





Keeping you informed on progress and plans for the New Windsor/Essex Acute Care Hospital Project. Brought to you by the Project Management Office.

## **Project Vision**

Create a state-of-the-art treatment and healing environment for all of those who we care for; a supportive workplace with the latest technologies to allow all of our staff to provide the most efficient and highest quality care, in a new hospital that supports well-being and has the capacity to provide timely, patient and family-centred care for generations to come.

## Celebrating a Year of Progress and Partnerships

A message from the Project Management Team for the New Windsor/Essex Acute Care Hospital

As we approach the end of another transformative year, we want to express sincere gratitude to the many, many individuals and organizations who are helping to advance this project and redefine hospital care for Windsor-Essex.

In 2023 - under the guidance of the consulting team at Agnew Peckham and the architects at Stantec and Parkin Architects, in consultation with hundreds of User Group members representing all hospital programs and services, and with a wealth of input from the community and patients at the planning tables and in the community

- we completed early plans for both the New Windsor/Essex Acute Care Hospital and future Ouellette Campus. These plans outline the proposed scope of services at each location and include early block diagrams. Once approved by the Ministry of Health, these documents will inform more detailed design plans in the next planning stage.

The team remains eager and committed to advancing this work, responding swiftly to questions and feedback from the Ministry of Health and Infrastructure Ontario and working together with our partners in the hospital, the community, the region and beyond to meet or

# **PROJECT MANAGEMENT OFFICE TEAM MEMBERS**

**New Windsor/Essex Acute** Care Hospital Project

### **Brandon Bailey**

Vice President of Redevelopment

#### **Dr. Andrew Petrakos** Director of Clinical Services Planning

#### **Jeff Geml**

Director of Support Services Planning

#### **Allison Johnson**

Manager of Communications & Community Engagement

#### Jan Rickard

**Executive Assistant** 

Learn more about the project and subscribe to the project email list for updates at

exceed deadlines, address challenges, and proceed to the next planning stage.

We wish everyone a Happy New Year and look forward to another year of progress and partnerships!







# 2023 Highlights

Together We Build is a slogan that has been adopted for this project. In this edition of the PMO Report, we highlight some of the major milestones we have accomplished together this year.

### **Hospital Submits** Innovative and Inclusive Plan for New Hospital

In April, Windsor Regional Hospital (WRH) submitted a Stage 1.3 plan for the New Windsor/Essex Acute Care Hospital. The submission followed 16-months of extensive collaboration with many partners within the hospital, the community, and the province. It includes a functional program, a set of block diagrams, a campus plan, and an updated cost estimate.

#### **Ouellette Redevelopment Submission Demonstrates Continued Commitment to the Core**

Following the submission of a plan for the new hospital, the focus shifted to the development of a Stage 1.3 Plan for redevelopment at the Ouellette Campus, which was submitted to the Ministry of Health in December. This plan includes a proposed scope of services to be provided at the downtown Windsor location after the new hospital opens, as well as an implementation plan to ensure uninterrupted services throughout the redevelopment process.

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## Making History at the Maamaawi Gidoozhichigemin Ceremony



In October, dignitaries and leadership from regional First Nation communities joined Windsor Regional Hospital and community leaders to honour the land where the New Windsor/Essex Acute Care Hospital will be built and the connection of the original peoples who resided in the area.

The Maamaawi Gidoozhichigemin or "We Build Together" ceremony is part of ongoing efforts to ensure a welcoming and equitable experience for Indigenous patients and visitors at current and future hospital facilities and to reaffirm a shared commitment to culturally safe and appropriate care.

**LEARN MORE** 

WATCH: Maamaawi Gidoozhichigemin ceremony including remarks from Caldwell First Nation Chief Mary Duckworth and Traditional Knowledge Keeper Liz Akiwenzie





# 2023 Highlights (continued)

#### **Engaging with Industry Experts**



To support Windsor Regional Hospital in designing a state-of-the-art facility that offers an outstanding experience for patients, visitors, and staff, WRH and the planning team are working with industry experts with specialized knowledge and experience designing hospitals.

This year, following a competitive process, Windsor Regional Hospital selected Angus Connect to develop an Information, Communication, Automation and Technology (ICAT) strategy for the hospital and the J.C. Williams Group (JCWG) to develop an Ancillary Services Strategy.

Both groups are in the process of engaging with hospital staff, leadership and users and expected to have strategies developed before summer.

To support their work in determining what items and services users want to see in the new hospital, JCWG is inviting all community members, staff, professional staff and volunteers to take a survey and let them know what goods and services they would like to have available in the new hospital. The survey is available on the project website until January 12, 2024.

## Community Engagement

WRH leadership and the PMO team are committed to ensuring the planning process for the New Windsor/Essex Acute Care Hospital is transparent and includes community engagement at every step. At the start of this planning stage, community members were invited to share their priorities for the new hospital which are captured in the Together We Build Engagement

Prior to submitting the Stage 1.3 plans for a new hospital in April, two town halls were held (French and English) to share information about the plan, discuss how community input was incorporated, and answer questions.



This year, the team also had the opportunity to connect with several community groups, provide updates on the project and answer questions.



**Elder College** 



Canadian Italian Business and **Professional Association** 



Corvette Club



#### What's in store for 2024?

WRH is well positioned to meet the schedule outlined in Infrastructure Ontario's recent market reports, showing tendering process beginning in 2025 and shovels in the ground the following year.

Stage 2 planning, which is expected to begin this year and last until the start of construction, includes several major milestones starting with the development of Indicative Designs and Project Specifications.

The Indicative Design establishes department layouts in more detail, as well as overall building circulation (horizontal and vertical) and building systems, and confirms space requirements outlined in the previous stage. The final product includes the master site and building plans, building massing and a 3-D visual design of the future hospital.

The Project Specific Output Specifications (PSOS) and **Functional Output Specifications** (FOS) translate the Functional Program (completed as part of the Stage 1.3 submission) into a set of rules with the criteria to design and construct a new hospital that achieves the program objectives. It outlines ALL of WRH's design and performance requirements for potential developers, while still leaving room for innovation from the architects and engineers.

The output specifications are developed in consultation with User Groups and will be completed in parallel with Indicative Design. Together, the documents form part of the procurement documents that will ultimately be used to recruit a company to complete the final design and build the hospital.



# **HAVE YOUR SAY!**

What ancillary services would you like to see in the New Windsor/Essex Acute Care Hospital?

Windsor Regional Hospital is working with the J.C. Williams group to develop an Ancillary Services Strategy for the new hospital.

Complete the survey and let us know what features and services best meet YOUR needs!

#### How to participate:



Visit wrh.on.ca/TogetherWeBuild or scan the QR code to take the survey



Encourage friends, family, and colleagues to participate.



# www.wrh.on.ca/togetherwebuild

### **New Windsor/Essex Acute Care Hospital Project Estimated Timeline**

Early Planning



STAGE 2 **Detailed Planning** 



- Proposal (completed in 2017)
- Functional Program (Jan. 2022 June 2022)
- Block Diagrams (Nov. 2022 April 2023)

www.www.www.www.www.www. We are here

- Indicative Schematic Design
- **Functional Output Specifications**
- Procurement Docs and RFQ (Early 2025)
- RFP Process/Evaluation
- Developer Selection/Contract Award
- Working Drawings
- Construction Phase
- Operational Readiness and Move In

