Critical Care & Surgical Services
 - Outpatient Clinics.
- 500+ beds (equal to or greater than current number of beds to start) with room to expand.
- WRH responsible for all services.



HDGH Tayfour Campus

THE PLAN:

- New 60-bed acute mental health wing.
- Create a Regional Centre of Excellence in Mental Health.
- Addition of on-site dialysis & expansion of diagnostic imaging for HDGH inpatients and those in catchment area.
- HDGH responsible for all services at this site.

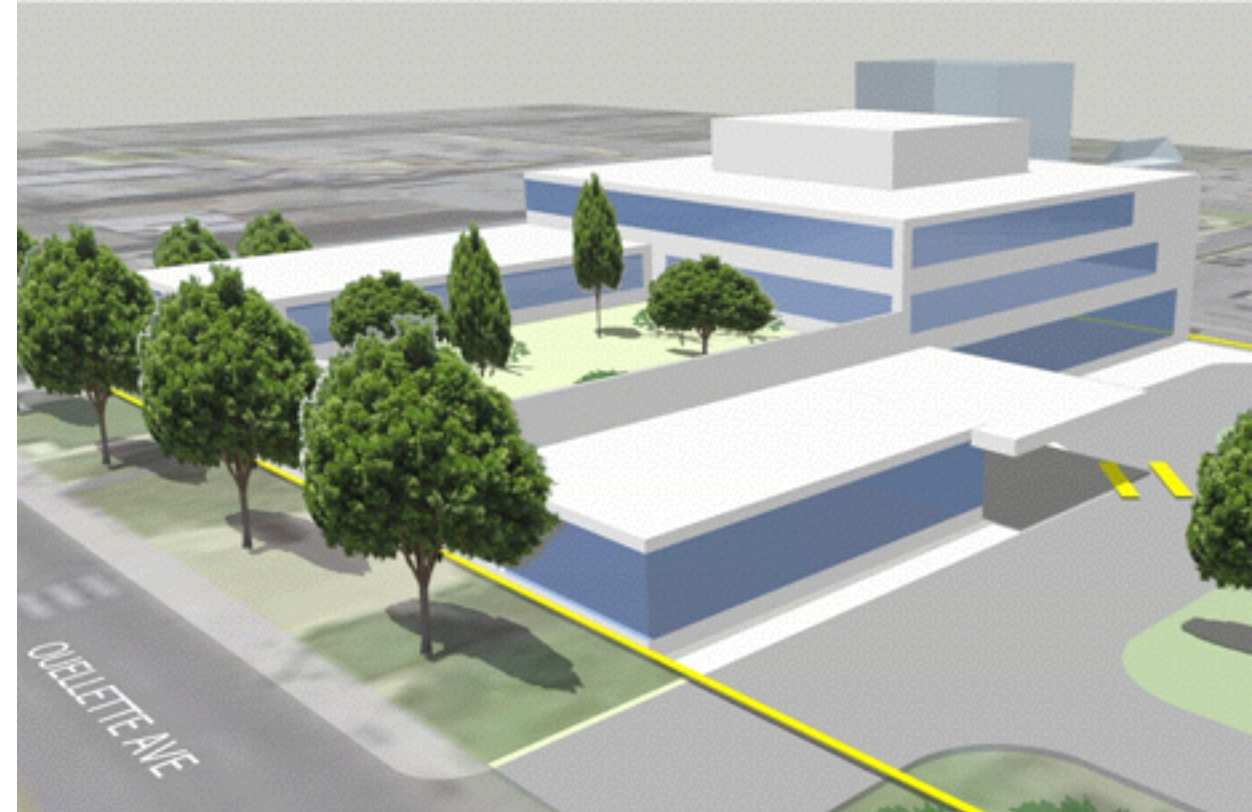


The Ouellette Campus

Current WRH Ouellette Campus

THE PLAN:

- Hotel-Dieu Grace Healthcare returns to site.
- Site redeveloped to support outpatient mental health.
- Chronic disease management.
- Community hub.



Urgent Care Centre

Former Grace Hospital Site

THE PLAN:

- New 4-story satellite building at former Grace Hosp. site.
- Staffed by ER physicians and nurses.
- Services include:
 - diagnostics
 - CT scanner
 - chronic disease management
 - lab & pharmacy.
- WRH responsible for site.



