

14[™] EDITION

Keeping you informed on progress and plans for the New Windsor/Essex Acute Care Hospital Project. Brought to you by the Project Management Office.

Project Vision

Create a state-of-the-art treatment and healing environment for all of those who we care for; a supportive workplace with the latest technologies to allow all of our staff to provide the most efficient and highest quality care, in a new hospital that supports well-being and has the capacity to provide timely, patient and family-centred care for generations to come.

Important Planning Milestone Achieved



The New Windsor/Essex Acute Care Hospital project has achieved a major planning milestone with the submission of its Stage 1.3 (formerly Stage 2) plan to the Ministry of Health.

The submission is the result of extensive collaboration with many partners within the hospital, the community and the province. It includes a functional program, a set of block diagrams, a campus plan and an updated cost estimate.

Expert hospital planners, in consultation with 40 User Groups representing all hospital programs and services, developed the submission over the past 16 months. The User Groups - made up of hospital leadership, staff, professional staff, volunteers and patient and community representatives – included members of the hospital's Patient and Family Advisory Committee, the Chief of the Essex-Windsor Emergency Medical Services and representatives from all First Nation communities represented by the London District Chiefs Council.

The submission is based on current and future project volumes and incorporates the extensive community feedback received throughout this planning stage.

A draft version of the plan was shared during a recent town hall series - which is available on the project website - before being endorsed by the Windsor Regional Hospital Board of Directors and submitted to the Ministry.





PROJECT MANAGEMENT OFFICE TEAM

New Windsor/Essex Acute Care Hospital Project

Brandon Bailey Vice President of Redevelopment

Dr. Andrew Petrakos

Director of Clinical Services Planning

Jeff Geml Director of Support Services Planning

Allison Johnson Manager of Communications & Community Engagement

Fatima Lopes-Barros Administrative Assistant

Learn more about the project and subscribe to the project email list for updates at

Highlights of the Stage 1.3 submission include:

- capacity for 100% private rooms
- shelled-in space for future growth
- a simulation training centre and auditorium
- Indigenous healing space
- cafeteria with access to outdoor seating
- links to city-planned trails and bus service







Moving Forward: The Next Steps in the Planning Process

The Ministry of Health Capital Branch will now review the submission, provide feedback and work with the hospital to ensure the final approved plan aligns with provincial expectations and standards for modern and efficient hospital care. We look forward to working with the Ministry of Health, responding quickly to any questions and addressing any challenges to proceed to the next stage of planning.

In the meantime, work will continue in other areas of planning in order to meet the expedited timeline outlined in Infrastructure Ontario's November 2022 Market Update for "shovels in the ground" for the

Estimated Project Timeline

- Proposal (completed in 2017)
- Functional Program (Jan. 2022 June 2022)
- Block Diagrams (Nov. 2022 April 2023)



- Indicative Schematic Design Functional Output Specifications

 - Procurement Docs and RFQ (Early 2025)
 - RFP Process/Evaluation



- Developer Selection/Contract Award
- Working Drawings
- Construction Phase
- Operational Readiness and Move In

Designing the future Ouellette Campus

One key area of focus now is the development of a Stage 1.3 submission for the Ouellette Campus, where Urgent Care and other Ambulatory Services will be offered after the new hospital opens. Windsor Regional Hospital has recruited Parkin Architects Ltd. to work on a design that meets the government's request to "repurpose and maximize the use of the Ouellette Campus" going forward. While parts of the campus were updated in 2001, much of the aging facility is more than 6 decades old. Significant renovations will be required to operate at the site as none of the space meets modern care standards.

Parkin Principal Mark Michasiw is approaching the project with an intimate knowledge of the challenges and opportunities that exist, having spent nearly two decades working on capital projects at the Ouellette Campus.

The Parkin team will work with related User Groups to develop safe and viable options to allow the hospital to continue offering services at the downtown location well into the future.

