

## 13<sup>TH</sup> EDITION

Keeping you informed on progress and plans for the New Windsor/Essex Acute Care Hospital Project. Brought to you by the Project Management Office.

## Project Vision

*Create a state-of-the-art treatment and healing environment for all of those who we care for; a supportive workplace with the latest technologies to allow all of our staff to provide the most efficient and highest quality care, in a new hospital that supports well-being and has the capacity to provide timely, patient and family-centred care for generations to come.*

## Project Update

### Approaching a major planning milestone

The New Windsor/Essex Acute Care Hospital project is approaching a major planning milestone with the Stage 1.3 (formerly Stage 2) project submission expected to be ready to share with the Ministry of Health later this month.

The submission, including a functional program, set of block diagrams, campus plan and updated cost estimate, is the result of extensive collaboration with many partners within the hospital, the community and the province. It is the culmination of 15 months of intense

planning by members of 40 User Groups representing all hospital programs and services. The submission represents their first interpretation of what the groups have determined is required - based on analytics, experience and community feedback - to achieve the project vision of a state-of-the-art facility with the capacity to provide timely, patient and family-centred care for generations to come.

Among other things, the plan that was recently shared with the community



*The recent virtual town halls - offered in both English and French - provided an opportunity to see early project drawings, meet members of the planning team and ask questions. See more Town Hall information on page 3.*

## PROJECT MANAGEMENT OFFICE TEAM MEMBERS

New Windsor/Essex Acute  
Care Hospital Project

**Brandon Bailey**  
Vice President of Redevelopment

**Dr. Andrew Petrakos**  
Director of Clinical Services Planning

**Jeff Geml**  
Director of Support Services Planning

**Allison Johnson**  
Manager of Communications &  
Community Engagement

**Fatima Lopes-Barros**  
Administrative Assistant

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[www.WindsorHospitals.ca](http://www.WindsorHospitals.ca)

at our [recent town halls](#), includes the capacity for all private inpatient rooms, shelled-in space for future growth, a simulation training centre, an auditorium, an Indigenous healing space, and a cafeteria with access to outdoor seating (see additional details on page 4). It is an innovative and inclusive plan that the teams are now finalizing and will submit to the Ministry of Health later this month.

## Next Steps

Upon receipt of the submission, the Ministry will review, provide feedback and begin a negotiating process with the hospital to ensure the final plan aligns with provincial expectations and standards for efficient, modern healthcare.

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We look forward to working with the Ministry throughout this approval process, responding promptly to feedback and solidifying a final plan. The approved plan will clearly define the scope of the project and allow planning to proceed in order to

meet the expedited timeline outlined in [Infrastructure Ontario's November 2022 Market Update](#) for "shovels in the ground" for the project in 2026.

In addition to work on the Stage 1.3 submission, the project team has begun

meeting with city and county officials to ensure all requirements are met for site plan approval and required services are in place for opening day. This work will continue throughout the life of the project.

## Leadership Team Transition

Windsor Regional Hospital is committed to completing this new facility for Windsor-Essex as soon as possible. In keeping with that focus, [a change in project leadership was recently announced](#) that will keep work moving ahead on the expedited timeline, without delay.

The team wishes Paul Landry, who is stepping away from the project for family reasons, all the best and thanks him for his leadership and dedication to the project throughout this concluding planning stage.

Brandon Bailey, a professional engineer with experience in delivering major health care infrastructure projects has now joined the team and we look forward to working with him as we enter this next critical planning stage.

## Project Team Expansion

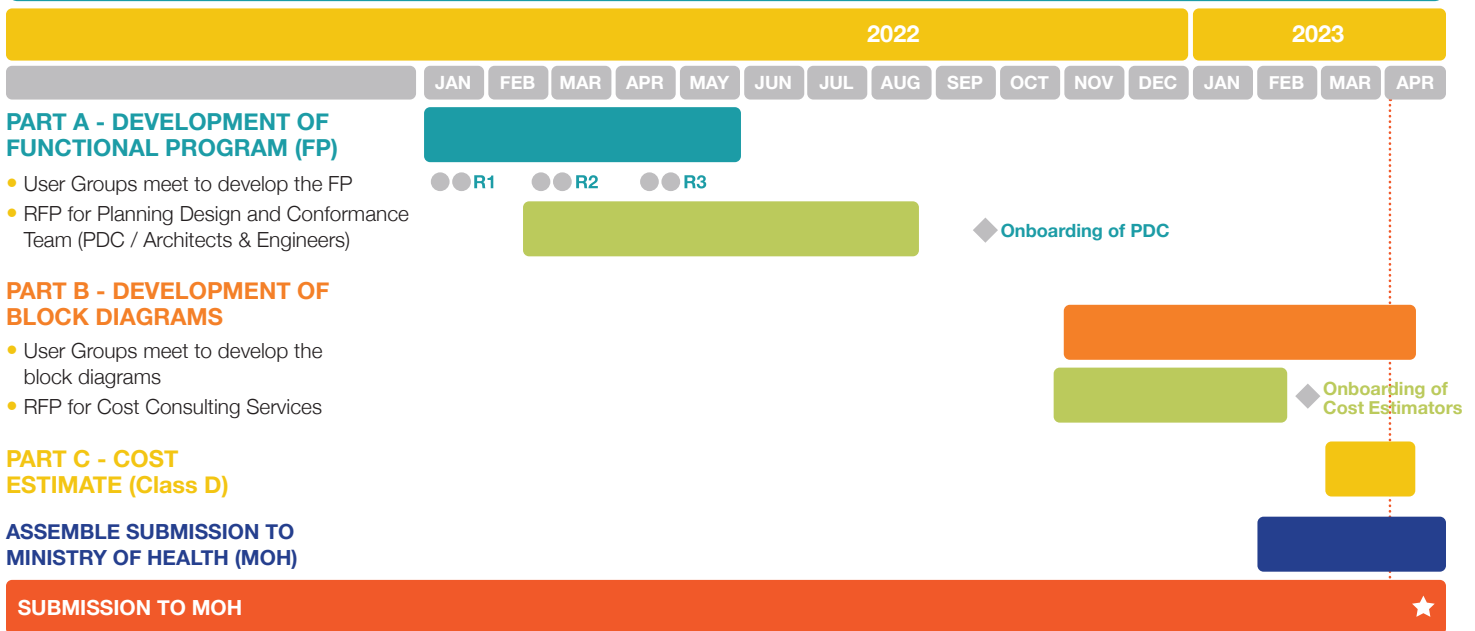
Following a competitive process, the [ZW Group](#) recently joined the planning team. The project management experts will support the project with scheduling, work stream development and risk mitigation to ensure all requirements and deadlines are met as we move through planning and construction.