WRH Met Campus Site

THE PLAN:

- City of Windsor assumes ownership of the Met Campus.
- WRH transfers a clean site to the city in exchange for the former Grace Hospital site.



Leamington District Memorial Hospital

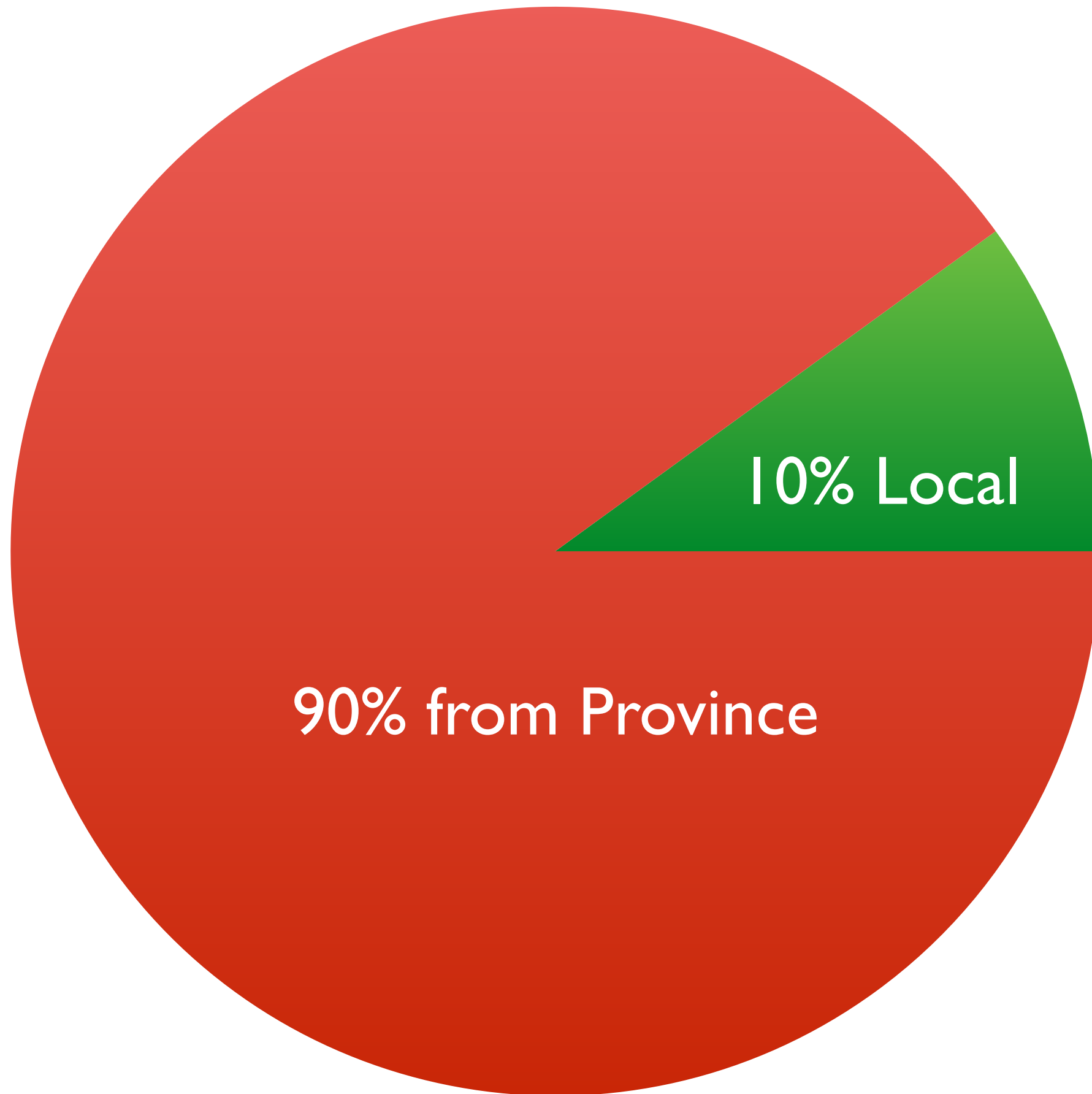
THE PLAN:

- Leamington is an integral part of the Windsor-Essex healthcare system.
- LDMH has representation on the Program & Services Steering Committee.
- Services here will not change as a result of the Windsor-Essex Hospitals System proposal.