Developing a state-of-the-art framework for the future

The process to recruit an Information, Communication, Automation and Technology (ICAT) consultant is nearing completion. The successful ICAT team is expected to start work on the project by the end of May. The goal if this work is to establish a vision for the use of technology in the new hospital and a tactical strategy to ensure the building design supports a state-of-the-art hospital using advanced technology wherever possible to enhance the patient, staff and visitor experience in the new hospital.



If you see Brandon Bailey around the hospital or around town, please give him warm welcome.

New VP of Redevelopment joins the team

The project management team is pleased to welcome Brandon Bailey, Vice President of Redevelopment, to the team. Bailey brings ten years of experience in hospital construction, design and engineering with him to the role and is excited to lead the team through the development of a new hospital and redevelopment at the Ouellette Campus.

After nearly a decade working with Stantec, the Planning Design and Conformance (PDC) team of architects and engineers involved in planning the New Windsor/Essex Acute Care Hospital, Bailey is already familiar with the project and many of the key players.

"A hospital is a very complex project that requires many specialties and a team approach," says Bailey. "For the past decade, I have been working with all the various consultants and experts in this field, and I look forward to building upon those relationships as we work together to build this hospital."

In his previous role, Bailey was part of the consultant leadership team working on some of the largest and most recent hospital projects in Ontario including the new South Niagara Hospital, Toronto Sick Kids capital project and Trillium Healthcare's Mississauga and Queensway sites. Now, after accepting this position and relocating from the GTA, he is looking forward to getting to know the region, and diving in to the project.

"I am well aware that this community has been waiting for decades to see this hospital built. Working with our project partners, we are going to see that Windsor-Essex gets the modern and safe facility that residents need and deserve, as soon as possible."

Bailey says he is also aware of just how much the leadership team values and incorporates community input into the project. He says this aligns with his own values of inclusion and transparency and he looks forward to hearing from all hospital users throughout the planning process.

"This is the community's hospital and we want to make sure everyone is heard and acknowledged in this build."

Bailey's initial to-do-list includes working with the leadership to establish a team structure and governance model for the next stages of the project, overseeing the development of a Stage 1.3 submission for the Ouellette Campus, supporting the development of an ICAT strategy for the new build and engaging with city and county officials to ensure all requirements are met for development on the site.



A "Custom Built" Hospital Designed With & For The Community

When it comes to the patient experience in a new hospital, who better to ask than those who have been there. Throughout the development of the Stage 1.3 submission, 34 patient and community representatives have served as members of the User Groups, working closely with hospital leadership, staff, professional staff and expert consultants to ensure plans for the new hospital are patient-centred, innovative and responsive to the needs of the community. Their commitment to this complex process, willingness to ask questions and relentless advocacy for patients and families in the new hospital is commendable and it is evident throughout the Stage 1.3 submission.



Diane Marley Patient Rep, Cancer Centre "I enjoyed watching the whole thing come together and seeing improvements made over time, based on feedback given."



Melissa Patrick Patient Rep, Pediatric Care Unit "Being a part of this process gives me a new appreciation for how this hospital will be custom built to suit the needs of patients in this region. It is not a one-sizefits-all plan and what the architects are designing is truly based on community, user and staff input."



Eric Lamarre Patient Rep, Neonatal ICU "If we could help make it easier for one family we did our job and I think we did. We could see the influence we had when we shared our ideas. The consultants working on the project truly took the community's feedback to heart and incorporated it into the plans"

NUMBERS



DRAFT SCHEDULE FUNCTIONAL PROGRAM & BLOCK SCHEMATICS

JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC JAN FEB MAR APR **PART A - DEVELOPMENT OF FUNCTIONAL PROGRAM (FP)** R1 R2 R3 • User Groups meet to develop the FP • RFP for Planning Design and Conformance Onboarding of PDC Team (PDC / Architects & Engineers) **PART B - DEVELOPMENT OF BLOCK DIAGRAMS** User Groups meet to develop the block diagrams Onboarding of RFP for Cost Consulting Services **PART C - COST ESTIMATE (Class D) ASSEMBLE SUBMISSION TO** MINISTRY OF HEALTH (MOH) **SUBMISSION TO MOH**

WE ARE HERE!