To support information technology planning in the new hospital, a request for proposals was issued for an Information, Communication, and Automation Technology (ICAT) consultant. The successful bidder will work with the team to develop a vision for the use of technology in the new hospital and a tactical strategy to ensure the building design supports a state-of-the-art hospital using advanced technology wherever possible to enhance the patient, staff and visitor experience.



*Brandon Bailey is a professional engineer with an MBA from Toronto Metropolitan University and experience in delivering major healthcare infrastructure projects across Ontario.*

# DRAFT SCHEDULE FUNCTIONAL PROGRAM & BLOCK SCHEMATICS



## Floor-by-Floor Breakdown

During the town halls, architects outlined what you can expect to see floor-by-floor in the new 9-storey hospital.

### Level 0 – Basement

Support services, recessed loading yard with clean and soiled docks, lower level central utility plant, morgue, biomedical engineering, building services, facilities, materials management, medical device reprocessing (MDRD) and food services.

### Level 1 – Main Floor

Entrances and registration, emergency services with satellite diagnostic imaging, ambulatory services, Indigenous services with a healing garden, auditorium and education space, cafeteria with outdoor seating and retail space, cancer centre (including radiation treatment, brachytherapy and clinics), command centre, inpatient unit.

### Level 2

Cancer centre (level 2 including systemic therapy and administration), main hospital pharmacy, cardiorespiratory unit, diagnostic imaging, staff wellness, education space, simulation training centre, administrative services, inpatient unit.

### Level 3

Surgical services, cardiac catheterization lab, procedure unit, laboratory, critical care/intensive care unit (ICU).

### Level 4

Maternal/child services, labour and delivery, neonatal intensive care unit, operative birthing suites, paediatric inpatient unit, pediatric and maternal outpatient services, Ronald McDonald House, mechanical and electrical space.

### Level 5

Mechanical and electrical services, satellite dialysis unit, spiritual care, inpatient unit.

### Levels 6 – 9

Inpatient units with shelled-in space for future growth on top level.

## Town halls provide opportunity to view early drawings and see how public input is being incorporated into the new hospital design

At a recent set of town halls, staff and community members were invited to view block diagrams of the facility before they are submitted to the Ministry of Health as part of the Stage 1.3 package.

In total, 325 people attended the town halls (offered in both English and French) where they had an opportunity to see early project drawings, meet members of the team working on the design and ask questions.

### Video recordings of the town halls are available online at the following links:

- [English Town Hall Update](#) recorded March 7, 2023
- [French Town Hall Update](#) recorded March 9, 2023

As part of the town halls, members of the Stantec architects shared initial block diagrams outlining where all programs and services will be located within the nearly 2-million square foot, 9-storey building, both vertically and horizontally.

They also shared a campus plan which offered a “bird’s eye view” of where the hospital will be located on the 60-acre property as well as access roads, building entrances, parking, bus stops and a helipad.

“This is very much a work in progress,”



The town hall was also broadcast on YourTV and will continue to be placed in the program lineup in the coming weeks. Cogeco subscribers can find the [program schedule](#) on the YourTV website.

said Stantec Project Lead Deana Brown noting the teams are still working on a final submission and the project will likely see further iterations before it receives approval from the Ministry of Health.

Brown says there are a number of factors to consider when designing a hospital of this size including views from each room, how to maximize sunlight and where to locate entrances and elevators to minimize walking distances for patients, visitors and staff.

Plans for the new hospital include shelled-in space for projected growth within the hospital and identified space in the campus plan for future expansion to ensure services can continue without disruption if more space is required down the road.

### Town Halls BY THE NUMBERS



325

ATTENDED



543

VIEWED ON YOUTUBE  
IN MARCH



146

QUESTIONS  
ANSWERED

## Building a Strong Ontario Government Reaffirms Commitment to Project

The 2023 Ontario budget “Building a Strong Ontario” released on March 23, 2023, reinforced the government’s support for several major hospital projects including the New Windsor/Essex Acute Care Hospital and the Ouellette Campus urgent care centre and ambulatory procedures.