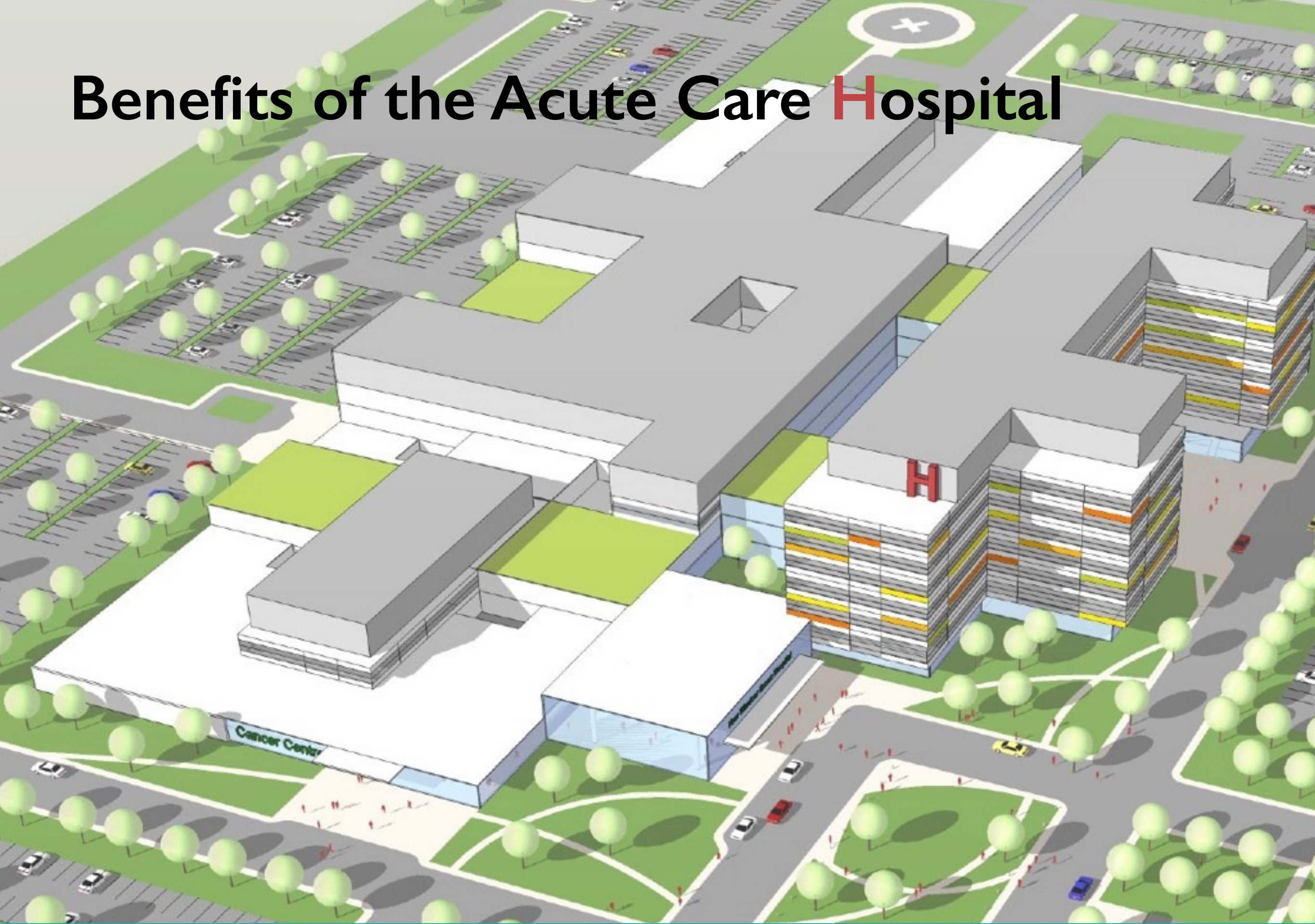




\$2,000,000,000
Total Investment in
New Windsor-Essex
Hospitals System.



Benefits of the Acute Care Hospital



New Windsor-Essex Hospitals System

Benefits of the Acute Care Hospital

- H** Costs less than updating current facilities. Updating existing facilities still leaves deficiencies.
- H** Offers patient and family-centred care.
- H** Has improved infection control.
- H** Helps attract and retain top healthcare professionals.
- H** Includes state-of-the-art hospital features.

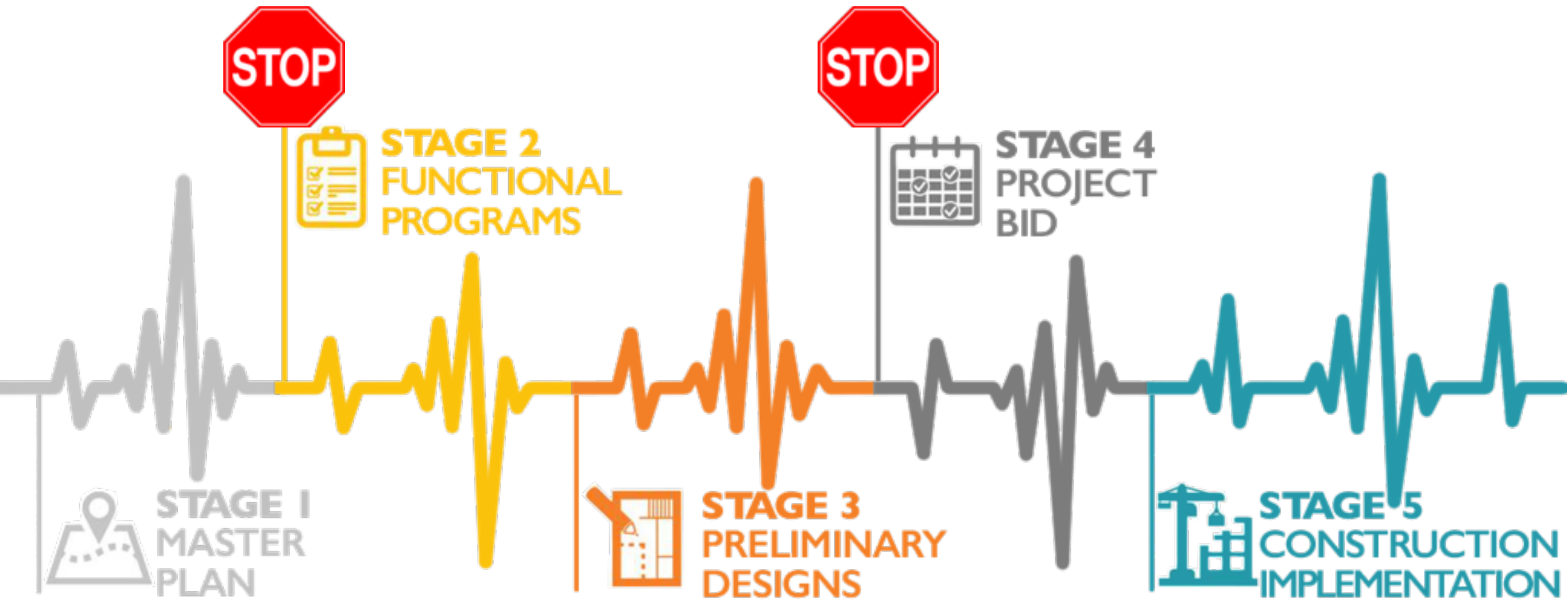
The Five Stage Process



www.windsorhospitals.ca

New Windsor-Essex Hospitals System

The Five Stage Process



\$2,000,000,000
Investment

New Windsor-Essex Hospitals System






Economic Impact Assessment Study: New Windsor-Essex Hospitals System

October 2nd, 2015

\$2,000,000,000 Investment

- H 14,698 Full Time Equivalent positions and a labour income of \$1.12 billion.**
- H 530 (average) workers onsite daily during the 3 year construction.**
- H 1,100+ onsite jobs at peak construction.**
- H \$1.67 billion contribution to the GDP.**
- H Spur development in surrounding area.**

Comparisons to Other Projects

Project	Description	Economic Impacts
	<p>Niagara Health System Care Complex, St. Catharines 970,000 sq. ft. (60% of W-E project)</p>	<ul style="list-style-type: none"> • 700 workers at peak • 85% local subcontractors
	<p>Humber River Hospital, Toronto 1.7 million sq. ft. (Slightly larger than W-E project)</p>	<ul style="list-style-type: none"> • 1,200 workers at peak
	<p>Halton Healthcare Services, Oakville 1.5 million sq. ft. (Slightly smaller than W-E project)</p>	<ul style="list-style-type: none"> • 1,100 workers on site daily • most from Halton and GTA

Municipal Contributions to Hospital Projects

Project and Levy Overview							
Hospital	Project	Project Cost	Completion	Municipal Contribution	Source of Municipal Contribution	Levy Term	Other Details
McKenzie Health	New Hospital	TBD	2019	\$197m	Land and Levy for part	20 years max	Average of \$60 / home
New Oakville Hospital	Expansion	\$2 billion	2015	\$130m	\$40 m reserves and \$90 m debenture	n/a	Dividends from Oakville Hydro to pay interest and principal
Joseph Brant Hospital	New Hospital	+ \$371 m	2018	\$60 m	Levy in advance of payment	10 yrs.	\$4.8m per year Based on current value assessment
William Osler Health System	New Hospital	+ 350 m	2018	\$60 m	Reserve fund for payment and levy for replenishment	6 yrs.	Levy of \$9.8 m for annual contribution to reserve fund
Niagara Health System	New Hospital	\$759 m	2013	\$60 m	Levy	30 yrs.	Approximately \$31.91 per \$213k of assessed value

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	TBD	\$197m
New Oakville Hospital	\$2 billion	\$130m
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Niagara Health System	\$759 m	\$60 m

New Windsor-Essex Hospitals System

New Mackenzie Vaughan Hospital



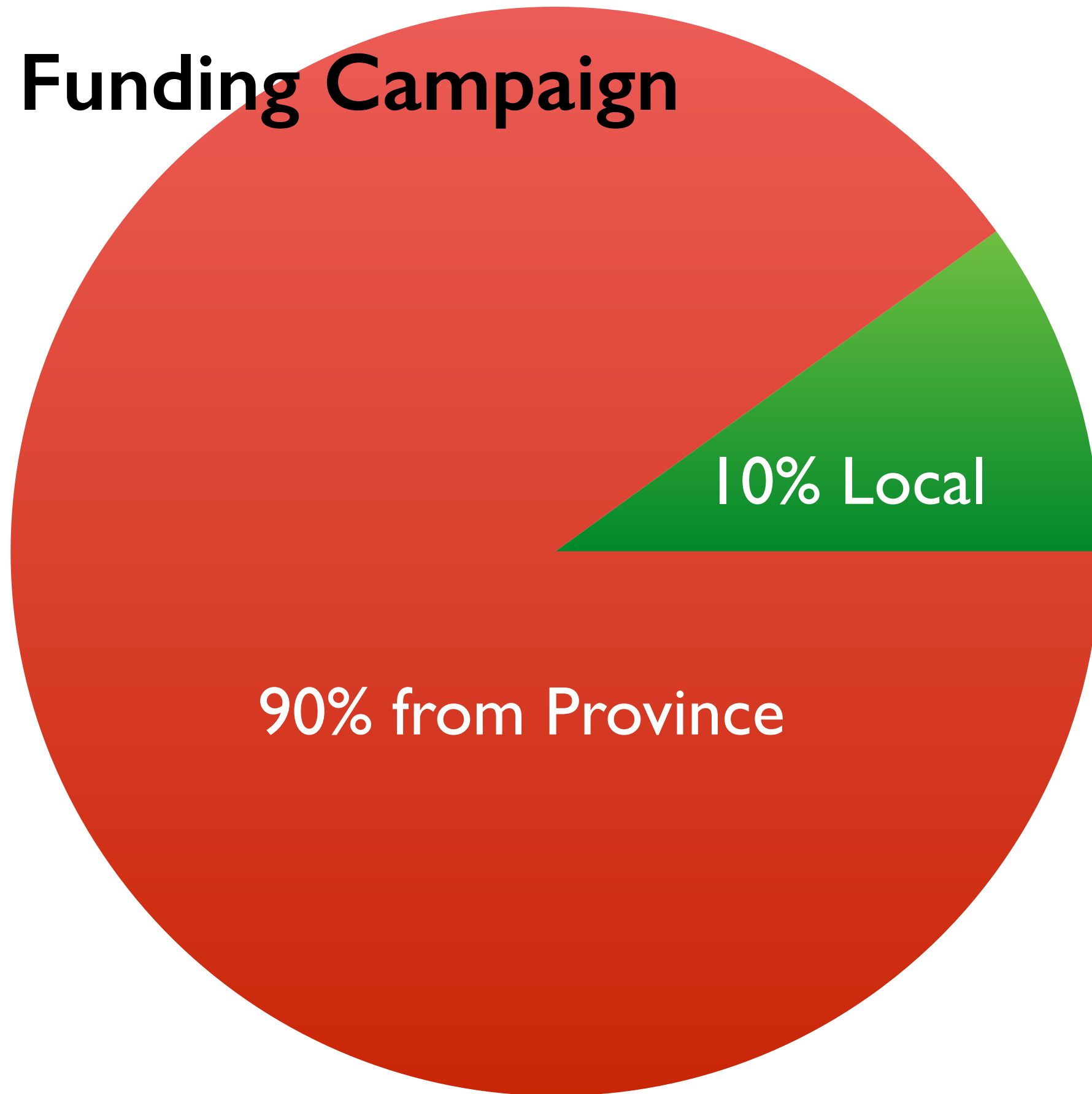
- **City of Vaughan and Region of York together contributed over \$197 million dollars for the "local share" of the project.**

New Mackenzie Vaughan Hospital



- **City of Vaughan committed \$80 million for the purchase of hospital lands.**
- **Region of York dedicated \$117 million and \$35.4 million respectively for the Mackenzie Vaughan Hospital project and Mackenzie Richmond Hill Hospital.**

Local Funding Campaign



Local Funding Campaign

THE PLAN:

- \$200 million needs to be raised locally over ten years.
- Payable 3 months before moving into facility.
- Levy monies held by the County until substantial completion.
- Written agreement between Hospitals and County ensuring communication ensuring continued communication and discussion on status of project and levy.



10% Local

Local Funding Campaign

THE PLAN:

- Donations for construction costs will reduce the levy request.
- Monies still needed for equipment replacement and renewal regardless of the new acute care hospital. We have an annual capital equipment budget of ~\$15M.
- We need to show the Province we are serious about this project.



10% Local

**WINDSOR-ESSEX REGIONAL
Chamber of Commerce**

December 10, 2015

David Musyj, President and CEO
Windsor Regional Hospital
1995 Lens Ave.
Windsor, ON N8W 1L9

Janice Kaffer, President and CEO
Hotel-Dieu Grace Healthcare
1453 Prince Rd.
Windsor, ON N9C 3Z4

Re: Economic Impact Assessment Study: New Windsor-Essex Hospitals System

Dear David and Janice,

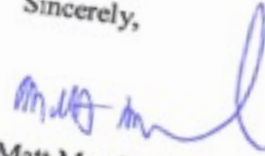
Thank you for sharing the Economic Impact Assessment Study: New Windsor-Essex Hospitals System with our office for review and comments.


On behalf of the Windsor-Essex Regional Chamber of Commerce, we want to indicate our support for the Windsor-Essex Hospitals System that was announced in July, 2015. One of the Windsor-Essex Regional Chamber's strategic directions is to "provide leadership that advances the global competitiveness, economic prosperity and quality of life of the Windsor Essex region."

The plan that was announced in July which includes not only a new regional state-of-the-art acute care hospital but, an urgent care centre at the former Grace Hospital site, additional investments in the Tayfour Campus and, investments in the Ouellette Campus meets this strategic direction. In addition, having the Province of Ontario pay for 90% of the proposed \$2B dollar investment has to be moved forward and commenced as quickly as possible. The creation of some 600 plus jobs for over a three-year period with a maximum of some 1100 jobs at its peak is desperately needed in our community, let alone the spin off investment this system will create.

The Windsor-Essex Regional Chamber of Commerce wants to thank the Program and Services Steering Committee and the Site Selection Sub-Committee for their leadership, transparency and community engagement they have shown throughout this process.

Sincerely,


Matt Marchand,
President & CEO


Janice Forsyth, PhD
Chair, Board of Directors

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Chamber of Commerce**

December 10, 2015

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Re: Economic Impact Assessment Study: New Windsor-Essex Hospitals System

Dear David and Janice,

Thank you for sharing the Economic Impact Assessment Study: New Windsor-Essex Hospitals System and comments.

On behalf of the Windsor-Essex Regional Chamber of Commerce, we would like to commend the Windsor-Essex Regional Chamber's strategic direction and leadership that advances the global competitiveness, quality of life of the Windsor Essex region."

The plan that was announced in July which includes not only a new regional state-of-the-art acute care hospital but, an urgent care centre at the former Grace Hospital site, additional investments in the Tayfour Campus and, investments in the Ouellette Campus meets this strategic direction. In addition, having the Province of Ontario pay for 90% of the proposed \$2B dollar investment has to be moved forward and commenced as quickly as possible. The creation of some 600 plus jobs for over a three-year period with a maximum of some 1100 jobs at its peak is desperately needed in our community, let alone the spin off investment this system will create.

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Chair, Board of Directors

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WWW.WINDSOR-ESSEX.CC

“... having the

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New Windsor-Essex Hospitals System

WindsorEssex
ECONOMIC DEVELOPMENT CORPORATION

December 11, 2015

Mr. David Musyj
President and Chief Executive Officer
Windsor Regional Hospital
1995 Lens Ave.
Windsor, ON N8W 1L9

Ms. Janice Kaffer
President and Chief Executive Officer
Hotel Dieu Grace Healthcare
1453 Prince Road
Windsor, ON N9C 3Z4

Re: Economic Impact Assessment Study: New Windsor-Essex Hospitals System

Dear Ms. Kaffer and Mr. Musyj,

Thank you for sharing the Economic Impact Assessment Study: New Windsor-Essex Hospitals System (NEWHS) with our Board of Directors for review.

The Board of the WindsorEssex Economic Development Corporation unanimously endorsed and supported the economic impact assessment study relating to Windsor Regional Hospital and Hôtel-Dieu Grace Healthcare moving forward with a \$200M levy request from the City of Windsor and the County of Essex.

The new construction and redevelopment projects that include a single-site acute care hospital, new urgent care and satellite facility, redevelopment of the Ouellette Campus and HDGH Tayfour Campus will encourage continued and future growth in our region. The estimated creation of over 1100 jobs is significant in the Windsor-Essex region, which is still experiencing an unemployment rate that is higher than the provincial average.

We encourage the City of Windsor and County of Essex to act favourably on the request by Windsor Regional Hospital and Hôtel-Dieu Grace Healthcare for a \$200M levy request and to move forward as quickly as possible.

Kind Regards,


Marty Komsa
Chair, Board of Directors


Rakesh Naidu
Chief Executive Officer (Interim)

December 11, 2015

Mr. David Musy
President and Chief Executive Officer
Windsor Regional Hospital
1995 Lens Ave.
Windsor, ON N8W 1L9

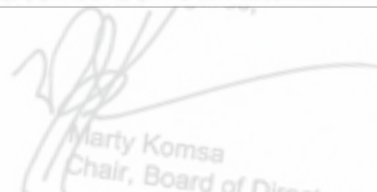
Ms. Janice Kaffer
President and Chief Executive Officer
Hotel Dieu Grace Healthcare
1453 Prince Road
Windsor, ON N9C 3Z4

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Chair, Board of Directors


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Chief Executive Officer (Interim)



New Windsor-Essex Hospitals System



together
WE BUILD

THE FUTURE OF HEALTHCARE